



**The Meeting Transcript of
The Los Angeles County
Board of Supervisors**



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1 [The Board of Supervisors did not meet
2 in closed session Tuesday, May 2, 2006.]

3
4
5

6 **SUP. ANTONOVICH, MAYOR:** MORNING. THE MAY 2ND, 2006 MEETING OF
7 THE LOS ANGELES COUNTY BOARD OF SUPERVISORS WILL BEGIN. FIRST,
8 WE'RE GOING TO BE LED IN PRAYER BY PASTOR HARRY MORGAN MOSES
9 OF THE SPIRITWORKS CENTER FOR THE SPRING LIVING IN BURBANK,
10 CALIFORNIA AND OUR PLEDGE OF ALLEGIANCE WILL BE BY JEFF
11 BAILEY, LONG BEACH POST NUMBER 8615, VETERANS OF FOREIGN WARS
12 OF THE UNITED STATES. IF THE AUDIENCE WOULD PLEASE RISE AND
13 PASTOR MOSES?

14

15 **THE REVEREND HARRY MORGAN MOSES:** SO, IN THE WORDS OF THE
16 MYSTICS AND SAINTS AND SAGES THROUGHOUT TIME, LET US PRAY. AS
17 WE TURN OUR ATTENTION TO THAT WHICH IS THE ONE LIFE, THE ONE
18 PRESENCE AND THE ONE POWER, THE GIVER OF ALL LIFE, LOVE, AND
19 BEAUTY, WE DECLARE AND AFFIRM THAT THIS BOARD OF SUPERVISORS,
20 ACTING IN THE FIELD OF THE INTELLIGENCE OF THE CREATOR ITSELF,
21 SHALL MOVE IN THIS DAY TO BRING FORTH THE GREATEST GOOD FOR
22 ALL OF LOS ANGELES COUNTY. WE CELEBRATE THAT, IN THIS COUNTY
23 OF DIVERSITY, THAT ALL ARE INCLUDED, ALL BELONG, THERE IS NO
24 SEPARATION, ONLY THE PRESENCE OF THE ONE LIFE AND ITS PERFECT
25 GUIDANCE GUIDING THIS COUNCIL AND ITS ACTIVITIES FOR THE



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1 GREATER GOOD OF ALL WHO LIVE IN THIS SPECTACULAR SPACE WE CALL
2 LOS ANGELES COUNTY. IT IS SAD THAT, IN LOS ANGELES, THE GOOD
3 GETS BETTER. LET US DECLARE AND AFFIRM THAT THIS IS THE TRUTH
4 IN OUR LIVES, IN THE LIVES WHO ALL ARE AFFECTED BY THE
5 EXPERIENCES AND THE BUSINESS OF THIS COUNCIL, THAT THE
6 SUPERVISORS ARE GUIDED FROM THE MOST HIGH TO BRING FORTH THE
7 GREATEST GOOD FOR ALL. IN THIS DAY WE CELEBRATE THE VICTORY,
8 THE COMPLETENESS, THE WHOLENESS, THE JOY OF THE LIVING SPIRIT
9 MOVING THROUGH ALL THAT IS THE BUSINESS AND AFFAIRS OF THIS
10 COUNTY. WE CELEBRATE THE GOOD THAT BRINGS FORTH, WE CELEBRATE
11 THE DEDICATION IN SERVICE AND WE ARE GRATEFUL FOR THE SOULS
12 WHO HAVE COME FORTH TO SERVE. THERE IS NOTHING MORE WE NEED TO
13 DO SAVE TO RELEASE, TO LET GO, TO LET GOD, TO ALLOW THE
14 PROVIDENCE OF THE MOST HIGH TO BE PRESENT AND IN THAT ALLOWING
15 WE SAY THANK YOU, GOD, THANK YOU, GOD, THANK YOU, GOD AND WE
16 LET IT BE. AMEN.

17
18 **JEFF BAILEY:** PLEASE FACE THE FLAG, PUT YOUR RIGHT HAND OVER
19 YOUR HEART AND JOIN ME IN THE PLEDGE OF ALLEGIANCE. [PLEDGE
20 OF ALLEGIANCE]

21
22 **SUP. ANTONOVICH, MAYOR:** DR. MOSES RECEIVED HIS DOCTORATE OF
23 RELIGIOUS STUDIES FROM EMERSON INSTITUTE IN 1993 AND HE IS THE
24 SPIRITUAL MINISTER OF THE SPIRITWORKS CENTER OF SPIRITUAL
25 LIVING IN BURBANK, WHICH IS A MEMBER OF THE UNITED CHURCH OF



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1 THE RELIGIOUS SCIENCE. HE IS A SENIOR ADVISOR OF THE EMERSON
2 INSTITUTE AND FORMER DIRECTOR FOR COMMUNITY DEVELOPMENT FOR
3 NEW THOUGHT BROADCASTING. AN AUTHOR, EDUCATOR AND GUEST
4 LECTURER WHO HAS OFFERED CORPORATE TRAINING SEMINARS,
5 STRATEGIC CONSULTING FOR BUSINESS, NONPROFIT AND CIVIC
6 ORGANIZATIONS IN OUR STATE AND NATION. SO THANK YOU FOR COMING
7 DOWN AND LEADING US IN PRAYER.

8

9 **THE REVEREND HARRY MORGAN MOSES:** THANK YOU. [APPLAUSE]

10

11 **SUP. ANTONOVICH, MAYOR:** SUPERVISOR KNABE.

12

13 **SUP. KNABE:** THANK YOU, MR. MAYOR, MEMBERS OF THE BOARD. IT'S
14 MY PLEASURE TO WELCOME JEFF BAILEY, WHO IS A MEMBER OF THE VFW
15 POST 8615 IN LONG BEACH. HE SERVED IN THE MILITARY FROM 1965
16 THROUGH 1969 AS A SERGEANT IN OUR UNITED STATES COAST GUARD
17 AND HE SERVED IN THE THEATRE IN VIETNAM AS WELL AS IN
18 MASSACHUSETTS. HE RECEIVED THE NAVY UNIT COMMENDATION, THE
19 NATIONAL DEFENSE SERVICE MEDAL, THE VIETNAM SERVICE MEDAL WITH
20 TWO STARS AND THE VIETNAM CAMPAIGN MEDAL. HE HAS LIVED IN THE
21 FOURTH DISTRICT FOR 35 YEARS AND IS MARRIED AND WE WANT TO
22 THANK HIM FOR TAKING THE TIME TO LEAD US IN THE PLEDGE AND
23 COMING DOWN. I WOULD JUST ADD THAT JEFF'S ALSO VERY ACTIVE OUT
24 AT THE VILLAGES AT CABRILLO AND HELPING OUR VETERANS AND SO WE



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1 APPRECIATE ALL HE DOES AS WELL THERE, TOO. SO, JEFF, THANK YOU
2 VERY MUCH.

3

4 **JEFF BAILEY:** THANK YOU. [APPLAUSE]

5

6 **CLERK SACHI HAMAI:** GOOD MORNING, MR. MAYOR, MEMBERS OF THE
7 BOARD. WE WILL BEGIN TODAY'S AGENDA ON PAGE 7, AGENDA FOR THE
8 MEETING OF THE COMMUNITY DEVELOPMENT COMMISSION OF THE COUNTY
9 OF LOS ANGELES, ITEMS 1-D AND 2-D. AND, ON ITEM 1-D, AS NOTED
10 ON THE GREEN SUPPLEMENTAL SHEET, THE CHIEF ADMINISTRATIVE
11 OFFICER REQUESTS THAT THIS ITEM BE CONTINUED ONE WEEK TO MAY
12 9TH, 2006.

13

14 **SUP. ANTONOVICH, MAYOR:** MOTION BY YAROSLAVSKY. SECONDED.
15 WITHOUT OBJECTION, SO ORDERED.

16

17 **CLERK SACHI HAMAI:** AGENDA FOR THE MEETING OF THE HOUSING
18 AUTHORITY OF THE COUNTY OF LOS ANGELES, 1-H AND 2-H.

19

20 **SUP. ANTONOVICH, MAYOR:** MOTION BY MOLINA. SECONDED. WITHOUT
21 OBJECTION, SO ORDERED.

22

23 **CLERK SACHI HAMAI:** BOARD OF SUPERVISORS, ITEMS 1 THROUGH 17.
24 ON ITEM 11, SUPERVISOR ANTONOVICH WOULD LIKE THIS ITEM
25 REFERRED BACK TO HIS OFFICE. THE REST ARE BEFORE YOU.



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1

2 **SUP. ANTONOVICH, MAYOR:** MOTION BY KNABE. SECONDED. WITHOUT
3 OBJECTION, SO ORDERED.

4

5 **CLERK SACHI HAMAI:** CHIEF ADMINISTRATIVE OFFICER, ITEMS 18
6 THROUGH 20.

7

8 **SUP. ANTONOVICH, MAYOR:** MOTION BY YAROSLAVSKY. SECONDED.
9 WITHOUT OBJECTION, SO ORDERED.

10

11 **CLERK SACHI HAMAI:** BEACHES AND HARBORS, ITEM 21.

12

13 **SUP. ANTONOVICH, MAYOR:** MOTION BY MOLINA. SECONDED. WITHOUT
14 OBJECTION, SO ORDERED.

15

16 **CLERK SACHI HAMAI:** CHIEF INFORMATION OFFICE, ITEM 22 AND, AS
17 NOTED ON THE GREEN SUPPLEMENTAL SHEET, THE CHIEF INFORMATION
18 OFFICER REQUESTS THAT THIS ITEM BE CONTINUED ONE WEEK TO MAY
19 9TH, 2006.

20

21 **SUP. ANTONOVICH, MAYOR:** MOTION BY KNABE. SECONDED. WITHOUT
22 OBJECTION, SO ORDERED.

23

24 **SUP. KNABE:** IS THAT 22 THAT'S BEING CONTINUED A WEEK? OKAY.
25 THANK YOU.



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1

2 **CLERK SACHI HAMAI:** YES. CHILDREN AND FAMILY SERVICES, ITEMS 23
3 THROUGH 26. ON ITEM NUMBER 23, THE DIRECTOR OF CHILDREN AND
4 FAMILY SERVICES WOULD LIKE THIS ITEM REFERRED BACK TO THE
5 DEPARTMENT. AND ITEM 26, HOLD FOR A MEMBER OF THE PUBLIC. THE
6 REST ARE BEFORE YOU.

7

8 **SUP. ANTONOVICH, MAYOR:** MOTION BY YAROSLAVSKY. SECONDED.
9 WITHOUT OBJECTION, SO ORDERED.

10

11 **CLERK SACHI HAMAI:** CONSUMER AFFAIRS, ITEMS 27 AND 28. ON ITEM
12 28, SUPERVISOR ANTONOVICH REQUESTS THAT THIS ITEM BE HELD.

13

14 **SUP. ANTONOVICH, MAYOR:** MOTION BY MOLINA. SECONDED. WITHOUT
15 OBJECTION, SO ORDERED.

16

17 **CLERK SACHI HAMAI:** COUNTY COUNSEL, ITEMS 29 THROUGH 30.

18

19 **SUP. ANTONOVICH, MAYOR:** MOTION BY KNABE. SECONDED. WITHOUT
20 OBJECTION, SO ORDERED.

21

22 **CLERK SACHI HAMAI:** DISTRICT ATTORNEY, ITEM 31.

23

24 **SUP. ANTONOVICH, MAYOR:** MOTION BY YAROSLAVSKY. SECONDED.
25 WITHOUT OBJECTION, SO ORDERED.



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1

2 **CLERK SACHI HAMAI:** FIRE DEPARTMENT, ITEMS 32 THROUGH 36 AND,
3 ON ITEM 34, THE FIRE CHIEF WOULD LIKE THIS ITEM CONTINUED ONE
4 WEEK. AND, ON ITEM NUMBER 35, FOR THE RECORD, SUPERVISOR
5 MOLINA VOTES "NO".

6

7 **SUP. ANTONOVICH, MAYOR:** OKAY. THEN MOTION BY KNABE, WITH
8 MOLINA VOTING "NO" ON 35. SECONDED. WITHOUT OBJECTION, SO
9 ORDERED.

10

11 **CLERK SACHI HAMAI:** FISH & GAME COMMISSION, ITEM 37.

12

13 **SUP. ANTONOVICH, MAYOR:** MOTION BY YAROSLAVSKY. SECONDED.
14 WITHOUT OBJECTION, SO ORDERED.

15

16 **CLERK SACHI HAMAI:** HEALTH SERVICES, ITEMS 38 THROUGH 52. ON
17 ITEM 41, SUPERVISOR YAROSLAVSKY AND THE ACTING DIRECTOR OF
18 HEALTH SERVICES WOULD LIKE A ONE-WEEK CONTINUANCE ON THIS
19 ITEM.

20

21 **SUP. ANTONOVICH, MAYOR:** MOTION BY MOLINA. SECONDED. WITHOUT
22 OBJECTION, SO ORDERED.

23

24 **CLERK SACHI HAMAI:** HUMAN RESOURCES, ITEM 53.

25



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1 **SUP. ANTONOVICH, MAYOR:** MOTION BY KNABE. SECONDED. WITHOUT
2 OBJECTION, SO ORDERED.

3

4 **CLERK SACHI HAMAI:** MENTAL HEALTH, ITEMS 54 THROUGH 58. ON ITEM
5 54, AS NOTED ON THE GREEN SUPPLEMENTAL SHEET, THE DIRECTOR OF
6 MENTAL HEALTH REQUESTS THAT THIS BE CONTINUED ONE WEEK TO MAY
7 9TH.

8

9 **SUP. ANTONOVICH, MAYOR:** MOTION BY YAROSLAVSKY. SECONDED.
10 WITHOUT OBJECTION, SO ORDERED.

11

12 **CLERK SACHI HAMAI:** PARKS AND RECREATIONS, ITEMS 59 THROUGH 60.
13 ON ITEM 59, AS NOTED ON THE GREEN SUPPLEMENTAL SHEET, THE
14 DIRECTOR OF PARKS AND RECREATION REQUESTS THAT THIS ITEM BE
15 REFERRED BACK TO THE DEPARTMENT.

16

17 **SUP. ANTONOVICH, MAYOR:** MOTION BY MOLINA. SECONDED. WITHOUT
18 OBJECTION, SO ORDERED.

19

20 **CLERK SACHI HAMAI:** PROBATION, ITEMS 61 AND 62.

21

22 **SUP. ANTONOVICH, MAYOR:** MOTION BY KNABE. SECONDED. WITHOUT
23 OBJECTION, SO ORDERED.

24



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1 **CLERK SACHI HAMAI:** PUBLIC SOCIAL SERVICES, ITEMS 63 AND 64.
2 AND ON ITEM 63, AS NOTED ON THE GREEN SUPPLEMENTAL SHEET, THE
3 DIRECTOR OF PUBLIC SOCIAL SERVICES REQUESTS THAT THIS ITEM BE
4 CONTINUED ONE WEEK TO MAY 9TH, 2006.

5

6 **SUP. ANTONOVICH, MAYOR:** MOTION BY YAROSLAVSKY. SECONDED.
7 WITHOUT OBJECTION, SO ORDERED.

8

9 **CLERK SACHI HAMAI:** PUBLIC WORKS, ITEMS 65 THROUGH 94.

10

11 **SUP. ANTONOVICH, MAYOR:** MOTION BY MOLINA. SECONDED. WITHOUT
12 OBJECTION, SO ORDERED.

13

14 **CLERK SACHI HAMAI:** ON PAGE 39, REGISTRAR-RECORDER, ITEMS 95
15 THROUGH 96.

16

17 **SUP. ANTONOVICH, MAYOR:** MOTION BY KNABE. SECONDED. WITHOUT
18 OBJECTION, SO ORDERED.

19

20 **CLERK SACHI HAMAI:** SHERIFF, ITEMS 97 THROUGH 100. ON ITEM 97,
21 SUPERVISOR YAROSLAVSKY AND SUPERVISOR KNABE WOULD LIKE THIS
22 ITEM TO BE HELD. THE REST ARE BEFORE YOU.

23

24 **SUP. ANTONOVICH, MAYOR:** ON THE REMAINDER, SUPERVISOR KNABE
25 MOVES, SECONDED. WITHOUT OBJECTION, SO ORDERED.



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1

2 **CLERK SACHI HAMAI:** TREASURER AND TAX COLLECTOR, ITEMS 101
3 THROUGH 104. ON ITEMS 103, SUPERVISOR KNABE REQUESTS THAT THIS
4 ITEM BE HELD. THE REST ARE BEFORE YOU.

5

6 **SUP. ANTONOVICH, MAYOR:** MOTION BY MOLINA. SECONDED. WITHOUT
7 OBJECTION, SO ORDERED.

8

9 **CLERK SACHI HAMAI:** ORDINANCE FOR INTRODUCTION, ITEMS 105 AND
10 106. ON ITEM 106, SUPERVISOR ANTONOVICH REQUESTS THAT THIS
11 ITEM BE HELD. I WILL GO BACK TO 105 AND READ THE SHORT TITLE
12 INTO THE RECORD. AN ORDINANCE EXTENDING THROUGH DECEMBER 31ST,
13 2007, A FRANCHISE TO OPERATE A CABLE TELEVISION SYSTEM TO
14 PROVIDE CABLE TELEVISION SERVICE IN PALOS VERDES
15 UNINCORPORATED AREA GRANTED TO COX COM INCORPORATED, A
16 DELAWARE CORPORATION.

17

18 **SUP. ANTONOVICH, MAYOR:** OKAY. THAT WILL BE HELD.

19

20 **CLERK SACHI HAMAI:** I'M SORRY. I GUESS ON 105, HOLD THAT ITEM
21 AS IT RELATES TO ITEM 106 AND 28. OKAY. AND THEN FOR THE
22 RECORD, ON ITEM 106, LET ME READ THE SHORT TITLE INTO THE
23 RECORD. AN ORDINANCE EXTENDING THROUGH DECEMBER 31ST, 2007, A
24 FRANCHISE TO OPERATE A CABLE TELEVISION SYSTEM TO PROVIDE
25 CABLE TELEVISION SERVICES IN LAKE HUGHES UNINCORPORATED AREA,



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1 GRANTED TO CAPS T.V. ELECTRONICS INCORPORATED, A CALIFORNIA
2 CORPORATION. ORDINANCE FOR ADOPTION, ITEM 107 THROUGH 111. ON
3 ITEM 109, HOLD FOR MEMBERS OF THE PUBLIC. THE REST ARE BEFORE
4 YOU.

5

6 **SUP. ANTONOVICH, MAYOR:** MOTION BY YAROSLAVSKY. SECONDED.
7 WITHOUT OBJECTION, SO ORDERED.

8

9 **CLERK SACHI HAMAI:** SEPARATE MATTER, 112.

10

11 **SUP. ANTONOVICH, MAYOR:** MOTION BY MOLINA. SECONDED. WITHOUT
12 OBJECTION, SO ORDERED.

13

14 **CLERK SACHI HAMAI:** MISCELLANEOUS ITEM 113, ADDITIONS TO THE
15 AGENDA REQUESTED BY BOARD MEMBERS AND THE CHIEF ADMINISTRATIVE
16 OFFICER WHICH WERE POSTED MORE THAN 72 HOURS IN ADVANCE OF THE
17 MEETING AS INDICATED ON THE GREEN SUPPLEMENTAL AGENDA. 113-A.

18

19 **SUP. ANTONOVICH, MAYOR:** SO MOVED. SECONDED. WITHOUT OBJECTION,
20 SO ORDERED.

21

22 **SUP. ANTONOVICH, MAYOR:** THAT COMPLETES THE READING OF THE
23 AGENDA. BOARD OF SUPERVISORS' SPECIAL ITEMS BEGIN WITH
24 SUPERVISORIAL DISTRICT NUMBER TWO.

25



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1 **SUP. KNABE:** MISTER MAYOR, WE SHOULD RECOGNIZE THAT NEW VOICE
2 DOING THE AGENDA. WELCOME SACHI, WELCOME AS OUR NEW EXECUTIVE
3 OFFICER.

4

5 **CLERK SACHI HAMAI:** THANK YOU. [APPLAUSE]

6

7 **SUP. ANTONOVICH, MAYOR:** WELCOME. LET ME FIRST MAKE A
8 PRESENTATION TO OUR NEW CONSUL-GENERAL FROM THE REPUBLIC OF
9 KOREA. TODAY WE WELCOME CONSUL-GENERAL HONORABLE BYUNG HYU
10 CHOI, WHO IS A GRADUATE FROM SEOUL NATIONAL UNIVERSITY IN
11 KOREA WITH A DEGREE IN INTERNATIONAL RELATIONS. HE LATER
12 BECAME A FOREIGN SERVICE PROGRAM CERTIFICATE FROM THE
13 UNIVERSITY OF OXFORD IN THE UNITED KINGDOM. HIS DIPLOMATIC
14 CAREER BEGAN IN 1974 WHEN HE JOINED THE KOREA'S MINISTRY OF
15 FOREIGN AFFAIRS AND, SINCE THAT TIME, HE'S HELD POSTINGS IN
16 PORTUGAL, NEPAL AND IRELAND, NORTHERN IRELAND AND HE WAS THE
17 AMBASSADOR FOR REPUBLIC OF KOREA TO NORWAY AND THE AMBASSADOR
18 TO ICELAND. PRIOR TO COMING TO LOS ANGELES COUNTY, AMBASSADOR
19 GENERAL CHOI WAS A DISTINGUISHED PROFESSOR IN DIPLOMACY AT
20 YONG CHI UNIVERSITY, GRADUATE SCHOOL OF INTERNATIONAL
21 RELATIONS INTERNATIONAL STUDIES IN KOREA. SO WE ARE VERY
22 PLEASED TO WELCOME YOU TO LOS ANGELES COUNTY. WE'VE HAD VERY
23 CLOSE RELATIONS WITH YOUR GOVERNMENT AND WE LOOK FORWARD TO
24 CONTINUING THAT PARTNERSHIP WITH YOU AND ONCE AGAIN, WELCOME.
25 [APPLAUSE]



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1

THE HONORABLE BYUNG HYO CHOI: THANK YOU, MAYOR ANTONOVICH,
SUPERVISORS, LADIES AND GENTLEMEN. IT IS A GREAT HONOR FOR ME
TO BE AWARDED WITH THIS LOVELY PLAQUE FROM THE COUNTY OF LOS
ANGELES. LOS ANGELES COUNTY IS VERY IMPORTANT FOR THE REPUBLIC
OF KOREA, NOT ONLY BECAUSE WE HAVE THE GREATEST NUMBER OF
KOREANS LIVING IN THIS COUNTY BUT ALSO WE HAVE VERY EXTENSIVE
TRADE RELATIONSHIP BETWEEN KOREA AND LOS ANGELES. I HOPE THIS
MUTUALLY BENEFICIAL AND HAPPY RELATIONSHIP WILL CONTINUE IN
THE FUTURE WITH YOUR ACTIVE COOPERATION. THANK VERY MUCH. [
APPLAUSE]

12

SUP. ANTONOVICH, MAYOR: ...THIS IS SUPERVISOR GLORIA MOLINA,
AMBASSADOR CHOI. WE'LL DO A GROUP PICTURE. ON BEHALF OF
SUPERVISOR BURKE, SUPERVISOR MOLINA WILL MAKE HER
PRESENTATIONS.

17

SUP. MOLINA: I AM PROUD THIS MORNING TO MAKE A PRESENTATION ON
BEHALF OF SUPERVISOR BURKE AND MYSELF. I'M PLEASED TO
INTRODUCE AND TO WELCOME THE HONORABLE THEREZA QUINTELLA,
WHO'S OUR ESTEEMED CONSUL-GENERAL OF BRAZIL. SINCE ARRIVING IN
LOS ANGELES, THE COUNSEL-GENERAL HAS DREAMED OF ORGANIZING A
CONFERENCE OF WOMEN FROM BRAZIL AND CALIFORNIA WHICH WOULD
SERVE AS A FORUM FOR WOMEN IN GOVERNMENT, BUSINESS AND
COMMUNITY SERVICE TO DISCUSS VARIOUS INTERNATIONAL ISSUES.



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1 THAT DREAM WILL BE REALIZED THIS COMING THURSDAY AND FRIDAY
2 AND THE CONFERENCES IS TITLED "IN BRAZIL AND IN CALIFORNIA,
3 WOMEN MAKING A DIFFERENCE." EIGHT WOMEN FROM BRAZIL AND ONE
4 MALE DELEGATE, ALONG WITH THE CONSUL-GENERAL, WHO IS A FORMER
5 AMBASSADOR OF MOSCOW, WILL MEET WITH GOVERNMENT OFFICIALS,
6 UNIVERSITY PROFESSORS AND COMMUNITY SERVICE LEADERS FROM
7 THROUGHOUT CALIFORNIA. SOME OF THE DISCUSSION TOPICS INCLUDE
8 "MAKING A DIFFERENCE WITH WOMEN AND CHILDREN", "MAKING A
9 DIFFERENCE THROUGH OIL INDEPENDENCE" AND "MAKING A DIFFERENCE
10 THROUGH WOMEN IN SCIENCE". WE'RE PLEASED TO RECOGNIZE THE
11 CONSUL-GENERAL'S COMMITMENT TO INCREASE UNDERSTANDING BETWEEN
12 THE PEOPLE OF LOS ANGELES COUNTY AND HER PEOPLE IN BRAZIL AND
13 WE'RE CONFIDENT THAT THIS DIALOGUE WILL TAKE PLACE THIS
14 THURSDAY AND FRIDAY AND IT WILL BE VERY, VERY ENGAGING FOR ALL
15 OF THE PEOPLE WHO ARE GOING TO BE INVOLVED. WE APPRECIATE HER
16 LEADERSHIP IN PROMOTING THIS KIND OF CONFERENCE AND THIS KIND
17 OF GATHERING AND WE THANK YOU SO VERY MUCH FOR THE ROLE THAT
18 YOU ARE PLAYING HERE VERY ACTIVELY, SO WE CONGRATULATE YOU. [
19 APPLAUSE]

20

21 **THE HONORABLE THEREZA MARIA MACHADO QUINTELLA:** THANK YOU,
22 SUPERVISOR MOLINA AND THE BOARD OF SUPERVISORS AND THE
23 COMMISSION ON THE STATUS OF WOMEN AND THE PROTOCOL OF THE
24 COUNTY FOR ALL THE COOPERATION I HAVE FOUND IN ORGANIZING THIS
25 CONFERENCE. I HOPE TO FULFILL THIS AIM THAT IS TO BRING THE



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1 COUNTY AND BRAZIL CLOSER TOGETHER THROUGH WOMEN. THANK YOU. [
2 APPLAUSE]

3

4 **SUP. MOLINA:** ALSO, ON BEHALF OF SUPERVISOR BURKE, I'D LIKE TO
5 MAKE A PRESENTATION. I'M GOING TO CALL UP DR. ANITA L. NELSON,
6 WHO IS GOING TO JOIN US, AS WELL AS ELLEN EDAM. THANK YOU.
7 TODAY, WE'RE PLEASED TO RECOGNIZE WOMEN'S HEALTH MONTH. LOS
8 ANGELES' COUNTY'S OFFICE ON WOMEN AND HEALTH, WHICH WAS
9 ESTABLISHED WAY BACK IN 1988, NOT THAT LONG AGO, TO IMPROVE
10 THE HEALTH STATUS OF WOMEN IN LOS ANGELES COUNTY. IT SERVES AS
11 A FOCAL POINT FOR STRATEGIC PLANNING. IT PROMOTES
12 COMPREHENSIVE AND EFFECTIVE APPROACHES TO IMPROVING WOMEN'S
13 HEALTH AND PROMOTES THE EXPANSION AND THE THE FUNDING OF
14 VARIOUS RESEARCH ACTIVITIES. THE BOARD OF SUPERVISORS TAKES AN
15 ACTIVE ROLE, ALONG WITH THE OFFICE OF WOMEN'S HEALTH, IN
16 ANNUALLY PROCLAIMING THE MONTH OF MAY AS WOMEN'S HEALTH MONTH
17 AND HIGHLIGHTING THE IMPORTANCE OF REGULAR SCREENINGS AND
18 HEALTHY LIFESTYLES. THERE ARE A NUMBER OF ACTIVITIES THAT ARE
19 PLANNED THIS MONTH THROUGHOUT L.A. COUNTY WHICH FOCUS ON
20 WOMEN'S HEALTHCARE ISSUES. ON SATURDAY, MAY THE 13TH, THE
21 OFFICE OF WOMEN'S HEALTH IS COORDINATING A TEAM FOR THE 13TH
22 ANNUAL REVLON RUN/WALK FOR WOMEN, WHICH IS BEING HELD AT LOS
23 ANGELES COLISEUM. PROCEEDS ARE GOING TO SUPPORT WOMEN'S CANCER
24 RESEARCH AND PROGRAMS THROUGHOUT L.A. COUNTY. BUT ALSO IN
25 RECOGNITION OF WOMEN'S HEALTH MONTH, I'M VERY PLEASED TO



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1 PRESENT THIS SCROLL TO DR. ANITA NELSON, WHO HAS WORKED
2 DILIGENTLY FOR OVER 20 YEARS IN WOMEN'S HEALTH RESEARCH,
3 SHOWING EXEMPLARY DEDICATION AND COMMITMENT TO IMPROVING THE
4 WELLBEING OF WOMEN THROUGHOUT LOS ANGELES COUNTY; BUT ALSO AM
5 PLEASED TO MAKE A PRESENTATION AND INTRODUCE ELLEN EDAM, WHO
6 IS THE ACTING DIRECTOR OF THE LOS ANGELES COUNTY OFFICE OF
7 WOMEN'S HEALTH. BOTH OF THEM HAVE DONE AN UNBELIEVABLE JOB IN
8 PROMOTING, CREATING PROGRAMS BUT, MORE IMPORTANTLY, CONTINUING
9 THE DIALOGUE ON HOW TO IMPROVE WOMEN'S HEALTHY THROUGHOUT L.A.
10 COUNTY. LET ME FIRST INTRODUCE ELLEN AND THEN WE'RE GOING TO
11 MAKE THE PRESENTATION TO DR. NELSON.

12

13 **ELLEN EDAM:** THANK YOU, SUPERVISOR MOLINA AND TO ALL THE BOARD
14 FOR YOUR ONGOING SUPPORT FOR WOMEN'S HEALTH ISSUES. LOW INCOME
15 WOMEN, WOMEN OF COLOR AND UNINSURED WOMEN OFTEN RECEIVE LESS
16 PREVENTIVE CARE. THEY COME LATER INTO SERVICES AND ARE
17 DIAGNOSED AT MORE ADVANCED STAGES OF DISEASE AND HAVE HIGHER
18 MORTALITY RATES. OUR OFFICE AT THE OFFICE OF WOMEN'S HEALTHY
19 IS IMPROVE THE HEALTH STATUS OF WOMEN IN L.A. COUNTY,
20 ESPECIALLY AMONG LOW INCOME WOMEN. SINCE MOST WOMEN PUT THE
21 HEALTH NEEDS OF ALL OTHER FAMILY MEMBERS AHEAD OF THEIR OWN,
22 WOMEN'S HEALTH MONTH IS A PERFECT OPPORTUNITY FOR WOMEN TO
23 ASSESS OUR OWN HEALTH AND MAKE ANY NECESSARY SCREENING
24 APPOINTMENTS AND TAKE STEPS TO A HEALTHIER LIFESTYLE. THIS
25 COULD MEAN A PAP TEST, A MAMMOGRAM, CHOLESTEROL TEST OR TO



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1 COMMIT TO STOP SMOKING OR INCREASE OUR PHYSICAL ACTIVITY. I
2 WANT TO SAY A COUPLE WORDS ABOUT DR. ANITA NELSON. SHE IS
3 TRULY ONE OF MY PERSONAL HEROES BECAUSE OF HER STEADFAST AND
4 DEDICATION AND COMMITMENT TO WOMEN'S HEALTH GENERALLY AND
5 SPECIFICALLY FOR REPRODUCTIVE HEALTH. SHE HAS COMMITTED
6 HERSELF NONSTOP, SHE'S WRITTEN OVER 103 ARTICLES, 9 BOOKS, HAS
7 CONTRIBUTED VASTLY TO THE WHOLE AREAS OF WOMEN'S HEALTH AND,
8 FOR THAT, WE CAN ONLY SAY THANK YOU. WE'RE ALL VERY, VERY--
9 WE'RE HONORED TO BE ABLE TO DEDICATE AND TO HONOR YOU TODAY. [
10 APPLAUSE]

11

12 **DR. ANITA NELSON:** I WANT TO THANK THE WOMEN'S OFFICE-- OFFICE
13 OF WOMEN'S HEALTHCARE. I'M VERY HONORED BY THIS SCROLL FROM
14 THE BOARD ITSELF. I WANT TO THANK THE BOARD FOR ITS
15 COMMITMENT, LONG-TERM, TO WOMEN'S HEALTHCARE. IN THE FACE OF A
16 LOT OF CHALLENGES, THE FUNDING HAS BEEN THERE TO OFFER
17 COMPREHENSIVE HEALTHCARE SERVICES TO WOMEN WHO CANNOT AFFORD
18 IT OTHERWISE IN THE COUNTY. IT HAS BEEN A DEEP HONOR TO SERVE
19 WOMEN IN THE CLINICS, AT HARBOR-U.C.L.A. AND I ALSO WANT TO
20 THANK YOU VERY MUCH FOR YOUR CONTINUED SUPPORT OF THAT VERY
21 SPECIAL RELATIONSHIP THAT WE HAVE BETWEEN THE COUNTY AND THE
22 WOMEN'S HEALTHCARE CLINIC AT HARBOR. IT HAS ALLOWED US TO MAKE
23 THESE ADVANCES IN WOMEN'S CARE AND TO TRAIN NURSE
24 PRACTITIONERS TO COME RIGHT BACK IN OUR CLINICS TO PROVIDE
25 THOSE SERVICES AGAIN, SO THANK YOU VERY MUCH. [APPLAUSE]



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1

2 **SUP. ANTONOVICH, MAYOR:** SUPERVISOR KNABE-- SUPERVISOR
3 YAROSLAVSKY.

4

5 **SUP. YAROSLAVSKY:** I'D LIKE TO ASK SAMANTHA BRICKER AND HER
6 HUSBAND, DAVE, TO COME UP FOR A PRESENTATION. MEMBERS OF THE
7 BOARD AND LADIES AND GENTLEMEN, SAMANTHA BRICKER HAS SERVED
8 WITH DISTINCTION SINCE 1994 AS A TRANSPORTATION AND
9 ENVIRONMENT DEPUTY IN MY OFFICE HERE AT THE BOARD OF
10 SUPERVISORS, HAVING PREVIOUSLY SERVED FIRST AS AN INTERN
11 STARTING IN 1986 WHEN WE GOT HER OUT OF HIGH SCHOOL AND LATER
12 AS A STAFF MEMBER IN THE OFFICE, IN MY OFFICE AS A CITY
13 COUNCIL MEMBER OVER AT CITY HALL. SAMANTHA HAS, DURING HER
14 TENURE, BEEN ENTRUSTED WITH SOME OF THE MOST COMPLEX AND
15 SENSITIVE POLICY ISSUES IN MY OFFICE RANGING FROM MORE THAN
16 FULL-TIME DEDICATION TO THE MTA ISSUES IN TRANSPORTATION TO
17 RECYCLING AND SOLID WASTE MANAGEMENT AND ENVIRONMENTAL
18 PROTECTION, IN ALL MATTERS EFFECTIVELY EMPLOYING HER KEEN
19 INTELLIGENCE, MASTERY OF DETAIL, INTIMIDATING SELF-CONFIDENCE
20 AND A WITHERING REFUSAL TO SUFFER FOOLS GLADLY, EXCEPT FOR ME.
21 SAMANTHA HOLD A MA IN POLITICAL SCIENCE FROM UCLA AND A B.A.
22 IN POLITICAL SCIENCE FROM NORTHWESTERN UNIVERSITY. AND, IN OFF
23 HOURS, ENJOYS TRAVELING AND SPENDING TIME WITH HER HUSBAND,
24 DAVE, AND TWO OF MY BIGGEST FANS, HER SONS, BEN AND JACK, AND
25 I'M TWO OF THEIR BIGGEST FANS. SAMANTHA HAS NOW ELECTED TO



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1 UTILIZE THE TRANSIT EXPERTISE AND LEADERSHIP ABILITY SHE HAS
2 DEVELOPED THROUGH THE YEARS OF SERVICE IN-- FOR THE CITY AND
3 COUNTY IN A CHALLENGING NEW WAY, ASSUMING EXECUTIVE
4 RESPONSIBILITIES WITH THE EXPOSITION METRO LINE CONSTRUCTION
5 AUTHORITY, IN CHARGE OF OVERSEEING THE DEVELOPMENT OF THE NEW
6 NINE MILE EXPOSITION LIGHT RAIL LINE PROJECT FROM DOWNTOWN TO
7 CULVER CITY. THEREFORE BE IT RESOLVED THAT THE BOARD OF
8 SUPERVISORS OF LOS ANGELES COUNTY TAKE THIS OPPORTUNITY TO
9 HONOR AND COMMEND SAMANTHA BRICKER FOR HER MANY YEARS OF
10 OUTSTANDING PUBLIC SERVICE TO THE PEOPLE OF THE CITY AND
11 COUNTY OF LOS ANGELES AND FOR HER NUMEROUS CONTRIBUTIONS AS A
12 LOYAL, DEDICATED AND VALUED MEMBER OF OUR STAFF WHO JOIN
13 TOGETHER IN BIDDING HER A FOND FAREWELL WITH SINCERE BEST
14 WISHES FOR CONTINUED SUCCESS AND FULFILLMENT AS SHE PREPARES
15 TO EMBARK UPON THE NEXT PHASE OF HER CAREER. I THINK ALL THE
16 MEMBERS HERE KNOW SAMANTHA REAL WELL. SHE IS UNIQUE, REALLY,
17 IN SO MANY WAYS. THIS DAY WAS INEVITABLE. WE TRIED TO KEEP HER
18 UNDER WRAPS BUT IT DIDN'T QUITE WORK OUT THAT WAY AND, WHEN
19 RICK THORPE CAME TO ME AND SAID, "I WANT TO TAKE SAMANTHA," MY
20 REACTION CANNOT BE REPEATED IN MIXED COMPANY BUT, AFTER
21 GETTING-- COOLING OFF, I REALIZED IT WAS NOT ONLY A GREAT
22 OPPORTUNITY FOR SAMANTHA PROFESSIONALLY, WHICH IT IS, BUT IT'S
23 ALSO A GREAT OPPORTUNITY FOR ALL OF US WHO CARE ABOUT
24 TRANSPORTATION IN THIS COUNTY BECAUSE SHE WILL DO AN
25 OUTSTANDING JOB IN HELPING TO BRING THAT PROJECT TO FRUITION



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1 ON TIME AND UNDER BUDGET. THAT'S HER CHARGE. OTHERWISE, YOU
2 PAY US THE DIFFERENCE. SO I SAID, WHEN WE HAD OUR LITTLE LUNCH
3 FOR SAMANTHA LAST WEEK WITH THE STAFF, THAT SHE'S BEEN AT THIS
4 FOR 20 YEARS, WHEN WE FOUND HER AT BEVERLY HILLS HIGH SCHOOL
5 OR SHE FOUND US, AND SHE CAME TO WORK IN OUR FIELD OFFICE TO
6 THIS POINT AND SHE'S ALREADY HAD A COMPLETE CAREER IN THOSE 20
7 YEARS. I CAN'T WAIT FOR ACT II OF HER CAREER. IT'S GOING TO BE
8 REALLY SOMETHING TO WATCH. SO, SAMANTHA, THANK YOU FOR YOUR
9 SERVICE TO OUR OFFICE AND... [APPLAUSE]

10

11 **SUP. YAROSLAVSKY:** ...AND WE WANT TO WISH YOU AND DAVE AND BEN
12 AND JACK REALLY ALL THE HAPPINESS IN THE YEARS AHEAD AND
13 YOU'LL ALWAYS BE PART OF THE COUNTY FAMILY, YOU'LL ALWAYS BE
14 PART OF OUR FAMILY, AND THANK YOU FOR WHAT YOU'VE DONE FOR US
15 AND FOR OUR CONSTITUENTS.

16

17 **SUP. KNABE:** MR. MAYOR, WHILE HE'S DOING THAT PHOTO OVER THERE,
18 IF I COULD JUST ADD TO SAMANTHA, IT'S JUST BEEN A ABSOLUTE
19 PLEASURE WORKING WITH HER OVER THE YEARS ON NUMEROUS
20 TRANSPORTATION PROJECTS. I THINK THE WORLD OF HER AND I'M JUST
21 SO EXCITED SHE'S GOING OVER THERE BECAUSE I KNOW IT WILL BE ON
22 TIME AND UNDER BUDGET. THE ONLY PROBLEM I THINK WE ALL HAVE
23 IS, YOU KNOW, IT WAS SO MUCH EASIER TALKING TO YOU THAN ZEV. [
24 LAUGHTER]

25



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1 **SUP. KNABE:** BUT WE TRULY WISH YOU THE VERY BEST AND YOU'RE A
2 CLASS ACT AND WE LOOK FORWARD TO YOU IN YOUR NEW POSITION.

3

4 **SUP. MOLINA:** I, TOO, WANT TO JOIN SAMANTHA. THANK YOU SO MUCH.
5 I GUESS WE'LL SEE YOU, THOUGH, QUITE OFTEN AT THE MTA, SO WE
6 LOOK FORWARD TO CONTINUING TO WORK WITH YOU.

7

8 **SUP. ANTONOVICH, MAYOR:** WISH YOU SUCCESS.

9

10 **SAMANTHA BRICKER:** THANK YOU VERY MUCH. I JUST WANT TO SAY
11 THANK YOU VERY MUCH. IT'S BEEN REALLY AN HONOR AND A PRIVILEGE
12 TO WORK WITH ALL OF YOU AND YOUR STAFFS. I DEVELOPED WONDERFUL
13 FRIENDSHIPS OVER THE LAST 10 YEARS WORKING AT THE COUNTY AND
14 HAVE LEARNED A LOT FROM ALL OF YOU AND, FOR ZEV, THANK YOU SO
15 MUCH FOR A WONDERFUL 20 YEARS AND PROVIDING ME WITH THIS GREAT
16 OPPORTUNITY AND THE STAFF WHO HAS BECOME REALLY LIKE A FAMILY
17 TO ME. I'LL MISS YOU ALL VERY, VERY MUCH BUT LOOK FORWARD TO
18 WORKING WITH YOU IN THIS NEW CAPACITY, SO THANK YOU. [
19 APPLAUSE]

20

21 **SUP. ANTONOVICH, MAYOR:** SUPERVISOR KNABE.

22

23 **SUP. KNABE:** THANK YOU, MR. MAYOR, COLLEAGUES AND LADIES AND
24 GENTLEMEN. IT'S MY PLEASURE. I'M HONORING TWO ENTITIES TODAY
25 AND, BETWEEN THESE TWO, THERE'S 275 YEARS OF RECOGNITION OF



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1 SERVICE AND, FIRST, I HAVE WITH ME UP HERE, I HAVE FITZGERALD
2 JONES, WHO IS THE DIRECTOR AND ROSI PEDERSEN, THAT NAME MAY
3 SOUND FAMILIAR, WHO IS PROGRAM ADMINISTRATOR FOR THE LONG
4 BEACH SCHOOL FOR ADULTS. CALIFORNIA IS CELEBRATING ITS 150TH
5 ANNIVERSARY OF PROVIDING ADULT EDUCATION, WHICH HAS BEEN AN
6 INTEGRAL PART OF THE PUBLIC EDUCATION IN LONG BEACH SINCE
7 1913. LONG BEACH SCHOOL FOR ADULTS NOW HAS OVER 13,000
8 STUDENTS AT 52 SITES IN THE CITY WITH ENGLISH AS A SECOND
9 LANGUAGE AS BEING THE LARGEST PROGRAM. CALIFORNIA ADULT
10 EDUCATORS HAVE PROVIDED LEADERSHIP TO THE NATION IN THE
11 DEVELOPMENT OF INNOVATIVE AND INSTRUCTIONAL PRACTICES AND
12 INCREDIBLE CREATIVE EDUCATIONAL OPPORTUNITIES. SO, ON BEHALF
13 OF MYSELF AND MY COLLEAGUES, I'M GOING TO PRESENT THIS SCROLL
14 TO THE LONG BEACH SCHOOL FOR ADULTS TO THANK THEM AND HONOR
15 THEM FOR THEIR SIGNIFICANT CONTRIBUTION TO ADULT EDUCATION BUT
16 ALSO IN CELEBRATION OF 150 YEARS OF ADULT EDUCATION HERE IN
17 THE STATE OF CALIFORNIA. [APPLAUSE]

18

19 **FITZGERALD JONES:** I'D LIKE TO SAY THANK YOU TO THE COUNTY
20 BOARD OF SUPERVISORS FROM THE LONG BEACH UNIFIED SCHOOL
21 DISTRICT, LONG BEACH SCHOOL FOR ADULTS AND ESPECIALLY TO DON
22 KNABE, WHO HAS GIVEN RECOGNITION FOR THE ACHIEVEMENTS THAT
23 WE'VE MADE IN LONG BEACH. IT'S EXTREMELY IMPORTANT TO US THAT
24 WE GET RECOGNIZED IN TERMS OF ADULT SCHOOLS BECAUSE LET US
25 ALWAYS REMEMBER THAT LEARNING IS FOREVER. I'D LIKE TO THANK



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1 OUR FOURTH DISTRICT, COUNTY SUPERVISOR DON KNABE, FOR ALLOWING
2 US TO COME AND BE THE RECIPIENT OF THIS CERTIFICATE. THANK
3 YOU. [APPLAUSE]

4

5 **SUP. KNABE:** ALL RIGHT. SO I HAVE 125 YEARS LEFT OUT OF THAT
6 275, SO I'VE GOT 125TH ANNIVERSARY OF THE AMERICAN RED CROSS
7 AND I'M GOING TO CALL UP ROGER DIXON, JIM PETERSON, MIKE
8 CONNOLLY, CLIFF NEWMARK, MARGARET ARBINI, NICK SAMIAGO AND
9 H.T. LINKY. 125 YEARS AND, OF COURSE, THEY'VE BEEN VERY HIGH
10 PROFILE FOR KATRINA AND OTHER THINGS OBVIOUSLY THROUGHOUT THE
11 YEARS. CLAIRE BARTON AND A CIRCLE OF ACQUAINTANCES FOUNDED THE
12 AMERICAN RED CROSS IN WASHINGTON, D.C. ON MAY 21ST, 1881. FROM
13 ITS INCEPTION, THE ORGANIZATION'S ACTIONS HAVE BEEN GUIDED BY
14 ITS DEDICATION TO HUMANITY AND A DESIRE TO PROMOTE MUTUAL
15 UNDERSTANDING, FRIENDSHIP, COOPERATION AND A LASTING PEACE.
16 THROUGH ITS STAFF, VOLUNTEERS, AND GENEROUS CONTRIBUTORS, THE
17 AMERICAN RED CROSS HAS BEEN ON THE FRONT LINES OF DISASTER
18 RELIEF EFFORTS IN OUR NATION AND THROUGHOUT THE ENTIRE WORLD.
19 OBVIOUSLY, AS I MENTIONED, ONE RECENT EXAMPLE IS HURRICANES
20 KATRINA AND RITA. THE GENEROUS FINANCIAL SUPPORT FROM AROUND
21 THE WORLD ALLOWED MORE THAN 225,000 RED CROSS DISASTER RELIEF
22 WORKERS, 95% OF THEM VOLUNTEERS, TO ENSURE THAT SURVIVORS HAD
23 A SAFE PLACE TO STAY, FOOD AND COMFORT AND THE MEANS TO
24 PROVIDE ESSENTIAL ITEMS FOR THEMSELVES AND THEIR FAMILIES.
25 SURVIVORS RECEIVED COUNSELING, BASIC HEALTHCARE, FAMILY



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1 CONNECTING SERVICES. THIS WAS ACCOMPLISHED, AS YOU SAW, ON
2 NATIONAL TELEVISION ON AN UNPRECEDENTED SCALE. THEY'VE BEEN A
3 LEADER IN HEALTH EDUCATION BY PROVIDING C.P.R. AND FIRST AID
4 CLASSES TO FIRST RESPONDERS, MEDICAL PROFESSIONALS, THE
5 GENERAL PUBLIC. AMERICAN RED CROSS HAS BEEN INSTRUMENTAL IN
6 HELPING TO COORDINATE BLOOD AND BONE MARROW DRIVES THROUGHOUT
7 OUR NATION. OVER THE YEARS, MANY EMPLOYEES AND EXTENDED FAMILY
8 MEMBERS OF OUR LOS ANGELES COUNTY FAMILY HAVE PARTICIPATED IN
9 BLOOD DRIVES AND ALSO BEEN VOLUNTEERS FOR MANY OF THE RED
10 CROSS EFFORTS. SO, ON BEHALF MYSELF AND MY COLLEAGUES ON THE
11 BOARD AND THE 10 MILLION RESIDENTS HERE IN LOS ANGELES COUNTY,
12 WE'D LIKE TO SAY HAPPY 125TH TO THE AMERICAN RED CROSS, TO
13 THANK THEM FOR WHAT THEY DO, TO ONCE AGAIN ENCOURAGE ALL OUR
14 COUNTY FAMILY TO BE AS SUPPORTIVE OF THE AMERICAN RED CROSS AS
15 POSSIBLE, AS WELL AS ALL OF YOU OUT IS THERE LISTENING ON
16 TELEVISION. SO HAPPY 125TH AND MANY, MANY MORE. [APPLAUSE]

17

18 **SPEAKER:** SUPERVISOR KNABE, THANK YOU SO MUCH FOR ACKNOWLEDGING
19 THE 125 YEARS OF THE AMERICAN RED CROSS, AN ORGANIZATION THAT
20 HAS NOT ONLY LED BUT PIONEERED BLOOD COLLECTION EFFORTS HERE
21 IN THE UNITED STATES, SAVED COUNTLESS LIVES THROUGH OUR WATER
22 SAFETY, C.P.R. AND FIRST AID TRAINING, IN ADDITION TO
23 PROVIDING THE COMMUNICATION CONDUIT BETWEEN OUR MEN AND WOMEN
24 IN THE ARMED FORCES AND THEIR FAMILIES BACK HOME AND, AS YOU
25 MENTIONED, PROVIDING DISASTER RELIEF ASSISTANCE FOR MILLIONS



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1 OF PEOPLE SINCE 1881. I MIGHT ADD THAT WE RESPOND, ON AVERAGE,
2 TO FIVE DISASTERS A DAY RIGHT HERE IN LOS ANGELES COUNTY. I
3 ALSO WANT TO RECOGNIZE THE EFFORTS OF OUR VOLUNTEERS WHO NOT
4 ONLY GOVERN THIS ORGANIZATION BUT MAKE SURE THAT OUR SERVICE
5 GETS OUT THE DOOR. SO THANK YOU FOR HELPING US HELP THOSE IN
6 NEED. [APPLAUSE]

7

8 **SUP. KNABE:** MIKE, THAT'S...

9

10 **SUP. ANTONOVICH, MAYOR:** THIS MORNING WE WOULD LIKE TO
11 RECOGNIZE MEMBERS OF OUR JUDICIARY, ALONG WITH STAFF AND
12 GRADUATES OF THE LOS ANGELES COUNTY DRUG COURT PROGRAM AS WE
13 PROCLAIM MAY 2006 AS DRUG COURT MONTH THROUGHOUT OUR COUNTY.
14 WE ALSO HAVE PEGGY SHUTTLEWORTH, WHO IS THE EXECUTIVE DIRECTOR
15 OF THE COUNTYWIDE CRIMINAL JUSTICE COORDINATING COMMITTEE AND
16 VINCENT HOLMES, WHO IS A MEMBER OF THE STAFF. THIS IS THE 12TH
17 ANNIVERSARY. WE HAVE 15 SUCCESSFUL ADULT AND JUVENILE PROGRAMS
18 IN WHICH THE L.A. COUNTY DRUG COURT BRINGS TOGETHER THE
19 CRIMINAL JUSTICE SYSTEM, TREATMENT PROGRAMS AND OTHER
20 COMMUNITY PARTNERS IN THE FIGHT AGAINST DRUG ABUSE AND
21 CRIMINALITY. THE PROGRAM INDICATES, WITH A VERY SUCCESSFUL
22 RECORD, THAT, WITH A COMBINATION OF STRICT JUDICIAL
23 SUPERVISION, MANDATORY DRUG TESTING, ACCOUNTABILITY AND
24 INTENSIVE TREATMENT, WE CAN BREAK THE DRUG ABUSE ADDICTION
25 PROBLEM. OUR COUNTY'S COMMUNITIES ARE IMPROVED BY THIS



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1 COMMITMENT OF DEDICATED EFFORTS FROM THE LEADERS FROM OUR
2 COURT, JUDGES, PROSECUTORS, DEFENSE ATTORNEYS, TREATMENT AND
3 REHABILITATION PROFESSIONALS, LAW ENFORCEMENT AND CORRECTIONAL
4 PERSONNEL, EDUCATORS AND COMMUNITY LEADERS. SO WE WANT TO
5 THANK EACH ONE FOR THEIR SERVICE AND MAKE SOME PRESENTATIONS
6 AT THIS TIME. FIRST, A MEMBER OF THE SUPERIOR COURT, JUDGE
7 RUDY DIAZ, WHO IS THE CHAIR OF THE DRUG COURT OVERSIGHT
8 SUBCOMMITTEE. [APPLAUSE]

9

10 **SUP. ANTONOVICH, MAYOR:** COMMISSIONER ROBERT TOTTEN, WHO HAS
11 PRESIDED OVER THE SYLMAR JUVENILE COURT SINCE ITS INCEPTION
12 BACK IN 1998. HE'S PRESIDED OVER 20 GRADUATIONS AND ASSISTED
13 WITH MORE THAN 700 JUVENILES IN OUR COUNTY TO OVERCOME THEIR
14 ADDICTION TO DRUGS AND ALCOHOL. HIS PROGRAM HAS BEEN
15 RECOGNIZED NATIONALLY AS A MENTOR COURT. HE'S BEEN CALLED UPON
16 TO URGE HIS EXPERTISE AT DIFFERENT JUVENILE CONFERENCES
17 NATIONWIDE, SO WE APPRECIATE YOU FOR YOUR DEDICATION AND YOUR
18 SERVICE. [APPLAUSE]

19

20 **SUP. ANTONOVICH, MAYOR:** ELIZABETH MARIE TILL IS A GRADUATE
21 FROM OUR EL MONTE DRUG COURT IN FEBRUARY 1999, AFTER BEING
22 ADMITTED TO THE PROGRAM IN MARCH OF '98 AND SHE HAS REMAINED
23 CLEAN AND SOBER SINCE, FOR MORE THAN EIGHT YEARS. SHE'S
24 PURCHASED HER OWN HOME IN 2001, HAS WORKED CONSISTENTLY FOR
25 THE PAST SIX YEARS AS A COORDINATOR OF TRUCKS AND HAS ALSO



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1 FOUND TIME TO RAISE FUNDS FOR THE CHILDREN'S DRUG COURTS.
2 SHE'S ALSO ACTIVE IN THE EL MONTE DRUG COURT ALUMNI
3 ASSOCIATION, WHERE SHE CURRENTLY SERVES AS THEIR TREASURER. [
4 APPLAUSE]

5

6 **SUP. ANTONOVICH, MAYOR:** DOUGLAS PETERS IS A GRADUATE FROM OUR
7 SANTA MONICA DRUG COURT PROGRAM, IN JANUARY OF 2002, AFTER
8 YEARS OF SUBSTANCE ABUSE. SINCE THAT TIME, HE HAS REGAINED HIS
9 BAR LICENSE, NOW REPRESENTS INDIGENT CRIMINAL DEFENDANTS
10 THROUGHOUT OUR COUNTY, SPECIFICALLY INDIVIDUALS NOW
11 PARTICIPATING IN OUR DRUG COURTS. HE RECENTLY COMPLETED HIS
12 MASTER'S DEGREE FROM THE UNIVERSITY OF SOUTHERN CALIFORNIA AND
13 HAS WRITTEN SEVERAL AWARD WINNING PLAYS. DOUG? [APPLAUSE]

14

15 **SUP. ANTONOVICH, MAYOR:** ONE MORE. HERE WE GO. RICHARD URBAN,
16 WHO HAS GRADUATED FROM OUR COURT IN THE VAN NUYS DRUG COURT
17 PROGRAM IN SEPTEMBER OF 1996-- '98 AND DURING-- ENDING 25
18 YEARS OF ADDICTION. SINCE THAT TIME OF HIS GRADUATION, HE'S
19 COMPLETED STUDIES IN ADDICTION FROM MISSION COLLEGE WHILE
20 WORKING AS A LIMOUSINE DRIVER AND MAINTAINING A 3.8 GRADE
21 POINT AVERAGE. HE NOW WORKS AS A CASE MANAGER FOR THE TARZANA
22 TREATMENT CENTER AND ASSISTS CLIENTS WHO ARE RECEIVING
23 TREATMENT AS A RESULT OF PROPOSITION 36 AND THE DRUG COURT. [
24 APPLAUSE]

25



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1 **SUP. ANTONOVICH, MAYOR:** THANK YOU. OKAY, JUDGE?

2

3 **JUDGE RUDY DIAZ:** THANK YOU VERY MUCH, MAYOR. I JUST WANT TO
4 SAY, ON BEHALF OF ALL THE PARTICIPATING AGENCIES, HOW MUCH WE
5 APPRECIATE THE SUPPORT OF THE BOARD OF SUPERVISORS AND
6 CERTAINLY THE MORE THAN 8,000 PEOPLE WHO HAVE TAKEN ADVANTAGE
7 OF THE DRUG COURTS AND I THINK THAT EVERYONE, ALL CITIZENS OF
8 THIS COUNTY, HAVE BENEFITED BY THE FACT THAT THESE PROGRAMS
9 HAVE BEEN IN EXISTENCE AND HAVE PROVEN TO BE SO VALUABLE AND
10 EFFECTIVE. ONCE AGAIN, MAYOR, THANK YOU SO MUCH FOR ALL YOUR
11 SUPPORT. [APPLAUSE]

12

13 **SUP. ANTONOVICH, MAYOR:** JOIN US IN DECLARING THE MONTH OF MAY
14 AS MOTORCYCLE AWARENESS MONTH. WE WOULD LIKE TO WELCOME
15 REPRESENTATIVES FROM A.B.A.T.E., WHICH IS AMERICAN BIKERS
16 AIMED TOWARD EDUCATION OF CALIFORNIA. LARRY PFAFFLY, WHO IS
17 THE CHAIRMAN OF THE BOARD, AND LEE MILLIGAN, WHO IS A MEMBER
18 OF THE BOARD OF DIRECTORS, AND, FOR MANY YEARS, I HAD A
19 CLASSMATE, FRATERNITY BROTHER, ANDY BLACK, WHO WOULD ALWAYS BE
20 HERE FOR THIS EVENT AND, SORRY TO SAY, HE PASSED AWAY JUST A
21 FEW MONTHS AGO. MOTORCYCLE AWARENESS MONTH IS INTENDED TO
22 HEIGHTEN THE AWARENESS OF ALL MOTORISTS ON OUR HIGHWAYS BY
23 RECOGNIZING NATIONAL, STATE AND LOCAL SAFETY EVENTS FOR
24 MOTORCYCLE RIDERS. THEY PROVIDE-- THE RIDERS PROVIDE AN
25 ECONOMICAL ENVIRONMENTAL FRIENDLY ALTERNATIVE TO AUTOMOBILE



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1 TRAVEL AND ALSO ARE HOBBIES FOR MANY OTHERS IN CHARITABLE AND
2 SOCIAL OUTINGS. 80% OF ACCIDENTS BETWEEN MOTORCYCLES AND
3 AUTOMOBILES STEM FROM THE AUTOMOBILE BEING AT FAULT SO, TO
4 ENSURE THAT OUR MOTORISTS HAVE AN AWARENESS OF MOTORCYCLES ON
5 THE HIGHWAYS, WE PRESENT THIS SCROLL TO A.B.A.T.E. AND THEIR
6 EDUCATIONAL PROGRAM THROUGHOUT OUR STATE AND NATION.
7 CONGRATULATIONS. [APPLAUSE]

8

9 **LARRY PFAFFLY:** I WOULD LIKE TO THANK MAYOR MIKE ANTONOVICH AND
10 THE OTHER MEMBERS OF THE LOS ANGELES COUNTY BOARD OF
11 SUPERVISORS FOR PROCLAIMING MAY AS MOTORCYCLE AWARENESS MONTH
12 IN LOS ANGELES COUNTY. MY NAME IS LARRY PFAFFLY AND I'M HERE
13 REPRESENTING A.B.A.T.E. AND A.B.A.T.E. SAFETY AND AWARENESS
14 PROGRAM TODAY. EACH OF THESE ORGANIZATIONS IS DEDICATED
15 TOWARDS HELPING MOTORCYCLISTS BE SAFER AND TO TEACH OTHER
16 DRIVERS IN THE COUNTY TO BE MORE AWARE OF US WHEN THEY'RE ON
17 THE ROAD. EACH YEAR, I SPEAK OF THE LARGE NUMBERS OF
18 MOTORCYCLISTS WHO ARE KILLED AND INJURED IN OUR STATE. THIS
19 YEAR, I'M GOING TO SPEAK OF JUST ONE. BASIL HALLIBURTA, WHO IS
20 A GOOD FRIEND OF MINE AND A WONDERFUL PERSON. HE WAS ON HIS
21 WAY TO WORK LAST SUMMER. HE WAS STOPPED AT A STOPLIGHT WAITING
22 TO GET ON THE FREEWAY AND A YOUNG LADY, WHO WAS TALKING ON A
23 CELL PHONE, RAN RIGHT OVER THE TOP OF HIM. SHE SAID WHAT MOST
24 PEOPLE SAY IN THIS SITUATION: "I DIDN'T SEE HIM." WELL, SHE
25 EVIDENTLY DIDN'T SEE THE RED LIGHT SHE RAN EITHER-- THAT SHE



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1 RAN WHILE SHE WAS KILLING HIM. NOW BASIL'S GRANDCHILDREN HAVE
2 TO GROW UP WITHOUT GRANDPA BASIL. RIGHT-OF-WAY VIOLATIONS
3 DEFINITELY DO HAVE THEIR CONSEQUENCES. ALL YOU HAVE TO DO IS
4 ASK GRANDMA SHARON. THERE ARE MORE THAN 81,000 MOTORCYCLES
5 REGISTERED IN LOS ANGELES COUNTY. THEY REPRESENT A VERY
6 IMPORTANT PART OF OUR COUNTY ECONOMY. THEY'RE OUR HUSBANDS,
7 THEY'RE OUR WIVES, CHILDREN, PARENTS, NEIGHBORS. THEY ARE
8 GRANDPAS AND GRANDMAS. THEY ARE US. I WOULD LIKE TO THANK THE
9 BOARD OF SUPERVISORS OF LOS ANGELES COUNTY FOR PROCLAIMING MAY
10 AS MOTORCYCLE AWARENESS MONTH. IT'S AN IMPORTANT STEP TOWARDS
11 HELPING KEEP MOTORCYCLES SAFE. THANK YOU. [APPLAUSE]

12

13 **SUP. ANTONOVICH, MAYOR:** TODAY WE WANT TO PROCLAIM THE MONTH OF
14 MAY AS WORKFORCE DEVELOPMENT PROFESSIONALS MONTH THROUGHOUT
15 OUR COUNTY AND ALSO HONOR OUR OWN COUNTY'S WORKFORCE
16 INVESTMENT BOARD. THEY'RE PARTNERS WHO HAVE PLAYED VITAL ROLES
17 IN THE ECONOMIC AND SUCCESSFUL EFFORTS THAT THESE JOB TRAINING
18 PROGRAMS HAVE PROVIDED OUR CITIZENS. I'VE HAD THE OPPORTUNITY
19 OF SPEAKING TO A NUMBER OF THEIR GRADUATING CLASSES AND IT'S
20 QUITE REWARDING TO HEAR THE SUCCESS THAT THEY'VE BEEN ABLE TO
21 HAVE IN GOING THROUGH THESE JOB TRAINING PROGRAMS. AND THOSE
22 OF YOU WHO ARE LISTENING AT HOME, I WOULD ENCOURAGE YOU TO GET
23 INVOLVED WITH THE WORKFORCE INVESTMENT BOARD RELATIVE TO
24 EMPLOYMENT OPPORTUNITIES AND JOB TRAINING PROGRAMS. THIS
25 MORNING IS THEIR CHAIR, RICHARD NICHOLS, GERRY GAINS AND HELEN



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1 RAMIRO-SHAW AND FROM THE DEPARTMENT OF COMMUNITY SERVICES IS
2 OUR DYNAMIC DIRECTOR, CYNTHIA BANKS, AND JOSE MARQUEZ, WHO IS
3 THE WORKFORCE INVESTMENT ACT DIRECTOR. NOW, THE ECONOMIC
4 DEVELOPMENT OF EVERY REGION IN OUR COUNTY AND THE ABILITY OF
5 OUR BUSINESSES AND INDUSTRIES TO COMPETE IN THE GLOBAL ECONOMY
6 ARE DEPENDENT UPON THE ABILITY OF HAVING A QUALITY SKILLED
7 DEPENDABLE WORKFORCE. THE COMPLEX AND FAST PACED CHANGES IN
8 THE ECONOMY AND LABOR MARKETS PUT NEW DEMANDS ON INDIVIDUALS
9 AND EMPLOYERS. JOB SEEKERS NEED ASSISTANCE TO FACILITATE THE
10 EMPLOYMENT PROCESS, WHILE EMPLOYERS DEPEND ON SIMILAR
11 PROFESSIONAL SERVICES TO ASSIST THEM IN THEIR RECRUITMENT AND
12 RETRAINING A COMPETITIVE WORKFORCE. SO TODAY WE JOIN THE
13 NATIONAL ASSOCIATION OF WORKFORCE DEVELOPMENT PROFESSIONALS IN
14 PROCLAIMING THE MONTH OF MAY 2006 AS WORKFORCE DEVELOPMENT
15 PROFESSIONAL MONTH THROUGHOUT THE COUNTY OF LOS ANGELES. SO
16 LET ME FIRST MAKE THIS PRESENTATION AND WE'LL HAVE SOME
17 COMMENTS AFTER THAT.

18
19 **SPEAKER:** WELL, THANK YOU, MAYOR MIKE AND TO THE REST OF THE
20 BOARD OF SUPERVISORS. WE APPRECIATE THIS VERY MUCH AND, ON
21 BEHALF OF THE HARD WORKING STAFF AND THE DEDICATED-- 40
22 DEDICATED BOARD MEMBERS OF THE LOS ANGELES COUNTY WORKFORCE
23 BOARD, I THANK YOU VERY MUCH FOR THIS SCROLL. [APPLAUSE]



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1 **SPEAKER:** THANK YOU, MAYOR ANTONOVICH AND HONORABLE BOARD OF
2 SUPERVISORS. IT IS A GREAT PLEASURE THAT CSS, COMMUNITY AND
3 SENIOR SERVICES, BE ON THIS PODIUM WITH THE WORKFORCE
4 INVESTMENT BOARD MEMBERS. THIS AWARD AND THIS DESIGNATION AS
5 WORKFORCE DEVELOPMENT MONTH ACCEPTS THE ACKNOWLEDGEMENT THAT
6 WE WORK TOGETHER WITH THE COMMUNITY TO CREATE JOBS AND
7 OPPORTUNITIES FOR OUR CITIZENS WITHIN THE-- WITHIN THIS
8 COUNTY. I JUST WANT TO SHARE WITH YOU ONE PIECE OF INFORMATION
9 THAT I THINK WILL KIND OF BRING THIS ALL HOME AND THAT IS
10 THAT, LAST YEAR, THROUGH THE WORK OF THE WORKFORCE INVESTMENT
11 BOARD, WE SERVED OVER 442,000 INDIVIDUALS LOOKING FOR JOBS.
12 THAT'S AN ASTRONOMICAL NUMBER. WE NEED TO CONTINUE TO DO THAT.
13 WE THANK YOU FOR YOUR SUPPORT AND WE ALSO THANK YOU FOR
14 RECOGNIZING US THIS MONTH. THANK YOU. [APPLAUSE]

15

16 **HELEN RAMIRO SHAW:** MY NAME IS HELEN RAMIRO SHAW AND I'M VERY
17 PLEASED TO BE HERE AND I GIVE MY THANKS AND GRATITUDE TO THE
18 BOARD OF SUPERVISORS FOR THIS RECOGNITION. THANK YOU. [
19 APPLAUSE]

20

21 **JERRY GAINS:** JERRY GAINS FROM THE HARBOR AREA, SUPERVISOR
22 KNABE'S DISTRICT AND, AGAIN, I WANT TO THANK THE ENTIRE BOARD
23 FOR YOUR SUPPORT THROUGHOUT THE HEAVY WORK THAT WE HAVE TO DO.
24 THANK YOU. [APPLAUSE]

25



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1 **SPEAKER:** ON BEHALF OF THE WORKFORCE INVESTMENT BOARD, I'M THE
2 EXECUTIVE DIRECTOR TO THAT BOARD. I'M ALSO THE ASSISTANT
3 DIRECTOR OVER EMPLOYMENT AND TRAINING PROGRAMS. IT'S WITH
4 GREAT PLEASURE THAT WE ACCEPT THIS HONOR. THANK YOU VERY MUCH.
5 [APPLAUSE]

6

7 **SUP. ANTONOVICH, MAYOR:** NOW WE WOULD LIKE TO RECOGNIZE
8 LORRAINE JOHNSON, WHO IS THE EXECUTIVE DIRECTOR OF CALIFORNIA
9 LYME DISEASE ASSOCIATION AS WE DECLARE THE MONTH OF MAY AS
10 LYME DISEASE AWARENESS AND PREVENTION MONTH. ALSO WITH HER ARE
11 ASSOCIATION VOLUNTEERS BEV FELDMAN AND SILVER FELDMAN. THIS IS
12 A COMMON TICK BORNE AND VECTOR BORNE DISEASE IN THE UNITED
13 STATES CAUSED BY A BACTERIUM TRANSMITTED TO HUMANS BY THE BITE
14 OF INFECTED TICKS. AND LEFT UNTREATED, IT CAN CAUSE SERIOUS
15 DAMAGE TO VARIOUS ORGANS AND SYSTEMS AND, ALTHOUGH THE DISEASE
16 IS INFREQUENTLY ACQUIRED IN OUR COUNTY, INFECTED TICKS CAN BE
17 FOUND IN ALL PARTS OF THE COUNTRY AND ACROSS THE-- IN WOODS,
18 PARKS, BEACHES AND YARDS. PREVENTION OF EXPOSURE TO TICKS
19 INVOLVES A MULTIFACETED APPROACH THAT INCLUDES PERSONAL
20 PROTECTIVE MEASURES, COMPANION ANIMAL CARE AND ENVIRONMENTAL
21 CONTROL. THE OBSERVANCE OF THIS MONTH PROVIDES AN OPPORTUNITY
22 FOR THE PUBLIC TO LEARN MORE ABOUT PERSONAL PROTECTION
23 TECHNIQUES TO PREVENT ACQUISITION OF LYME DISEASE AND OTHER
24 TICK-BORNE DISEASES. I BECAME ACQUAINTED WITH THIS ASSOCIATION
25 AND THIS DISEASE IN A LUNCHEON THAT WE HAD ABOUT A YEAR OR TWO



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1 YEARS AGO AND, FROM THAT TIME, THERE WAS A PROBLEM IN THAT
2 MANY OF THE ILLNESSES AND DISEASES THAT PEOPLE HAVE, MANY OF
3 THE DOCTORS DON'T REALIZE IT'S CAUSED BY AN INFECTED TICK AND,
4 THROUGH THE EDUCATIONAL PROGRAMS IN OUR VARIOUS HOSPITALS AND
5 DOCTORS FOR BRINGING EDUCATION TO THE PUBLIC TO BE AWARE OF
6 THE DANGERS AND HOW TO PROTECT THEMSELVES AND IF, UNDER THE--
7 WITH AN ILLNESS THEY HAVE A CHECK OF THE-- OF THEIR SYSTEM TO
8 SEE IF PERHAPS IT'S CAUSED BY AN INFECTED TICK. SO, FROM THAT
9 EFFORT, WE NOW PROCLAIM THE MONTH OF MAY AND THROUGH THE
10 TELEVISION VIEWERS WHO ARE SEEING THIS, THIS EVENING AT HOME,
11 ENCOURAGE THEM TO BECOME MORE AWARE WITH LYME DISEASE SO THAT
12 THEY'LL BE ABLE TO EDUCATE THEIR FAMILY AS WELL. SO, AT THIS
13 TIME, LET ME INTRODUCE THE DIRECTOR, MISS JOHNSON. [APPLAUSE
14]

15

16 **LORRAINE JOHNSON:** I'M THE EXECUTIVE DIRECTOR OF THE CALIFORNIA
17 LYME DISEASE ASSOCIATION. WE'RE DEDICATED TO THE EDUCATION,
18 PREVENTION AND RESEARCH OF LYME DISEASE. LYME DISEASE IS
19 CAUSED BY THE BITE OF A TICK AND INFECTED TICKS ARE IN ALMOST
20 EVERY COUNTY IN CALIFORNIA, YET MOST CALIFORNIANS ARE NOT
21 AWARE OF THIS. EARLY DIAGNOSIS AND TREATMENT IS CRITICAL IN
22 CORRECTING THE COURSE OF LYME DISEASE AND CURING IT. WE ARE
23 DELIGHTED TO SEE THAT MAY HAS BEEN DETERMINED TO BE LYME
24 AWARENESS MONTH FOR LOS ANGELES COUNTY. WE BELIEVE THAT THIS
25 WILL HELP INCREASE THE AWARENESS THAT IS SO VITAL TO EARLY



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1 DETECTION AND TREATMENT. WE ARE LOOKING FORWARD TO CONTINUING
2 TO WORK WITH MAYOR ANTONOVICH AND THE BOARD OF SUPERVISORS TO
3 INCREASE AWARENESS, PREVENTION AND TREATMENT OPPORTUNITIES IN
4 LOS ANGELES. THANK YOU. [APPLAUSE]

5

6 **BEVERLY FELDMAN:** MY NAME IS BEVERLY FELDMAN, I WORK AS A
7 REALTOR IN THE LA CANADA/FLINTRIDGE AREA. MY DAUGHTER, SILVER,
8 WHO IS HERE, AGE 17, AT AGE 13 BECAME SERIOUSLY ILL WITH A LOT
9 OF SYMPTOMS. 20 DOCTORS LATER, THEY WERE NOT LISTENING. WE
10 TOOK HER TO THE EAST COAST FOR HELP. IT TURNS OUT THAT SHE HAD
11 LYME DISEASE. SHE WAS ON A HIKE IN MALIBU IN THE THIRD
12 SUPERVISORIAL DISTRICT AND THAT'S WHERE SHE WAS BITTEN AND
13 INFECTED AND SORT OF WINNING THE BELIEVE IT OR NOT AWARD WHEN
14 I WAS ON THE EAST COAST WITH HER, I WAS BITTEN BY A TICK AT
15 THE CLINIC WE TOOK HER TO AND ALSO INFECTED AND FORTUNATELY I
16 KNEW WHAT WE WERE UP AGAINST WITH ME AND I WAS ABLE TO GET
17 TREATMENT IMMEDIATELY. THIS IS A DISEASE THAT IS PREVALENT AND
18 NOBODY WANTS, YOU DON'T WANT TO GET THIS. SO THIS IS SO
19 IMPORTANT THAT MAYOR ANTONOVICH, HIS OFFICE HAS GONE THROUGH
20 AND DECLARED THE MONTH OF MAY AS LYME DISEASE AWARENESS AND
21 PREVENTION MONTH. IT'S GOING TO HELP A LOT OF PEOPLE. THANK
22 YOU SO MUCH. [APPLAUSE]

23

24 **LORRAINE JOHNSON:** I JUST WANTED TO GIVE THE URL FOR PEOPLE WHO
25 ARE INTERESTED IN FINDING MORE INFORMATION ABOUT TICK-BORNE



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1 DISEASES. YOU CAN GO TO THE WEBSITE OF THE LYME DISEASE
2 ASSOCIATION, WHICH IS WWW.LYMEDISEASEASSOCIATION.COM. THANK
3 YOU.

4

5 **SILVER FELDMAN:** I'D JUST LIKE TO THANK THE COUNTY FOR
6 RECOGNIZING US AND HELPING US RAISE AWARENESS AND PREVENTION
7 IN THE L.A. COUNTY. IT'S VERY IMPORTANT THAT WE EDUCATE OUR
8 COMMUNITY AND OUR DOCTORS ABOUT THIS PROBLEM. IT TOOK ME SEVEN
9 MONTHS TO GET A DIAGNOSIS AND, THE LONGER YOU WAIT, THE HARDER
10 IT IS TO TREAT AND I HOPE THAT NO ONE HAS TO WAIT THAT LONG,
11 THAT OUR DOCTORS IN OUR COMMUNITY WILL BE AWARE SO THAT PEOPLE
12 CAN GET WELL VERY QUICKLY AND PAIN-FREE. THANK YOU. [APPLAUSE
13]

14

15 **SUP. ANTONOVICH, MAYOR:** NOT TO SAY THAT ALL OF OUR ANIMALS
16 HAVEN'T BEEN BEAUTIFUL BUT THIS IS LITTLE BRANDY, WHO IS 8
17 WEEKS OLD, IT'S A TERRIER/POODLE MIX THAT'S LOOKING FOR A
18 HOME. AND WE-- MY TWO LITTLE CHILDREN WERE HERE LAST WEEK FOR
19 BRING YOUR CHILDREN TO WORK. NOW, WE'RE LOOKING FOR TWO-- HAD
20 THIS HAD A LITTLE BROTHER, WE WOULD HAVE TAKEN HIM BUT IT
21 DIDN'T, IT ONLY HAD ONE. SO (562) 728-4644. AND LITTLE BRANDY
22 IS LOOKING FOR A HOME. SHE'S EIGHT WEEKS OLD. JUST A VERY CUTE
23 LITTLE TERRIER/POODLE MIX.

24



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1 **SUP. KNABE:** I THINK THEY'LL TAKE HER RIGHT OUT THERE. WE HAVE
2 AN OPENING BID. [LAUGHTER]

3

4 **SUP. MOLINA:** BRANDY IS YOURS!

5

6 **SUP. ANTONOVICH, MAYOR:** SHE'S REALLY ONE OF THE-- HER MOTHER
7 AND HER BROTHER WERE ABANDONED BY THE OWNER. SUPERVISOR
8 MOLINA.

9

10 **SUP. MOLINA:** THANK YOU. I'M GOING TO BE JOINED IN THIS
11 PRESENTATION BY RUSS GUINEY. I DON'T KNOW WHERE HE WENT TO.
12 COME ON UP A LITTLE BIT FURTHER. A LITTLE CLOSER. WE'RE VERY
13 EXCITED ABOUT MAKING RECOGNITION FOR THREE OUTSTANDING
14 CHEERLEADING SQUADS THAT WE HAVE HERE IN LOS ANGELES COUNTY.
15 OUR COUNTY PARKS ARE A PLACE WHERE WE HAVE BEEN TRYING TO
16 INCREASE THE KIND OF PROGRAMMING THAT WE HAVE AND THE
17 CHEERLEADING PROGRAM IS A REALLY WONDERFUL PROGRAM FOR MANY OF
18 OUR GIRLS IN OUR PARKS AND THEY TAKE A VERY ACTIVE ROLE.
19 WHAT'S FASCINATING ABOUT IT, NOT ONLY IS IT WONDERFUL FOR THEM
20 BUT WE HAVE SO MUCH ENCOURAGEMENT FROM MANY OF THE PARENTS WHO
21 PARTICIPATE, THE GOOD COACHES THAT THEY HAVE, AND PARKS REALLY
22 HAS BENEFITED FROM THE WORK THAT THEY DO. BUT WHAT I AM DOING
23 TODAY IS I'M PRESENTING CHAMPIONS. THESE HAVE-- THEY HAVE
24 WORKED SO HARD AND LET ME BEGIN, OUR FIRST GROUP HERE IS FROM
25 CITY TERRACE. THEY'VE ALL GOTTEN THEIR AWARDS HERE BUT WE WANT



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1 TO INTRODUCE THEM. THEY'RE THE CITY TERRACE STARS LEADERSHIP
2 CHEERLEADING TEAM. AND, AGAIN, THEY HAVE BEEN ABLE TO, AGAINST
3 ALL ODDS, OBTAIN THE SHARP INTERNATIONAL'S CHEER COMPETITION
4 FIRST PLACE PRIZE. THEY GOT IT EARLIER THIS SPRING. THEY
5 WORKED VERY, VERY HARD. THEY WERE VERY DETERMINED TO MAKE IT
6 HAPPEN. THEY SPENT A LOT OF HOURS, RIGHT, A LOT OF HOURS
7 PRACTICING. THEY HAD AN UNBELIEVABLE COACHING TEAM. WE
8 CONGRATULATE ALL OF YOU FOR THE GOOD WORK THAT YOU DID AND
9 THEY WENT ON TO EXCEL AND TO WIN FOUR FIRST PLACE VICTORIES IN
10 VARIOUS COMPETITIONS THROUGHOUT THE TEAM. WE WANT TO
11 CONGRATULATE THEM ALL. AREN'T THEY BEAUTIFUL? THEY DID AN
12 OUTSTANDING JOB. [APPLAUSE]

13

14 **SUP. MOLINA:** THEY'VE ALL GOTTEN RECOGNITION AND WE'RE VERY
15 PROUD. PLEASE JOIN ME IN CONGRATULATING THE CITY TERRACE
16 STARZ. [CHEERS AND APPLAUSE]

17

18 **SUP. MOLINA:** WE'RE GOING TO BRING UP THE NEXT TEAM BUT I'M
19 GOING TO ASK RUSS GUINEY TO JOIN ME AND SAY A FEW WORDS. IF
20 YOU WOULD, RUSS.

21

22 **RUSS GUINEY:** SUPERVISOR, WE'RE VERY, VERY PROUD OF THESE
23 GIRLS. THEY WORKED VERY HARD AT WHAT THEY DO, PRACTICING THEIR
24 CHEERS, BUT THEY ALSO GIVE A LOT TO THE REST OF THE
25 OPPORTUNITIES AND PROGRAMS IN THE PARK. MANY OF THEM VOLUNTEER



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1 IN PARK PROGRAMS AND THEY WORK VERY HARD ON THEIR SCHOOLWORK.
2 AND, ON THE CITY TERRACE GROUP, THERE ARE FOUR GIRLS THAT
3 MAINTAIN A 3.8 OR ABOVE GRADE POINT AVERAGE. SAMANTHA BARRIOS,
4 AGE 10, A 4.0, DOLORES ALVAREZ, AGE 12, A 4.0, ANNA ESTRADA,
5 AGE 11, A 4.0 AND ALEXIS ESTRADA, AGE 14, 3.8. THEY REALLY
6 DESERVE OUR CONGRATULATIONS. [APPLAUSE]

7

8 **SUP. MOLINA:** WE COULDN'T GET ALL OF THE STUDENTS HERE BECAUSE
9 THEY'RE ALL IN SCHOOL, BUT I WANTED TO BRING UP THE BELVEDERE
10 PARK ALSO HAD THEIR ALL STARS AND THEY'VE BEEN WINNING
11 COMPETITIONS, INCLUDING VARIOUS FIRST PLACE COMPETITIONS
12 THROUGHOUT CALIFORNIA. THEY HAVE ALSO BEEN IN COMPETITIONS IN
13 LAS VEGAS. THEY ARE ALSO THE PROUD WINNERS OF THE SHARP
14 INTERNATIONAL'S CHEER COMPETITION ALL STARZ TRIO DIVISION
15 PRIZE, SO WE WANT TO CONGRATULATE THEM AS WELL.
16 CONGRATULATIONS. [APPLAUSE]

17

18 **SUP. MOLINA:** CONGRATULATIONS. [APPLAUSE]

19

20 **SUP. MOLINA:** NEXT, WE HAVE THE ROOSEVELT PARK SPARKS. THE
21 SQUAD HAS ALSO WORKED VERY HARD AND LONG HOURS AND THEY
22 ACHIEVED THE NATIONAL CHAMPIONSHIP IN YOUTH, 1-AA FUNK, HIP-
23 HOP AND AMONG THE OTHER EXCITING TITLES THIS YEAR. THEY ARE
24 ROLE MODELS IN OUR PARKS AND-- FOR MANY OTHER YOUNG
25 COMPETITORS, INCLUDING THIS LOVELY LITTLE FOUR-YEAR-OLD. THEY



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1 HAVE UNBELIEVABLE COACHES AND PARENTS THAT SUPPORT THEM ALL OF
2 THE TIME, SO WE ARE VERY PROUD OF THEM AND WE WANT TO
3 CONGRATULATE THEM AS WELL, ALL THE COACHES THAT DID AN
4 OUTSTANDING JOB, VERY, VERY DESERVING. AND WE HAVE RECOGNITION
5 FOR ALL OF YOU PLUS ALL THE INDIVIDUAL ONES THAT WE DID,
6 RIGHT? SO CONGRATULATIONS TO ALL THE TEAM. WE'RE VERY PROUD OF
7 OUR DEPARTMENT OF PARK AND REC. THEY DO AN OUTSTANDING JOB IN
8 GETTING THESE TEAMS AND ALL OF YOU DO MAKE US VERY, VERY
9 PROUD. CONGRATULATIONS TO ALL OF YOU. [APPLAUSE]

10

11 **SUP. MOLINA:** CONGRATULATIONS TO ALL OF YOU. [APPLAUSE]

12

13 **SUP. MOLINA:** JUST A LITTLE SOMETHING FOR YOU. WE HOPE YOU
14 ENJOY IT. [APPLAUSE]

15

16 **CHEERLEADERS:** WHO ROCKS THE HOUSE? WHO ROCKS THE HOUSE? WHO? [
17 CHEERS AND APPLAUSE]

18

19 **SUP. MOLINA:** I FORGOT TO PRESENT... [APPLAUSE]

20

21 **SUP. ANTONOVICH, MAYOR:** OKAY. SUPERVISOR YAROSLAVSKY, ANY
22 ADJOURNMENTS?

23

24 **SUP. YAROSLAVSKY:** I DO, MR. ANTONOVICH. FIRST OF ALL, I
25 LEARNED THIS MORNING THAT ESTELLE JARVIS PASSED AWAY. ESTELLE



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1 WAS THE WIDOW OF HOWARD JARVIS, A RESIDENT OF MY DISTRICT,
2 BOTH IN THE CITY COUNCIL AND AS A SUPERVISOR FOR MANY, MANY
3 YEARS AND THEY WERE ONE OF THE FIRST PEOPLE, BELIEVE IT OR
4 NOT, TO PUT A LAWN SIGN ON THEIR LAWN WHEN I FIRST RAN FOR
5 OFFICE FOR THE CITY COUNCIL. SHE WAS A PARTNER TO HOWARD
6 JARVIS AND ALL OF HIS AFFAIRS. I WAS IN THEIR HOME AND THEY
7 WERE A REAL POWER COUPLE LONG BEFORE THEY HAD WHAT EVERYBODY
8 ELSE PERCEIVED AS POWER. ESTELLE PASSED AWAY AFTER AN ILLNESS
9 AND I WOULD ASK THAT WE ADJOURN IN HER MEMORY.

10

11 **SUP. ANTONOVICH, MAYOR:** LET ME ALSO, I HAVE A ADJOURNMENT FOR
12 ESTELLE. I FIRST MET ESTELLE AND HOWARD BACK IN THE '60S WHEN
13 I WAS A COLLEGE STUDENT AND STAYED IN TOUCH WITH THEM
14 THROUGHOUT MY ENDEAVORS AS A TEACHER AND THEN INVOLVED WITH
15 THE REPUBLICAN POLITICS AND THEN SEEKING PUBLIC OFFICE BUT SHE
16 WAS JUST A WONDERFUL INDIVIDUAL, ALWAYS HAD A SMILE AND
17 SOMETIMES HOWARD WOULD GO OFF THE WALL, BUT SHE'D BE THERE
18 SMILING AND JUST A LEVELHEADED INDIVIDUAL. SHE PASSED AWAY AT
19 THE AGE OF 91. WE KEPT IN CONTACT AND SHE WAS A GREAT LETTER
20 WRITER BUT A WONDERFUL PERSON AND STRONG ASSET AND, THANKS TO
21 HER HUSBAND, MANY INDIVIDUALS TODAY ARE ABLE TO RETAIN THEIR
22 HOMES, ESPECIALLY OUR SENIOR CITIZENS AND OUR YOUNG FAMILIES.

23

24 **SUP. KNABE:** I'D LIKE TO BE INCLUDED IN THAT AS WELL, TOO

25



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1 **SUP. YAROSLAVSKY:** ALL-- ALL MEMBERS. ALSO ASK THAT WE ADJOURN
2 IN MEMORY OF VERNON FITCH, WHO IS THE HUSBAND OF ALMA FITCH,
3 THE FORMER CHIEF OF STAFF...

4

5 **SUP. KNABE:** OH, WOW. I WANT TO JOIN IN THAT AS WELL.

6

7 **SUP. YAROSLAVSKY:** ALL MEMBERS. PASSED AWAY IN THE LAST FEW
8 DAYS. THOSE ARE MY TWO ADJOURNING MOTIONS. MR...

9

10 **SUP. ANTONOVICH, MAYOR:** SECONDED. WITHOUT OBJECTION, SO
11 ORDERED.

12

13 **SUP. YAROSLAVSKY:** MR. CHAIRMAN, I WOULD ASK THAT WE TAKE UP
14 ITEM 109. I BELIEVE THAT'S THE SPAY AND NEUTER ISSUE.

15

16 **SUP. ANTONOVICH, MAYOR:** CAN WE ASK ONE QUESTION.

17

18 **SUP. YAROSLAVSKY:** I'D LIKE MISS MAYEDA COULD COME FORWARD IF
19 SHE COULD.

20

21 **SUP. ANTONOVICH, MAYOR:** ONE POINT, WE HAD A COMMISSIONER FROM
22 THE DISABILITIES RELATIVE TO ITEM NUMBER 117 BUT I BELIEVE
23 THAT ITEM HAS ALREADY PASSED, SO...

24

25 **SUP. YAROSLAVSKY:** DO YOU WANT TO RECONSIDER IT?



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1

2 SUP. ANTONOVICH, MAYOR: 117? OH, UNDER PUBLIC COMMENT.

3

4 SUP. YAROSLAVSKY: MISS MAYEDA, THERE SEEMS TO BE KIND OF A
5 COMMON THREAD OF CONFUSION OR I SHOULDN'T SAY CONFUSION BUT
6 JUST LACK OF INFORMATION THAT'S GETTING ACROSS AND I WANTED TO
7 SHARE WITH YOU, I JUST HAD YOU READ THIS LETTER FROM ONE OF MY
8 CONSTITUENTS WHO SAID THAT HE'S A DOG OWNER THAT OWNS AND
9 SHOWS A GERMAN SHEPHERD AND THAT THE DOG HAS TO BE UNALTERED
10 TO QUALIFY FOR SHOWING. AND THEN REFERENCING OUR NEW L.A.
11 COUNTY ORDINANCE THAT WOULD REQUIRE ALL DOGS TO BE EITHER
12 SPAYED OR NEUTERED OR QUALIFY UNDER SOME RULE FOR AN EXCEPTION
13 IF THE DOG IS A WORKING DOG AND THEN HE GOES ON TO SAY,
14 NEEDLESS TO SAY, AS A POTENTIAL BREEDER, MINE HAS TO BECOME A
15 CHAMPION FIRST, HE SAYS. "I FEEL THAT THIS LEGISLATION WILL
16 HURT PUREBRED BREEDING AND SHOWING IN OUR COUNTY. THE
17 REGULATION WILL HAVE RESPONSIBLE PEOPLE REGISTER AND THE
18 STREET MUTTS", QUOTE, UNQUOTE, HIS WORDS, "WILL STILL BREED. I
19 KNOW THERE'S A GREAT DEAL OF CONCERN ABOUT DOG BITES AND LARGE
20 POPULATION OF UNWANTED DOGS", ET CETERA, ET CETERA. "MY DOG IS
21 THE SAME KIND OF DOG THAT POLICE DEPARTMENTS WORLDWIDE USE AS
22 K-9 DOGS", ET CETERA. "LONG BEACH HOSTS ONE OF THE MOST
23 PRESTIGIOUS DOG SHOWS IN THE COUNTRY AND I WOULD LIKE TO
24 PARTICIPATE-- I WOULD LIKE THE PARTICIPANTS AND THEIR DOGS TO
25 BE WELCOMED IN A FRIENDLY WAY BY L.A. COUNTY." SO HE WRITES TO



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1 ME THIS AND THE IMPRESSION HE HAS IS THAT THE ORDINANCE WE'RE
2 GOING TO DO IS GOING TO TOTALLY PREVENT HIM FROM DOING WHAT
3 HE'S BEEN DOING. CAN YOU EITHER CONFIRM THAT OR SET ME AND MY
4 CONSTITUENT STRAIGHT?

5

6 **MARSHA MAYEDA:** YES. I BELIEVE THERE'S A MISUNDERSTANDING
7 THERE. WHAT THIS ORDINANCE WOULD REQUIRE IS FOR A PERSON TO
8 HAVE AN EXEMPTION FOR A COMPETITION DOG, THAT THE DOG WOULD
9 HAVE TO BE PUREBRED AND REGISTERED WITH AN APPROPRIATE
10 REGISTRY, REGARDLESS OF THE BREED, AND THEN THE PERSON WOULD
11 HAVE TO DO ONE OF THREE THINGS. THEY DON'T HAVE TO DO ALL
12 THREE. THEY CAN CHOOSE WHICH THEY PLAN TO ENGAGE IN. ONE IS
13 THEY WOULD SHOW THE DOG AT LEAST ONCE A YEAR. MOST PEOPLE WHO
14 SHOW DOGS SHOW MUCH MORE OFTEN THAN THAT BUT, YOU KNOW, AT THE
15 MINIMUM, ONCE A YEAR. OR THE DOG COULD ALREADY HAVE ACHIEVED
16 ITS TITLE, WHETHER IT'S A CHAMPIONSHIP TITLE OR THE WORKING
17 DOGS HAVE CERTAIN OTHER TITLES THAT THEY ACHIEVE, THERE'S A
18 NUMBER OF THEM, BECAUSE THERE'S A NUMBER OF SPORTS THAT DOGS
19 CAN ENGAGE IN, AND WE RECOGNIZE ALL OF THOSE. SO WHETHER IT'S
20 A HERDING DOG OR A TRACKING DOG OR A PROTECTION DOG OR A
21 CONFIRMATION DOG, AND SO FORTH, IF IT'S ACHIEVED A TITLE IN
22 THAT AREA, MANY TIMES THEY WON'T SHOW IT ANY FURTHER OR MAYBE
23 EVERY COUPLE OF YEARS JUST TO KEEP GOING ON WITH THE HOBBY,
24 BUT IF THEY'VE ACHIEVED THAT TITLE, THEN THAT ALSO EXEMPTS
25 THEM-- OR ALLOWS THEM TO GET THE EXEMPTION. OR, THIRD, IF THEY



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1 DON'T SHOW THE DOG BUT THEY PLAN TO BREED, AS LONG AS IT'S
2 PUREBRED AND REGISTERED, THEY WOULD THEN HAVE THE OPTION OF
3 JOINING A DOG BREED CLUB FOR THAT BREED OF DOG THAT THEY
4 HAPPEN TO RAISE AND SUCH CLUB WOULD HAVE TO HAVE A CODE OF
5 ETHICS FOR DOG BREEDING AND MANY CLUBS HAVE THAT AND THE CODES
6 OF ETHICS ARE ESTABLISHED TO MAKE SURE THAT ANIMALS, THE DOGS,
7 ARE BRED RESPONSIBLY AND HUMANELY, AND THEY USUALLY HAVE
8 REQUIREMENTS SUCH AS THE EARLIEST AGE A DOG COULD BE BRED TO
9 MAKE SURE THE DOG IS SEXUALLY MATURE TO DO THAT, THE NUMBER OF
10 LITTERS AN ANIMAL WOULD BE ALLOWED TO HAVE TO MAKE SURE
11 THEY'RE NOT OVER BRED AND SO FORTH AND MAKE EFFORTS NOT TO
12 BREED ANIMALS THAT HAVE GENETIC DEFECTS THAT ARE COMMON TO
13 THAT PARTICULAR BREED. MANY BREEDS HAVE INDIVIDUAL PROBLEMS
14 WITHIN THE BREED THAT THE RESPONSIBLE BREEDERS MAKE EVERY
15 EFFORT NOT TO ALLOW TO CONTINUE.

16

17 **SUP. YAROSLAVSKY:** ALL RIGHT. I'M NOT A DOG BREEDER AND I'M NOT
18 EVEN A DOG OWNER, SO ALL I KNOW IS WHAT I KNOW FROM READING
19 YOUR REPORTS. JUST CORRECT ME IF I AM WRONG. IS MOST SPAY AND
20 NEUTERING DONE AT A VERY EARLY AGE IN THE DOG'S LIFE?

21

22 **MARSHA MAYEDA:** SPAY AND NEUTERING CAN BE DONE AS EARLY AS
23 EIGHT WEEKS OF AGE. THAT'S THE AGE IT'S DONE IN ALMOST EVERY
24 ANIMAL SHELTER, IT'S CERTAINLY DONE IN THE COUNTY SHELTERS AND
25 HAS BEEN FOR YEARS. THE AMERICAN VETERINARY MEDICAL



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1 ASSOCIATION SUPPORTS EARLY SPAY/NEUTER DOWN TO EIGHT WEEKS OF
2 AGE, AS WELL, AND THEY'RE THE GOLD STANDARD FOR MEDICAL CARE.

3

4 **SUP. YAROSLAVSKY:** SO IF I HAVE A DOG, A PUREBRED GERMAN
5 SHEPHERD AND I'M NOT SURE YET WHETHER I WANT TO EITHER SHOW
6 HIM, CERTAINLY DON'T KNOW THAT HE'S GOING TO ACHIEVE
7 CHAMPIONSHIP STATUS AND I'M NOT SURE, FOR WHATEVER REASON,
8 THAT I WANT TO PUT HIM-- BECOME A MEMBER OF A DOG BREEDING
9 CLUB WITH A CODE OF ETHICS. WHEN DO I HAVE TO SPAY OR NEUTER
10 THE DOG? AT WHAT POINT? WHAT'S THE DEADLINE BEFORE I HAVE TO
11 MEET THESE EXEMPTION REQUIREMENTS?

12

13 **MARSHA MAYEDA:** YES, SUPERVISOR. THE ORDINANCE REQUIRES THAT
14 THE DOG BE SPAYED OR NEUTERED AT THE AGE OF FOUR MONTHS, WHICH
15 IS OLDER THAN THE AVMA'S COMFORTABLE RECOMMENDATION THAT THEY
16 SUPPORT IT DOWN TO EIGHT WEEKS OF AGE. THE REASON WE SELECTED
17 FOUR MONTHS IS BECAUSE THAT'S THE AGE WHERE THE STATE REQUIRES
18 A DOG TO BE VACCINATED AGAINST RABIES AND THAT'S THE AGE WHERE
19 THEY'RE REQUIRED TO GET THEIR DOG LICENSE. AND THIS ORDINANCE
20 SETS UP ALTERED AND UNALTERED DOG LICENSES. WELL, WE'VE ALWAYS
21 HAD THOSE, BUT THE PERSON, IN ORDER TO QUALIFY FOR ONE OF
22 THOSE LICENSES, IS GOING TO HAVE TO EITHER QUALIFY FOR AN
23 UNALTERED DOG LICENSE OR HAVE THEIR ANIMAL STERILIZED. SO THE
24 AGE IS FOUR MONTHS. NOW, IF A PERSON'S VETERINARIAN FEELS THAT
25 IT'S TOO EARLY FOR THAT DOG OR THERE MAY BE SOME HEALTH



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1 CONCERNS, THE VETERINARIAN CAN GIVE US A NOTE SAYING TELLING
2 US THAT THEY PREFER TO WAIT UNTIL SUCH AND SUCH TIME AND THEN,
3 IN THAT CASE, THE PERSON WOULD BUY THE UNALTERED DOG LICENSE
4 SO THEY COULD BE LICENSED AND IN COMPLIANCE WITH THE LAW AND
5 THEN WE WOULD EXPECT, AT THE TIME THE VETERINARIAN FEELS THE
6 ANIMAL IS OLD ENOUGH TO BE STERILIZED, THEN THAT SURGERY WOULD
7 BE DONE.

8

9 **SUP. YAROSLAVSKY:** SO THE DOG LICENSE THAT I WOULD RECEIVE WHEN
10 I HAVE A DOG, I WOULD HAVE TO DECLARE WHETHER-- I HAVE TO GET
11 EITHER AN ALTERED OR AN UNALTERED DOG LICENSE?

12

13 **MARSHA MAYEDA:** YES AND THAT'S HOW IT'S BEEN FOR YEARS.

14

15 **SUP. YAROSLAVSKY:** AND EVERY DOG HAS A LICENSE, HAS TO BE
16 EITHER AN ALTERED OR UNALTERED DOG LICENSE?

17

18 **MARSHA MAYEDA:** WE ALSO HAVE A SENIOR DOG LICENSE FOR SENIOR
19 CITIZENS.

20

21 **SUP. YAROSLAVSKY:** OKAY. IT HAS TO BE ONE OF THOSE TWO OR
22 THREE.

23

24 **MARSHA MAYEDA:** YES.

25



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1 **SUP. YAROSLAVSKY:** SO THAT THIS GENTLEMAN WHO WROTE TO ME, BY
2 THE TIME FOUR MONTHS ROLLS AROUND, WOULD HAVE TO MAKE THAT
3 DECISION WITH OR WITHOUT THE SPAY OR NEUTERING ISSUE HANGING
4 OVER HIS OWNERSHIP, HE'D HAVE TO DECIDE WHETHER HE WANTED TO
5 APPLY FOR AN ALTERED OR UNALTERED DOG LICENSE, CORRECT?

6

7 **MARSHA MAYEDA:** RIGHT AND TO APPLY FOR AN ALTERED DOG LICENSE,
8 THE DOG WOULD HAVE TO BE ALTERED.

9

10 **SUP. YAROSLAVSKY:** WOULD HAVE TO BE ALTERED. AND IF HE HAD
11 INTENTIONS OF SHOWING THE DOG, THEN HE WOULD APPLY FOR AN
12 UNALTERED DOG LICENSE, ASSUMING THAT THAT'S WHAT WAS REQUIRED
13 FOR SHOWING THAT DOG.

14

15 **MARSHA MAYEDA:** THAT'S CORRECT.

16

17 **SUP. YAROSLAVSKY:** WHAT HAPPENS IF HE DOESN'T SHOW THE DOG
18 AFTER TWO OR THREE YEARS? HOW IS IT ENFORCED?

19

20 **MARSHA MAYEDA:** HE WOULD HAVE TO BE A MEMBER OF A BREEDING CLUB
21 WITH A CODE OF ETHICS.

22

23 **SUP. YAROSLAVSKY:** WELL, WHAT IF HE DOESN'T DO ANY-- WHAT IF HE
24 JUST SAYS, "I'LL DO IT", I MEAN, WHAT-- DO YOU SEND THE ANIMAL



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1 CONTROL POLICE TO HIS HOUSE TO SEE IF HE'S GOT-- HIS DOG IS A
2 MEMBER OF A CLUB?

3

4 **MARSHA MAYEDA:** WELL, THEY'RE GOING TO HAVE TO DEMONSTRATE
5 COMPLIANCE WITH THE ORDINANCE AND, IF THEY DON'T, THE FIRST
6 VIOLATION IS AN INFRACTION. SUBSEQUENT VIOLATIONS ARE
7 MISDEMEANORS AND...

8

9 **SUP. YAROSLAVSKY:** WHEN DO THEY HAVE TO DEMONSTRATE THEIR
10 COMPLIANCE WITH THE ORDINANCE?

11

12 **MARSHA MAYEDA:** WHEN THE DOG IS FOUR MONTHS OF AGE.

13

14 **SUP. YAROSLAVSKY:** SO WHEN THEY COME TO GET THE LICENSE, AT
15 THAT POINT, IF THEY SEEK AN UNALTERED DOG LICENSE, THEY'RE
16 GOING TO HAVE TO SHOW ONE OF THESE OTHER PIECES OF EVIDENCE?

17

18 **MARSHA MAYEDA:** THEY WILL HAVE TO-- YEAH. AND FOR A DOG AT FOUR
19 MONTHS OF AGE, THEY USUALLY DON'T SHOW PUPPIES UNTIL THEY'RE
20 SIX MONTHS OF AGE IN DOG SHOWS, SO, AT THAT POINT, THEY WOULD
21 REALLY NEED TO BE A MEMBER OF A CODE OF ETHICS GROUP.

22

23 **SUP. YAROSLAVSKY:** AT WHAT POINT? SIX MONTHS? FOUR MONTHS?

24



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1 **MARSHA MAYEDA:** FOUR MONTHS, UNLESS THERE'S A MEDICAL
2 EXEMPTION.

3

4 **SUP. YAROSLAVSKY:** OKAY. SO IT IS NOT UNREASONABLE TO EXPECT
5 PEOPLE TO KNOW, BY THE TIME FOUR MONTHS ROLLS AROUND, WHETHER
6 THEY'RE GOING TO BE SHOWING A DOG OR NOT SHOWING A DOG OR
7 SOMEHOW BEING INTO SHOW BUSINESS, IF YOU WILL.

8

9 **MARSHA MAYEDA:** THEY MAY NOT KNOW FOR CERTAIN WHETHER THE DOG
10 IS GOING TO BE A SUITABLE SHOW PROSPECT AT FOUR MONTHS OF AGE
11 BUT THEY'RE WAITING TO SEE HOW THE DOG DEVELOPS AND SO WHAT
12 THEY WOULD BE DOING IS GETTING AN UNALTERED DOG LICENSE AT
13 LEAST FOR THE FIRST YEAR. BY THE TIME THE DOG'S A YEAR OF AGE,
14 THEY WOULD PROBABLY KNOW WHETHER THEY PLAN TO SHOW IT OR NOT
15 AND THEN THEY WOULD HAVE ENGAGED IN THAT HOBBY IF THEY CHOOSE
16 TO PURSUE THAT. OTHERWISE, THEY COULD THEN GO HAVE THE ANIMAL
17 STERILIZED.

18

19 **SUP. YAROSLAVSKY:** AND, IN THAT FIRST, LET'S SAY, THE MONTHS
20 FOUR THROUGH 12, WHEN THEY'RE TRYING TO DETERMINE WHETHER THE
21 DOG HAS WHAT IT TAKES TO COMPETE BUT HASN'T MET ANY OF THESE
22 EXEMPTION REQUIREMENTS, ARE THEY ALLOWED NOT TO HAVE ANY OF
23 THESE EXEMPTIONS DURING THIS PERIOD OF TIME OR...?

24



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1 **MARSHA MAYEDA:** NO. THEY WOULD HAVE TO DEMONSTRATE COMPLIANCE
2 BUT THEY CAN DO THAT IN TWO WAYS: EITHER BY A VETERINARY
3 EXEMPTION OR BY JOINING A BREED CLUB WITH A CODE OF ETHICS, SO
4 THEY DON'T HAVE TO BE SHOWING DURING THAT PERIOD, THEY JUST
5 HAVE TO BE DOING ONE OF THE OTHER TWO.

6

7 **SUP. YAROSLAVSKY:** AND THAT VETERINARY EXEMPTION, AGAIN, IS
8 WHAT? A LETTER FROM THE VET SAYING THE DOG IS NOT READY...

9

10 **MARSHA MAYEDA:** YES.

11

12 **SUP. YAROSLAVSKY:** AND IF, AFTER A YEAR, A YEAR AND A HALF, THE
13 DOG HAS STAGE FRIGHT AND IS JUST NOT CUTTING IT, NOW WHAT
14 HAPPENS?

15

16 **MARSHA MAYEDA:** IF THEY ARE NOT SHOWING IT ANY LONGER AND IT
17 HAS NOT ACHIEVED CHAMPIONSHIP STATUS OR A TITLE, THEN THEY
18 COULD STILL JOIN THE BREED CLUB AND CONTINUE BREEDING THE DOG.
19 IF THEY DON'T DO ANY OF THOSE THREE THINGS AND THERE'S NO
20 MEDICAL EXEMPTION, THEY WILL HAVE TO HAVE IT STERILIZED.

21

22 **SUP. YAROSLAVSKY:** EVEN AT A YEAR, YEAR AND A HALF OLD?

23

24 **MARSHA MAYEDA:** YES, UNLESS, AGAIN, THERE'S A MEDICAL
25 EXEMPTION, I MEAN, THAT COULD APPLY AT ANY AGE OF THE DOG'S



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1 LIFE FOR OTHER-- HEART MURMURS OR OTHER CONCERNS THAT THE VET
2 DOES NOT WANT TO DO SURGERY ON THE ANIMAL.

3

4 **SUP. YAROSLAVSKY:** SO YOU BELIEVE THAT THIS IS NOT-- I MEAN, IT
5 SOUNDS TO ME, AS A LAYMAN, THAT THERE ARE A REASONABLE NUMBER
6 OF EXEMPTIONS TO PEOPLE WHO ARE LEGITIMATELY IN THE SHOW FIELD
7 OR IN THE BREEDING, LEGITIMATE BREEDING BUSINESS THAT THEY CAN
8 BE EXEMPTED FROM THIS ORDINANCE WITHOUT JEOPARDY. IS THAT YOUR
9 TAKE ON THIS?

10

11 **MARSHA MAYEDA:** YES.

12

13 **SUP. YAROSLAVSKY:** OKAY. THANK YOU.

14

15 **SUP. ANTONOVICH, MAYOR:** OKAY. WE HAVE A NUMBER OF PEOPLE THAT
16 HAVE SIGNED UP ON THIS ISSUE. THE HEARING HAS BEEN CLOSED, SO
17 IF THERE'S NEW ADDITIONAL INFORMATION THAT YOU WOULD LIKE TO
18 PRESENT, YOU CAN PRESENT THAT. KAREN BETZ, GENEVA COATS, REED
19 ADAMS, LEESA MOLINA. THE OTHER DOOR. TO YOUR LEFT. JUST GIVE
20 YOUR NAME BEFORE YOU SPEAK FOR THE RECORD.

21

22 **LEESA MOLINA:** GOOD MORNING. I'M LEESA MOLINA AND I'M
23 REPRESENTING THE CITY OF ANGELS POMERANIAN CLUB. I DO HAVE...

24



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1 **SUP. ANTONOVICH, MAYOR:** SPEAK INTO THE MICROPHONE. MOVE INTO
2 THE MICROPHONE. YOU CAN MOVE THE MICROPHONE OVER.

3

4 **LEESA MOLINA:** INTO THE MICROPHONE?

5

6 **SUP. ANTONOVICH, MAYOR:** YOU CAN MOVE THE MICROPHONE OVER.

7

8 **LEESA MOLINA:** CAN YOU HEAR ME? HELLO? OKAY. I HAVE A COUPLE OF
9 HANDOUTS THAT I'D LIKE TO PASS OUT TO THE BOARD OF
10 SUPERVISORS. I JUST WANTED TO ADDRESS, NUMBER ONE, THE EIGHT
11 WEEKS FOR MANDATORY SPAY AND NEUTER IS DETRIMENTAL TO THE DOG
12 BUT THAT WASN'T THE REASON THAT I CAME TO SPEAK BUT THAT WAS
13 ONE THING THAT STOOD UP FOR ME. WHAT I WANTED TO ASK THE BOARD
14 IS IF THEY COULD PUT THIS AGENDA ON HOLD UNTIL THEY MEET WITH
15 L.A. COUNTY DOG CLUB MEMBERS SO THAT... [INTERJECTIONS]

16

17 **MALE VOICE:** PLEASE, MA'AM. PLEASE. PLEASE.

18

19 **LEESA MOLINA:** YEAH. I'M JUST REQUESTING THAT THIS BE TABLED OR
20 THE BILL PUT ON HOLD UNTIL THIS BOARD MEETS WITH ACTUAL
21 MEMBERS OF LOS ANGELES COUNTY DOG SHOW MEMBER CLUBS. EVERY
22 WEEKEND, THERE'S DOG SHOWS, THERE'S 2,000 TO 6,000 DOGS
23 ENTERED IN THESE SHOWS IN L.A. COUNTY. THERE'S LOTS OF PEOPLE
24 THAT HAVE JOBS, HANDLING DOGS, COMPETITION DOGS,
25 PHOTOGRAPHERS. I, FOR ONE, HAVE FOR FIVE YEARS BEEN



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1 APPRENTICING WITH THE AKC HANDLING ASSOCIATION IN THE HOPES OF
2 HAVING A CAREER AS A DOG HANDLER AND I FEEL THAT ANY MORE
3 RESTRICTIVE LAWS ARE REALLY GOING TO HURT THE PROFESSION OF
4 PROFESSIONAL DOG HANDLING. ALSO, I THINK THAT THE LAWS YOU'RE
5 PUTTING FORTH-- I'M NOT ARGUING WITH THEM BUT WHAT IT DOES IS
6 IT OPENS UP A DOOR FOR BLACK MARKET BREEDING. PEOPLE ARE GOING
7 TO BE SMUGGLING DOGS IN BECAUSE THEY DON'T WANT TO COMPLY WITH
8 THE LAW AND THAT'S WHAT THE MAIN PROBLEM IS. THIS LAW IS NOT
9 GOING TO STOP THAT. WE DON'T SUPPORT THAT, AS DOG SHOW PEOPLE,
10 AND WE'VE NEVER HAD A CHANCE TO SIT DOWN AND MEET WITH THE
11 BOARD AND DISCUSS WHAT WE THINK WOULD HELP WITH THE PROBLEMS
12 THAT WE'RE HAVING IN LOS ANGELES COUNTY AND IT'S MY SUGGESTION
13 THAT THIS BE HELD UNTIL WE CAN DO THAT. THERE'S LOTS OF PEOPLE
14 THAT WILL TALK. SO, UNTIL YOU READ THAT, CAN YOU HOLD THIS
15 BILL? PLEASE? (GIGGLING)

16

17 **SUP. ANTONOVICH, MAYOR:** OKAY. NEXT.

18

19 **GENEVA COATS:** OKAY. WELL, I'M NOT AS ELOQUENT A SPEAKER AS
20 LEESA. I'M ALSO WITH THE CITY OF ANGELS POMERANIAN CLUB. MY
21 NAME IS GENEVA COATS AND YOU ALL HAVE IN YOUR PACKETS A LETTER
22 WHICH OUR CLUB DRAFTED AND ALL OUR MEMBERS UNANIMOUSLY SUPPORT
23 THAT MANDATORY SPAY AND NEUTERING IS UNNECESSARY AND ALSO
24 INEFFECTIVE IN REDUCING ABANDONMENT. IT IS A MISGUIDED ATTEMPT
25 TO REDUCE SHELTER POPULATIONS. SHELTER STATISTICS ON



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1 EUTHANASIA ARE USED TO SUPPORT THE NEED FOR THIS TYPE OF
2 LEGISLATION, YET THESE STATISTICS ARE NOT ACCURATE AS THEY
3 REFLECT DOGS EUTHANIZED DUE TO ILLNESS, INJURY, AS WELL AS
4 UNPLACEABLE, VICIOUS AND END-OF-LIFE DOGS WHICH ARE BROUGHT IN
5 FOR EUTHANASIA. NEUTERING AT AN EARLY AGE IS DETRIMENTAL TO
6 THE HEALTH OF THE DOG. THERE ARE STUDIES WHICH PROVE
7 SIGNIFICANT HEALTH RISKS ASSOCIATED WITH EARLY NEUTERING. THE
8 MOST PROBLEMATIC IS THE DELAYED CLOSURE OF THE GROWTH PLATES,
9 RESULTING IN ABNORMAL SKELETAL DEVELOPMENT AND PROMOTING THE
10 DEVELOPMENT OF HIP DYSPLASIA AND PATELLA LUXATION. OTHER
11 ADVERSE HEALTH EFFECTS OF EARLY NEUTERING INCLUDE AN INCREASED
12 RISK OF BONE CANCER, HEMANGIOSARCOMA, URINARY INCONTINENCE,
13 HYPOTHYROIDISM, COGNITIVE DYSFUNCTION IN OLDER DOGS AND
14 BEHAVIOR PROBLEMS, SUCH AS NOISE PHOBIAS, FEARFULNESS AND
15 AGGRESSION. DOGS NEUTERED AT AN EARLY AGE HAVE INCREASED
16 SUSCEPTIBILITY TO INFECTIOUS DISEASE AND ALSO A HIGHER
17 INCIDENCE OF ADVERSE REACTION TO VACCINES. IT IS RECOMMENDED
18 THAT NO DOG BE NEUTERED BEFORE MATURITY, AND YOU ALL HAVE A
19 D.V.M. AUTHORED ARTICLE WITH MANY REFERENCE STUDIES. MANDATORY
20 SPAY/NEUTER IS AN UNREASONABLE INFRINGEMENT ON ETHICAL DOG
21 BREEDERS IN THE AREA. ASIDE FROM THE HEALTH RISKS OF NEUTERING
22 AT AN EARLY AGE, IT PUNISHES ETHICAL BREEDERS BY EXCESSIVELY
23 RESTRICTING THEM. BREEDERS SHOULD DECIDE WHICH DOGS BE BRED
24 AND NOT THE GOVERNMENT. DOG BREEDERS ARE THE ONES THAT ARE
25 FAMILIAR WITH K-9 GENETICS AND NOT POLITICIANS. FURTHER, NOT



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1 EVERY DOG IS DESTINED FOR THE SHOW RING AND SHOULD NOT BE
2 REQUIRED TO BE A SHOW DOG TO BE PART OF A BREEDING PROGRAM.
3 AND BREED CLUBS CANNOT AND SHOULD NOT ACT AS BREED WARDENS TO
4 THEIR MEMBERS...

5

6 **SUP. ANTONOVICH, MAYOR:** OKAY. DO YOU WANT TO WRAP IT UP.

7

8 **GENEVA COATS:** ...MANDATING BREEDING PARAMETERS. THIS GENTLEMAN
9 IS DONATING ME HIS TIME.

10

11 **SUP. ANTONOVICH, MAYOR:** YOU'RE GIVING HER YOUR TIME?

12

13 **SPEAKER:** YES, I DONATE HER, MY TIME TO HER.

14

15 **GENEVA COATS:** WE HAVE A BREED OF POMERANIAN, WHICH IS A TOY
16 BREED. TOY BREEDS HAVE VERY SMALL LITTERS. OUR BREEDS CANNOT
17 PHYSICALLY SURVIVE THESE TYPE OF STRINGENT BREEDING
18 RESTRICTIONS. IT IS OUR UNDESIRABLE TO LIMIT OUR GENE POOLS
19 THROUGH SEVERE CULLING OF BREEDING STOCK. GENETICISTS HAVE
20 ADVISED US THAT A RESULTANT DECLINE IN HEALTH AND FITNESS WILL
21 OCCUR FROM THIS SEVERE CULLING, WHICH OCCURS THROUGH MANDATORY
22 SPAY/NEUTER AND INCREASED BUREAUCRACY. WE ARE ALREADY SEVERELY
23 RESTRICTED IN MOST AREAS OF LOS ANGELES COUNTY WITH A LIMIT OF
24 THREE DOGS PER HOUSEHOLD. I WOULD HAVE LOVED TO HAVE TAKEN
25 THAT PUPPY HOME BUT THAT WOULD PUT ME OVER THE THREE-DOG



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1 LIMIT. REVENUES TO CITIES AND COUNTIES WILL SUFFER. WE'VE
2 ALREADY TOUCHED ON THAT. HOBBY BREEDERS WILL NECESSARILY
3 BECOME MORE DISCREET IN THEIR ACTIVITIES TO AVOID BEING
4 TARGETED FOR NONCOMPLIANCE WITH THE LAW. AS A RESULT OF FEWER
5 DOGS AVAILABLE LOCALLY, PET STORE SALES AND UNDERGROUND SALES
6 OF IMPORTED DOGS FROM OTHER STATES WILL INCREASE. WE WILL SEE
7 AN INCREASE IN DOGS SMUGGLED HERE FROM MEXICO. THESE OUT OF
8 STATE DOGS ARE FROM UNSCRUPULOUS PUPPY MILL BREEDERS AND
9 COMMERCIAL BREEDERS WHO DO NO HEALTH TESTING OR SOCIALIZATION
10 OF THEIR DOGS, YET THE PRICE FOR THEIR INFERIOR ANIMALS WILL
11 BE VERY HIGH. STIFLING HOBBY BREEDERS AND PROMOTING POORLY
12 BRED, POORLY SOCIALIZED PET STORE DOGS WILL RESULT IN AN
13 INCREASE IN ABANDONMENT OF DOGS AT SHELTERS. PETS OBTAINED
14 FROM OUT OF THE LOCAL AREA ARE THE ONES WHO WILL END UP IN
15 SHELTERS DUE TO HEALTH OR TEMPERAMENT ISSUES. THE BREEDERS
16 SUPPLYING THESE DOGS ARE NOT WILLING OR AVAILABLE TO TAKE THEM
17 BACK WHEN THE NEW OWNER CAN NO LONGER CARE FOR THEM AS A
18 REPUTABLE HOBBY BREEDER WOULD. THIS FURTHER INCREASES THE
19 CYCLE OF ABANDONMENT AT THE LOCAL ANIMAL SHELTER. IT'S
20 IMPORTANT TO NOTE THAT IT'S IRRESPONSIBLE OWNERS WHO REMAND
21 THEIR DOGS TO THE SHELTERS AND NOT BREEDERS. MANDATORY
22 SPAY/NEUTER WILL NOT PREVENT OWNERS FROM REMANDING THEIR DOGS
23 TO SHELTERS. ETHICAL BREEDERS UTILIZE CONTRACTS WHICH STATES
24 THAT THE DOG MAY BE RETURNED FOR ANY REASON AT ANY TIME. PET
25 STORE AND CASUALLY BRED DOGS DON'T HAVE THAT SORT OF CONTRACT.



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1 PUBLIC EDUCATION AND LOCAL COST, MICROCHIP AND NEUTER CLINICS
2 ARE THE ANSWER.

3

4 **SUP. ANTONOVICH, MAYOR:** DO YOU WANT TO WRAP IT UP.

5

6 **GENEVA COATS:** AND NOT STRINGENT RESTRICTIONS.

7

8 **SPEAKER:** I'M RELINQUISHING SOME OF MY TIME TO HER.

9

10 **SUP. ANTONOVICH, MAYOR:** OKAY. GO ON. WAIT. LET ME-- GO AHEAD.

11 THEN LET ME CALL UP ALSO ROBIN MATA, DEANNE WELLY, NANCY

12 LARSEN. OKAY. CONTINUE.

13

14 **GENEVA COATS:** INCREASED RESTRICTIONS ON PET OWNERSHIP WILL
15 ACTUALLY PROMOTE ABANDONMENT. ONLY THE AFFLUENT CITIZENS WILL
16 BE ABLE TO AFFORD THE HIGHER LICENSE FEES, FURTHER PROMOTING
17 ABANDONMENT BY THE LESS AFFLUENT CITIZENS. THERE ARE MULTIPLE
18 FAILED TRIALS WHICH DEMONSTRATED THE INEFFECTIVENESS OF
19 MANDATORY SPAY/NEUTERS. YOU HAVE SOME STUDIES IN YOUR FOLDERS.
20 THESE TRIALS INCLUDE SAN MATEO COUNTY, CALIFORNIA, MONTGOMERY
21 COUNTY, MARYLAND AND THE EFFECTIVE STRINGENT LIMITS ON
22 BREEDING WILL BE TO DRIVE THE VERY BEST BREEDERS TO STOP
23 BREEDING OR LEAVE THE AREA. MANDATED NEUTERING AND INCREASED
24 FEES WILL ONLY SERVE TO INCREASE NONCOMPLIANCE AND WILL
25 ACTUALLY RESULT IN A DROP IN REVENUES. LICENSING WILL DECLINE



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1 AS DOG BREEDERS ARE FORCED UNDERGROUND BY THESE OPPRESSIVE
2 RESTRICTIONS. COMPLIANCE WITH RABIES VACCINATION REQUIREMENTS
3 WILL DROP, THREATENING PUBLIC HEALTH AND SOME OF THESE EFFECTS
4 ARE DOCUMENTED IN YOUR ATTACHED STATISTICAL STUDY. I THINK
5 THAT'S ALL I HAVE.

6

7 **SUP. ANTONOVICH, MAYOR:** THANK YOU VERY MUCH. LET ME ALSO CALL
8 UP J. FARLEY. J. FARLEY. OKAY. JUST GIVE YOUR NAME FOR THE
9 RECORD BEFORE YOU SPEAK WHEN YOU SPEAK.

10

11 **DIANE WELLY:** HI. MY NAME IS DIANE WELLY. ESTEEMED BOARD OF
12 SUPERVISORS, I HAD INTENDED TO ADDRESS YOU AS THE HONORABLE
13 BOARD OF SUPERVISORS; HOWEVER, I BELIEVE THIS ORDINANCE
14 REVISION HAS BEEN DRAFTED AND PRESENTED IN A MOST DISHONORABLE
15 MANNER. IT BEGAN FOR THE COUNTY AS A CONCERN FOR DOG BITES.
16 HOWEVER, IT WAS SHOWN THAT BREED SPECIFIC LEGISLATION WAS
17 UNFAIR AND UNWARRANTED. DOG BITE STATISTICS SHOW THAT LESS
18 THAN 35% OF DOG BITES COME FROM STRAY DOGS, EVEN THOUGH MAYEDA
19 WOULD CONTINUE TO ADVISE YOU OTHERWISE. DOG BITES ALMOST
20 ALWAYS HAPPEN IN THE HOME. A REVISION WAS PROPOSED TO DECREASE
21 BITES THROUGH MANDATORY SPAY AND NEUTER OF ALL BREEDS, WITH
22 MAYEDA AGAIN STATING IT WOULD LIMIT ALL STRAY ANIMALS. AGAIN,
23 NATIONAL DOG BITE STATISTICS SHOW THAT BITES ARE NOT A RESULT
24 OF STRAY DOGS IN MORE THAN 65% OF THE CASES. IT HAS BEEN
25 DEMONSTRATED TO YOU THAT DIRECTOR MAYEDA HAS NOT BEEN ABLE TO



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1 UPHOLD THE LAWS ALREADY IN PLACE, YET SHE PROPOSES MORE
2 RECORDKEEPING FOR HER DEPARTMENT, THE NEED FOR MORE OFFICERS,
3 THE NEED FOR MORE ADMINISTRATIVE HEARINGS. IF THE INTENT WAS
4 SIMPLY TO RAISE FUNDS FOR AN INCREASE IN STAFF TO UPHOLD THE
5 LAWS, THIS COULD HAVE BEEN ACCOMPLISHED THROUGH A SIMPLE
6 INCREASE IN FEES ACROSS THE BOARD. THIS LADY HAS GIVEN ME HER
7 TIME, OKAY? AND CONTINUED EDUCATION OF THE PUBLIC TO SPAY AND
8 NEUTER THEIR PETS. INSTEAD, THIS ORDINANCE REVISION IS A
9 DIRECT LINK TO DIRECTOR MAYEDA'S INTEREST IN ELIMINATING ALL
10 PUREBRED DOGS. IT HAS BEEN DEMONSTRATED THAT ONLY A SELECT FEW
11 DOGS IN THE SHELTER ARE PUREBREDS. THE SHELTERS ARE FILLED
12 WITH MIXED BREED DOGS PRODUCED BY UNLICENSED ANIMALS THAT THIS
13 DIRECTOR CAN'T FIND. TO DATE, NO LIST OF APPROVED CLUBS HAS
14 BEEN DEFINED OR NAMED, YET COMPLIANCE IN THIS LAW REQUIRES
15 MEMBERSHIP IN AN APPROVED CLUB. IT WAS-- IT IS
16 UNCONSTITUTIONAL TO REQUIRE A CITIZEN TO PAY FOR MEMBERSHIP IN
17 A PRIVATE CLUB TO BE IN COMPLIANCE WITH THE LAW. IT WILL BE
18 SHOWN THAT DIRECTOR MAYEDA WILL FAIL TO UPHOLD THIS NEW
19 ORDINANCE ANY BETTER THAN SHE HAS BEEN ABLE TO UPHOLD THE LAWS
20 CURRENTLY IN PLACE. I HAVE OBSERVED, IN TWO SEPARATE MEETINGS
21 OF THIS BOARD, THAT SMALL MIXED BREED PUPPIES ARE BROUGHT IN
22 TO PARADE IN FRONT OF ATTENDEES. I COUNTED AS 14 PEOPLE
23 HANDLED THAT PUPPIES. PUPPIES ARE NOT PROTECTED FROM VIRUS
24 UNTIL THEIR INOCULATION SCHEDULE IS COMPLETE AT FOUR MONTHS.
25 EACH TIME THAT PUPPY WAS HANDLED, IT WAS EXPOSED TO WHATEVER



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1 VIRUS MIGHT BE IN THE HANDS OF THOSE 14 PEOPLE. ANY VIRUS THIS
2 PUPPY HAS ON ITS BODY FROM THE SHELTER IS NOW ON THE PERSONS
3 HANDLING IT. NO REPUTABLE BREEDER WOULD ALLOW A PUPPY TO BE SO
4 EXPOSED. NO REPUTABLE BREEDER WOULD DISTRESS A PUPPY BY HAVING
5 IT IN PUBLIC. A STRESSED PUPPY IS A DISTRESSED PUPPY IS A SICK
6 BUT NONE OF THIS IS REALLY ABOUT THIS SINGLE PUPPY THAT HAS
7 BEEN EXPLOITED TO MAKE THIS POLITICAL STATEMENT. THANK YOU. [
8 APPLAUSE]

9

10 **SUP. ANTONOVICH, MAYOR:** YES, MA'AM. [GAVEL]

11

12 **SUP. ANTONOVICH, MAYOR:** OKAY. WAVE YOUR HANDS.

13

14 **NANCY LARSEN:** MY NAME IS NANCY LARSEN AND I WANT TO ADDRESS
15 YOU REGARDING THIS BECAUSE, FIRST OFF, I HAVE HAD DOGS ALL MY
16 LIFE AND THOSE WHO DON'T HAVE DOGS DON'T UNDERSTAND THAT THEY
17 ARE LIKE CHILDREN TO US. AND I HAVE NEVER BEEN AN
18 IRRESPONSIBLE OWNER, NOR HAVE I HAD ANY LITTERS AND YET YOU'RE
19 AFFECTING THE PEOPLE WHO HAVE DONE NOTHING WRONG LIKE THAT.
20 THERE'S A SMALL MINORITY OF PEOPLE WHO HAVE MADE BAD DECISIONS
21 WITH DOGS. IT'S NOT THE DOGS' FAULT. THE PEOPLE WHO DO THIS
22 SHOULD BE LOCKED UP, AS FAR AS I'M CONCERNED. IF THAT'S WHAT
23 YOU WANT TO DO, GO FOR THOSE PEOPLE. DON'T GO AFTER PEOPLE WHO
24 ARE BEING LAW ABIDING. DON'T TRY AND ATTACK PEOPLE WHO ARE
25 PUTTING YOU IN OFFICE. I HAVE THE ELECTIONS AT MY HOUSE EVERY



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1 YEAR. I'M A INSPECTOR FOR THE COUNTY OF LOS ANGELES AND I
2 DON'T DESERVE TO HAVE TO PUT A LOT OF MONEY OUT FOR MY DOG
3 WHEN MY DOG'S DONE NOTHING WRONG. I MEAN, I UNDERSTAND, I
4 DON'T WANT TO SEE DOGS PUT DOWN, I DON'T WANT TO SEE THEM IN
5 THE-- IN THE SHELTERS AND I DON'T WANT TO SEE THEM BITE
6 PEOPLE, BUT VERY FEW PEOPLE MAKE DOGS THAT BITE AND THOSE
7 PEOPLE ARE WRONG, NOT THE DOGS. IT WILL BE NICE IF YOU WOULD
8 RESPECT THE CITIZENS OF THE COUNTY OF LOS ANGELES. THANK YOU.

9 [APPLAUSE]

10

11 **SUP. ANTONOVICH:** WAVE. WAVE. YES, SIR? MR. FARLEY?

12

13 **JOHN FARLEY:** I'M JOHN FARLEY. I'M A VERY CONCERNED CITIZEN OF
14 L.A. COUNTY AND I'M REALLY BOTHERED BECAUSE I FEEL, IN L.A.
15 COUNTY, WE HAVE OVERCROWDED SCHOOLS, OVERCROWDED JAILS, DRIVE-
16 BY SHOOTINGS, RAPISTS AND CHILD MOLESTERS WALKING THE STREETS,
17 GANG PROBLEMS ALL OVER THE COUNTY, UNHEALTHY AIR, AWFUL
18 TRAFFIC, HOSPITALS CLOSING ALL OVER THE CITY, UGLY GRAFFITI
19 AND POLICE, WHEN CALLED, SOMETIMES DON'T COME TO YOUR HOUSE.
20 AND I REALLY AM OFFENDED THAT ALL OF THIS TIME AND THE
21 TAXPAYERS' MONEY IS BEING CONCENTRATED ON THE DOGS THAT ARE
22 UNSPAVED AND NEUTERED, WHERE WE HAVE CHILDREN IN THIS COUNTY
23 THAT ARE IN VERY POOR SITUATIONS AND THEY DON'T HAVE ENOUGH TO
24 EAT AT NIGHT. I THINK THE BOARD NEEDS TO REESTABLISH THEIR
25 PRIORITIES AND I THINK YOU NEED TO REALLY THINK ABOUT THE



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1 TAXPAYERS OF L.A. COUNTY AND NOT THINK SO MUCH ABOUT HOW WE
2 CAN PLEASE P.E.T.A. [APPLAUSE]

3

4 **JOHN FARLEY:** IN FACT, I THINK IF WE MAYBE DEVELOPED A PROGRAM
5 WHERE CHILD MOLESTERS AND RAPISTS WERE NEUTERED, IT WOULD BE A
6 LOT MORE EFFECTIVE FOR THE COUNTY. THANK YOU VERY MUCH.

7

8 **SUP. ANTONOVICH, MAYOR:** THANK YOU. [APPLAUSE]

9

10 **SUP. ANTONOVICH, MAYOR:** LET ME AND-- RELATIVE TO THE POINTS
11 THAT WERE MADE AS TO THE ECONOMIC IMPACT, OPENING UP THE DOOR
12 TO ILLEGAL BREEDING AND THE OTHER ISSUES THAT WERE RAISED,
13 COULD YOU COMMENT ON THAT?

14

15 **MARSHA MAYEDA:** YES, SUPERVISOR. IT'S TRUE THAT THERE ARE
16 PUPPIES SMUGGLED ACROSS FROM MEXICO AND OUR DEPARTMENT
17 PARTICIPATES IN AN ORGANIZATION CALLED THE BORDER PUPPY TASK
18 FORCE THAT'S DESIGNED TO INTERVENE AND PROTECT THOSE ANIMALS.
19 WHETHER PEOPLE ARE RESTRICTED FROM BREEDING OR NOT WILL NOT
20 STOP THAT. WHAT WILL STOP THAT IS ENFORCEMENT OF THE BORDERS
21 AND BY ENFORCEMENT OF LOCAL ORDINANCES BY LOCAL ANIMAL CARE
22 AND CONTROL AGENCIES, WHICH WE'RE DOING NOW, EVEN WITHOUT THIS
23 PROPOSED ORDINANCE BEING IN EFFECT YET. PEOPLE-- THE BIGGEST
24 REASON FOR THIS ORDINANCE, THERE ARE TWO, PUBLIC SAFETY AND
25 THE OVERWHELMING NUMBERS OF ANIMALS IN THE SHELTERS AND,



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1 ALTHOUGH RESPONSIBLE BREEDERS HAVE EXPRESSED CONCERN, I CAN
2 TELL YOU THIS ORDINANCE WAS NOT DIRECTED AT THEM AND IT MOST
3 LIKELY WILL NOT AFFECT THEM. WHAT THIS WILL AFFECT ARE THE
4 PEOPLE WHO ARE JUST NOT STERILIZING THEIR PETS AND ALLOWING
5 THEM TO CREATE DANGEROUS SITUATIONS IN THE NEIGHBORHOOD. WE
6 TOOK IN 27,000 STRAY DOGS LAST YEAR, MORE THAN ANY OTHER
7 AGENCY IN THE UNITED STATES. STRAY DOGS ARE A PUBLIC SAFETY
8 THREAT. THEY BITE PEOPLE, THEY CHASE CHILDREN, THEY CAUSE
9 TRAFFIC ACCIDENTS, THEY SPREAD DISEASE, AND AN UNSPAYED FEMALE
10 THAT COMES INTO HEAT CAN MAKE AN ENTIRE NEIGHBORHOOD UNSTABLE
11 BY ATTRACTING THE UNNEUTERED MALES THAT WILL THEN FIGHT FOR
12 THE PRIVILEGE OF BREEDING. THESE ARE DANGEROUS SITUATIONS. IN
13 ADDITION, IN OUR LICENSING DATABASE IN THE UNINCORPORATED
14 AREA, HALF OF THE PEOPLE HAVE NOT SPAYED AND NEUTERED THEIR
15 ANIMALS, DESPITE ALL THE EDUCATION AND OUTREACH AND ATTEMPTS
16 TO CONVINCE THEM THAT THIS IS THE RIGHT THING TO DO FOR THEIR
17 PETS AND FOR PUBLIC SAFETY. THEY STILL HAVEN'T. SO WHAT WE
18 NEED NOW IS AN ADDED INCENTIVE TO HELP ENCOURAGE PEOPLE TO DO
19 THAT. THERE ARE REASONABLE EXEMPTIONS IN THIS ORDINANCE TO
20 ALLOW PEOPLE WHO BREED AND SHOW TO CONTINUE WITH THEIR HOBBY.
21 THERE'S REASONABLE EXEMPTIONS FOR MEDICAL PROBLEMS. SOME
22 PEOPLE EXPRESSED CONCERNS ABOUT THAT. A LETTER FROM THEIR
23 VETERINARIAN WILL TAKE CARE OF THAT AND WE WON'T REQUIRE THE
24 ORDINANCE TO BE ENFORCED ON THAT ANIMAL. WE ARE NOT GOING TO
25 QUESTION THE VETERINARIANS. 75% OF BITES ARE CAUSED BY



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1 UNNEUTERED MALE DOGS, SO PEOPLE ARE NOT STERILIZING THESE
2 ANIMALS. THESE ARE CAUSING PUBLIC SAFETY CONCERNS AND THIS IS
3 A WAY TO HELP REDUCE THAT. THIS WILL NOT AFFECT THE DOG SHOWS.
4 WE HAVE NEVER GONE TO A DOG SHOW AND TRIED TO ENFORCE ANY
5 LOCAL ORDINANCES. IN FACT, DOG SHOWS ARE-- DOGS THAT ARE
6 TRAVELING INTO L.A. COUNTY FOR THE PURPOSE OF A DOG SHOW ARE
7 NOT SUBJECT TO THE ENFORCEMENT OF THIS OR ANY OTHER ANIMAL
8 CONTROL ORDINANCE-- WELL, ANY OTHER LICENSING ORDINANCE IN
9 L.A. COUNTY BECAUSE WE UNDERSTAND THEY'RE THERE TEMPORARILY
10 AND THEY'LL BE LEAVING SOON. NOT ALL DOGS ARE SUITED FOR SHOW,
11 AS ONE OF THE SPEAKERS COMMENTED ON AND THAT'S TRUE, BUT
12 PEOPLE IN THOSE SITUATIONS WHO INTEND TO BREED THOSE DOGS CAN
13 STILL DO SO THROUGH HAVING A MEMBERSHIP AND A CODE OF ETHICS
14 CLUB. I DON'T BELIEVE THAT THIS WILL PROMOTE ABANDONMENT. IT'S
15 NOT OUR INTENTION TO DO THAT. WE WANT TO SEE THE NUMBERS OF
16 ANIMALS BEING KILLED IN ANIMAL SHELTERS GREATLY REDUCED. WE
17 SAW A SUCCESSFUL MODEL IN THE COUNTY OF SANTA CRUZ WHERE 57%
18 OF THEIR INCOMING ANIMALS REDUCED AFTER A SIMILAR ORDINANCE
19 AND, IN ORDER TO HAVE THAT SORT OF IMPACT IN LOS ANGELES
20 COUNTY, WE NEED TO TAKE THIS NEXT STEP TO HAVE A PROACTIVE
21 ORDINANCE. THIS ORDINANCE BEFORE YOU HAS RECEIVED A LOT OF
22 ATTENTION AND OTHER JURISDICTIONS ARE CURRENTLY CONSIDERING
23 ADOPTING A SIMILAR ORDINANCE BECAUSE THEY RECOGNIZE THE
24 BENEFITS THAT WILL COME TO THEM, NOT ONLY FOR PUBLIC SAFETY,
25 FOR THE QUALITY OF LIFE. WHEN THE GENTLEMAN SPOKE ABOUT THE



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1 SOCIAL ILLS THAT OUR COMMUNITY IS DEALING WITH NOW WITH CRIME
2 AND GRAFFITI AND SO FORTH, MAHATMA GANDHI SAID THE MEASURE OF
3 THE QUALITY OF THE SOCIETY IS HOW ITS ANIMALS ARE TREATED AND,
4 RIGHT NOW, OVER 18,000 DOGS A YEAR ARE BEING KILLED IN COUNTY
5 SHELTERS AND IT UPSETS MANY, MANY PEOPLE. EVERYBODY THAT WORKS
6 IN MY DEPARTMENT, THE PEOPLE WHO CARE ABOUT ANIMALS, I KNOW
7 THE BREEDERS THAT WERE HERE TODAY DON'T LIKE THAT, EITHER, BUT
8 THESE ANIMALS ARE COMING FROM PEOPLE WHO ARE JUST NOT TAKING
9 THE RESPONSIBLE STEPS THAT THEY NEED TO DO. MOST OF THEM ARE
10 NOT PEOPLE WHO INTEND TO BREED OR SHOW THEIR ANIMALS AND THEY
11 CAN'T BECAUSE THEY'RE NOT SPAYED AND NEUTERED-- I MEAN-- YEAH,
12 BECAUSE THEY'RE NOT PUREBRED BUT THEY DON'T SPAY OR NEUTER
13 THEM, EITHER, THERE'S NO REASON TO DO THAT. PERHAPS AN EXAMPLE
14 MIGHT BE IS I MIGHT NOT CHOOSE TO SMOG MY CAR JUST BECAUSE
15 IT'S AN INCONVENIENCE AND I DON'T HAVE THE TIME AND THE MONEY
16 BUT I HAVE TO BECAUSE, OTHERWISE, I WON'T GET MY DRIVER'S
17 LICENSE-- MY CAR REGISTERED, SO I DO IT. IT'S A SIMILAR
18 ANALOGY HERE. IF PEOPLE ARE NOT PLANNING TO SHOW THEIR DOGS,
19 IF THEY AREN'T SUITABLE BREEDING MATERIAL, THEN THEY NEED TO
20 BE SPAYED OR NEUTERED TO PROTECT THE PUBLIC SAFETY AND TO
21 REDUCE THE NUMBERS OF ANIMALS COMING INTO ANIMAL SHELTERS. WE
22 DO ENFORCE THE LAWS. THERE'S CONCERN ABOUT THE DEPARTMENT NOT
23 ENFORCING THE DANGEROUS DOG LAWS AND WE'VE HAD THAT
24 CONVERSATION BEFORE THE BOARD BEFORE. WE ENFORCE EVERY
25 ORDINANCE AND STATE LAW THAT'S OUT THERE VERY SUCCESSFULLY AND



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1 WE GIVE VERY STRONG PENALTIES AGAINST PEOPLE WHO HAVE
2 DANGEROUS DOGS THAT CAUSE SERIOUS HARM AND INJURY TO PEOPLE
3 AND OTHER ANIMALS, BUT THAT'S REACTIVE, THAT'S AFTER THE FACT,
4 THESE DOGS HAVE ALREADY DONE THE DAMAGE AND WHAT WE NEED TO DO
5 IS REDUCE THE OPPORTUNITIES FOR THOSE EVENTS TO OCCUR. I'LL BE
6 HAPPY TO ANSWER ANY OTHER QUESTIONS.

7

8 **SUP. ANTONOVICH, MAYOR:** WHAT OUR MUNICIPALITIES HAVE ADOPTED
9 THE PROPOSED ORDINANCE?

10

11 **MARSHA MAYEDA:** SANTA CRUZ COUNTY HAS ADOPTED ONE. OTHERS THAT
12 ARE CONSIDER IT ARE SACRAMENTO CITY AND COUNTY, LOS ANGELES
13 CITY, COUNTY OF ORANGE, COUNTY OF RIVERSIDE, THAT I'M AWARE
14 OF. OH, AND THE CITY OF ALBUQUERQUE. THOSE ARE WHAT I'VE BEEN
15 MADE AWARE OF IN THE LAST COUPLE OF WEEKS.

16

17 **SUP. ANTONOVICH, MAYOR:** PART OF THIS IS COMMUNICATING WITH THE
18 OTHER MUNICIPALITIES IN OUR COUNTY, THE OTHER CITIES THAT ARE
19 NOT PART OF THE COUNTY OF LOS ANGELES ANIMAL CONTROL OR UNDER
20 THE JURISDICTION OF L.A. CITIES TO DO COMPARABLE TYPE OF
21 ORDINANCE.

22

23 **MARSHA MAYEDA:** YES.

24

25 **SUP. ANTONOVICH, MAYOR:** ANY OTHER COMMENTS? SUPERVISOR KNABE?



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1

2 **SUP. KNABE:** I JUST HAD A COUPLE QUESTIONS. ON THE REVIEW
3 PROCESS, YOU KNOW, THERE'S NUMEROUS COMMENTS TODAY, AS WELL AS
4 IN OUR PREVIOUS TESTIMONY, ABOUT THE CONCERN THAT WE'RE GOING
5 AFTER THE GOOD FOLKS. I MEAN, AS FAR AS, YOU KNOW, THE PEOPLE
6 THAT ARE ABIDING BY THE LAW AND THERE'S SOME QUESTION OR SOME
7 PROCESS AS FAR AS YOUR REVIEW PROCESS, THERE'S NOTHING
8 INSTANTANEOUS THAT YOU'RE GOING TO GO ON SOME HUNT FOR THESE
9 DOGS OR THOSE KINDS OF THINGS, IS THAT CORRECT?

10

11 **MARSHA MAYEDA:** WE DON'T INTEND TO GO ON A WITCH HUNT. WE TEND
12 TO-- INTEND TO FAIRLY ENFORCE THE ORDINANCE FOR EVERY DOG
13 OWNER AND TO REVIEW THE DOCUMENTATION THAT'S PRESENTED TO US.
14 OUR INTENT IS NOT TO END PUREBRED DOG BREEDING. WE REALIZE
15 THAT MANY PEOPLE DESIRE A DOG OF A PARTICULAR BREED FOR THE
16 REASONS THAT THEY'RE ATTRACTED TO THAT BREED AND WE DON'T
17 INTEND TO STOP THAT. WHAT WE WANT TO STOP IS THE UNCONTROLLED
18 STRAYS AND UNCONTROLLED, UNWANTED BREEDINGS AND, FIRST, THE
19 PUBLIC SAFETY. OUR REVIEW PROCESS WILL CONSIST OF LOOKING AT
20 THE DOCUMENTATION THAT THE PEOPLE WILL SUBMIT TO US AND
21 VERIFYING ITS AUTHENTICITY AND THEN MAKING A FAIR DECISION ONE
22 WAY OR THE OTHER WHETHER THEY QUALIFY.

23

24 **SUP. KNABE:** AND THERE WILL BE A TIME PERIOD, LIKE, IF THEY
25 NEED ADDITIONAL PAPERWORK THAT THEY CAN RESPOND ACCORDINGLY?



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1

2 **MARSHA MAYEDA:** YES AND THERE'S ALSO AN OPPORTUNITY FOR THEM TO
3 APPEAL A REVOCATION OR A DENIAL OF AN UNALTERED DOG LICENSE.
4 ALL THE DUE PROCESS REQUIREMENTS ARE IN THIS ORDINANCE,
5 THEY'VE BEEN REVIEWED BY COUNTY COUNSEL.

6

7 **SUP. KNABE:** OKAY. AND JUST ANOTHER QUESTION. YOU SAID 27,000?

8

9 **MARSHA MAYEDA:** STRAY DOGS.

10

11 **SUP. KNABE:** STRAY DOGS. ALL FROM THE UNINCORPORATED AREA OR IS
12 THAT JUST COUNTYWIDE?

13

14 **MARSHA MAYEDA:** THAT'S IN TOTAL IN ALL THE SHELTERS.

15

16 **SUP. KNABE:** IN ALL THE SHELTERS.

17

18 **MARSHA MAYEDA:** COUNTY SHELTERS. NOT L.A. CITY OR THE OTHERS.

19

20 **SUP. ANTONOVICH, MAYOR:** AND THE POTENTIAL SAVINGS THAT THIS
21 WOULD GENERATE?

22

23 **MARSHA MAYEDA:** WE HAVEN'T CALCULATED THAT OUT YET BUT IF THE
24 COUNTY OF SANTA CRUZ HAS EXPERIENCED A 57% DECREASE IN
25 INCOMING ANIMALS, THERE'S A CORRESPONDING DECREASE IN NET



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1 COUNTY COSTS TO OPERATING AN ANIMAL CONTROL PROGRAM AND WE
2 WOULD EXPECT TO SEE A SAVINGS, OVER TIME, NOT THE FIRST YEAR
3 OR SECOND YEAR; THEIRS HAPPENED OVER A 10-YEAR PERIOD BUT IT'S
4 CERTAINLY WORTH AN INVESTMENT INTO THE FUTURE FOR THE COUNTY
5 AND A COST SAVINGS DOWN THE ROAD.

6

7 **SUP. ANTONOVICH, MAYOR:** ANY OTHER COMMENTS? MOVE IT. SECONDED
8 BY MOLINA. WITHOUT OBJECTION, SO ORDERED. THANK YOU.
9 SUPERVISOR YAROSLAVSKY.

10

11 **SUP. YAROSLAVSKY:** MR. CHAIRMAN, I WOULD-- WHY DON'T WE TAKE UP
12 ITEMS 105 AND 106.

13

14 **SUP. ANTONOVICH, MAYOR:** 105 AND 106.

15

16 **SUP. YAROSLAVSKY:** CABLE TELEVISION.

17

18 **SUP. ANTONOVICH, MAYOR:** CABLE CONTRACT. WHO IS THE DEPARTMENT?
19 SIR, I HAVE A COUPLE OF QUESTIONS. I HELD THE ITEM. ON THIS
20 ITEM, MOST OF THE CONTRACT EXTENSIONS HAVE BEEN UNTIL MARCH
21 2007. THIS ONE IS UNTIL DECEMBER 2007. COULD YOU EXPLAIN IF
22 TODAY'S BOARD ACTION WOULD EXTEND THAT CONTRACT FOR 18 MONTHS
23 WHILE THE BULK OF THE OTHER CABLE CONTRACTS EXPIRE NEXT MARCH.
24 THE PURPOSE OF THE MASTER AGREEMENT THAT YOU HAVE BEEN WORKING
25 ON FOR NEARLY A YEAR IS TO UNIFY PROVISIONS OF THE CABLE



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1 CONTRACT. WHAT'S THE BENEFIT OF HAVING CONTRACTS EXPIRING AT
2 DIFFERENT TIMES?

3

4 **PASTOR HERRERA:** GOOD MORNING, MAYOR ANTONOVICH AND MEMBERS OF
5 THE BOARD. I HAVE FERN TAYLOR, MY CHIEF CABLE DIVISION HERE,
6 WHO WILL-- DO YOU WANT DO GO AHEAD AND ANSWER?

7

8 **FERN TAYLOR:** SURE. ABSOLUTELY. YES, SUPERVISOR. FRANCHISE
9 AMENDMENTS ARE MUTUALLY AGREED UPON WITH THE CABLE OPERATOR--
10 BETWEEN THE CABLE OPERATOR AND THE COUNTY. THESE ARE
11 EXTENSIONS THAT WE'VE NEGOTIATED WITH THESE PARTICULAR CABLE
12 OPERATORS TO EXTEND THEM OUT TO DECEMBER OF 2007. WE BELIEVE
13 THAT, GIVEN THE CURRENT LEGISLATION, WHICH MAY LIKELY AFFECT
14 MANY OF OUR PROJECTS INVOLVING THE AMENDMENTS TO THE COUNTY
15 CODE AND THE NEGOTIATION OF THESE FRANCHISES, THAT IT'S TO THE
16 BEST BENEFIT OF THE COUNTY TO EXTEND THESE OUT TO DECEMBER OF
17 2007.

18

19 **SUP. ANTONOVICH, MAYOR:** BUT EVEN THOUGH YOU HAVE TWO DIFFERENT
20 TIMELINES?

21

22 **FERN TAYLOR:** YES. BECAUSE THEY'RE MUTUALLY AGREED UPON BETWEEN
23 THE CABLE OPERATOR AND THE COUNTY, SOME CABLE OPERATORS AND
24 THE MAJOR ONES IN PARTICULAR AT THIS POINT HAVE AGREED ONLY TO
25 EXTEND OUT TO MARCH 2007. THESE PARTICULAR OPERATORS HAVE



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1 AGREED TO A LITTLE LONGER EXTENSION AND WE BELIEVE THAT'S
2 BENEFICIAL.

3

4 **SUP. ANTONOVICH, MAYOR:** HAVE YOU WORKED WITH CAPP'S
5 ELECTRONICS AND COXCOM ON THE MASTER AGREEMENT?

6

7 **FERN TAYLOR:** ALL CABLE OPERATORS AND INTERESTED PARTIES HAVE
8 RECEIVED A DRAFT COPY OF THE COUNTY CODE EXTENSION-- I'M
9 SORRY, THE COUNTY CODE AMENDMENTS IN NOVEMBER OF 2005.

10

11 **SUP. ANTONOVICH, MAYOR:** WOULD YOU BE ABLE TO EXTEND THE MASTER
12 AGREEMENT CONTRACT TO THESE TWO PROVIDERS IF YOU EXTEND THEIR
13 CONTRACTS UNTIL THE END OF NEXT YEAR?

14

15 **FERN TAYLOR:** THE MASTER AGREEMENT, THE COUNTY CODE TITLE 16
16 DIVISION 4 WILL APPLY TO ALL FRANCHISES AS LONG AS THEY'RE IN
17 PLACE, SO THAT WOULD REMAIN THE SAME. THE COUNTY COULD
18 APPROACH CABLE OPERATORS FOR A DIFFERENT DATE, IF THAT'S WHAT
19 YOU'RE REFERRING TO.

20

21 **SUP. ANTONOVICH, MAYOR:** GOING BACK TO THE POINT, WE'RE HAVING
22 A MASTER AGREEMENT SO THAT THEY ALL HAVE TO COMPLY. YOU HAVE
23 TWO DIFFERENT TIME LINES AND THE NEGOTIATIONS OUGHT TO BE THAT
24 EVERYBODY'S GOING TO COMPLY AT THE SAME TIME IN ORDER TO HAVE



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1 AN EFFECTIVE AGREEMENT IN POLICY. SO THERE'S-- AGAIN, THERE'S
2 A DISCONNECT.

3

4 **FERN TAYLOR:** WELL, THERE'S TWO DIFFERENT PROCESSES. THE
5 REVISIONS TO THE COUNTY CODE IS ONE PROCESS THAT WILL BE
6 APPLICABLE TO ALL CABLE OPERATORS. THERE'S NO TIMELINE THAT IS
7 STAGGERED IN REGARD TO THAT PROJECT. THAT PARTICULAR PROJECT,
8 WE WOULD NEED IN PLACE BEFORE WE RENEW OUR CABLE FRANCHISES
9 AND, AT THAT TIME, WE WOULD SEEK TO HAVE A UNIFORM, AS MUCH AS
10 POSSIBLE, UNIFORM AGREEMENT AMONGST CABLE OPERATORS, ALTHOUGH
11 EACH CABLE OPERATOR, AGAIN, WILL HAVE TO BE SEPARATE
12 NEGOTIATIONS AND THAT'S WHY THE STAGGERED DATES.

13

14 **SUP. ANTONOVICH, MAYOR:** ANY QUESTIONS OR COMMENTS? OKAY.
15 MOTION BY YAROSLAVSKY. SECONDED BY MOLINA. WITHOUT OBJECTION,
16 SO ORDERED.

17

18 **SPEAKER:** THANK YOU, SUPERVISOR.

19

20 **SUP. YAROSLAVSKY:** ITEM 97.

21

22 **SUP. ANTONOVICH, MAYOR:** THAT WAS FOR BOTH 105 AND 106. 97.

23

24 **CLERK SACHI HAMAI:** AND ITEM 28. AND ITEM 28?

25



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1 **SUP. ANTONOVICH, MAYOR:** YES, AND ITEMS 28 AND-- ITEM 28.

2

3 **SUP. YAROSLAVSKY:** ARE THE SHERIFF'S PEOPLE HERE? 97.

4

5 **SUP. ANTONOVICH, MAYOR:** WHICH ITEM?

6

7 **SUP. YAROSLAVSKY:** 97. THIS IS THE MID YEAR OR LATE YEAR BUDGET
8 ADJUSTMENT. WHO'S GOING TO SPEAK FOR THE DEPARTMENT?

9

10 **SUP. ANTONOVICH, MAYOR:** IS PAUL TANAKA HERE YET? PAUL IS
11 COMING FROM A FUNERAL, THAT'S WHY...

12

13 **SUP. YAROSLAVSKY:** OH, THAT'S FINE. I'LL HOLD IT. I JUST DIDN'T
14 WANT THEM SITTING HERE. THEY'RE ALWAYS...

15

16 **SUP. ANTONOVICH, MAYOR:** PAUL HAD TO GO TO A FUNERAL. HE'S ON
17 HIS WAY.

18

19 **SUP. YAROSLAVSKY:** THAT'S FINE.

20

21 **SUP. ANTONOVICH, MAYOR:** WE CAN WAIT FOR PAUL TO COME. NO
22 PROBLEM. OKAY.

23

24 **SUP. YAROSLAVSKY:** ALL RIGHT. HOW ABOUT 26.

25



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1 **SUP. ANTONOVICH, MAYOR:** 26. WE HAVE RICHARD ROBINSON.

2

3 **RICHARD ROBINSON:** HONORABLE MAYOR-- HONORABLE MAYOR, MEMBERS,
4 RICHARD ROBINSON. I APPROVE OF THIS INCREASE IN THE COST IN
5 QUALITY OF MEALS SERVED TO CHILDREN IN THE SHELTER CARE CENTER
6 AT THE EDELMAN CHILDREN'S COURT. SIR, FINANCING UTILIZING 85%
7 NET STATE AND FEDERAL REVENUE WITH A 15% NET COUNTY COST HELPS
8 PNA FOOD SERVICE, INC. PROTECT THE HEALTH OF MUNCHKINS IN YOUR
9 CARE. SHERIFF BACA, ALSO WITH HIS HELP OF HIS DAUGHTER, IS
10 IMPROVING THE FOOD IN THE JAILS. I WAS IN FORMER LOS ANGELES
11 SUPERVISOR EDELMAN'S OFFICE SEVERAL WEEKS AGO. WE MET OUTSIDE
12 THE CITY HALL AND HE INVITED ME IN. WE TALKED ABOUT THE
13 COMMUNITY AND AWARENESS-- COMMUNITY AWARENESS AND TREATMENT
14 SERVICE. WE CALL IT C.A.T.S. IN SAN FRANCISCO. IT WAS FORMED
15 BY FORMER MAYOR WILLIE BROWN WHEN HE WAS SUPERVISOR IN '79.
16 MR. EDELMAN IS EXCITED ABOUT AS HE FORMS WHAT HE CALLS THE
17 HOMELESS COURT. MR. EDELMAN IS EXCITED ABOUT THE CONCEPT OF
18 UTILIZING A CENTRALIZED INTAKE FACILITY, COMPREHENSIBLY
19 BRINGING THAT ALREADY ESTABLISHED COMMUNITY-- WELL, SOME FOLKS
20 DON'T SEE IT AS A COMMUNITY, THEY SEE IT AS A CHAOTIC GROUP OF
21 FOLKS WHO DON'T HAVE KNIVES AND FORKS AND CLEAN HANDS AND
22 GRUBBY AND THINGS LIKE THAT, THAT ARE REALLY NOT HUMAN BUT THE
23 FACT OF THE MATTER IS, IN DOWNTOWN LOS ANGELES, THERE'S A
24 GROUP OF INDIVIDUALS WHO HAS FORMED THE SHELTER SYSTEM.
25 CHILDREN ESPECIALLY ARE BEING GIVEN CARE THERE NOW, CONTRARY



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1 TO WHAT IS THOUGHT. AT THE LAMP VILLAGE IS A TREMENDOUS
2 ASPECT, A FUTURE FOR CHILDREN WHO ARE HOMELESS. SO, WITH THE
3 UTILIZATION OF THE MILLION-DOLLAR HOTEL DOWN THERE AT FIFTH
4 AND MAIN, WE CAN IMPACT THE SITUATION, NOT ONLY DYNAMICALLY
5 BUT TURN AROUND THE COUNTY'S HOMELESS SITUATION. THANK YOU.

6

7 **SUP. ANTONOVICH, MAYOR:** THANK YOU. MOTION BY YAROSLAVSKY.
8 SECONDED. WITHOUT OBJECTION, SO ORDERED.

9

10 **SUP. YAROSLAVSKY:** ITEM 26-- 28-- 28.

11

12 **SUP. ANTONOVICH, MAYOR:** WE'VE DONE 28.

13

14 **SUP. YAROSLAVSKY:** I'M SORRY. WE DID 28. 103.

15

16 **SUP. ANTONOVICH, MAYOR:** OKAY. 10-- EXCUSE ME. 103.

17

18 **SUP. KNABE:** I HELD 103, MR. MAYOR, BUT I'M SORT OF TIED INTO
19 97 ON THIS ONE. I'M NOT OPPOSED TO THE ITEM AS IT'S
20 RECOMMENDED. MY ISSUES IS SALARY SAVINGS TO POSITIONS AND THE
21 WHOLE BUDGETARY PROCESS, I'M GOING TO HAVE A MOTION THAT I
22 WOULD LIKE TO BRING IN TO HAVE THE C.A.O. REPORT BACK BECAUSE
23 OF THE SAME ISSUE, WHILE SALARY SAVINGS ARE GOOD, YOU KNOW, IN
24 THIS BUDGET, THERE'S 3,000 NEW POSITIONS. WHAT ARE WE DOING
25 HERE? I HOPE WE'RE NOT-- THE DEPARTMENTS AREN'T DOING THE USE



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1 IT OR LOSE IT KIND OF A SITUATION. SO THAT WAS MY CONCERN.
2 BASICALLY, I DON'T KNOW WHY YOU HELD 97 BUT, IF YOU LOOK AT
3 JUST WHAT IS BEFORE US TODAY, NOT GOING BACK EVEN TO JANUARY,
4 I MEAN, THERE'S IN EXCESS OF \$11 MILLION OF SALARY SAVINGS IN
5 THERE THAT ARE BEING USED FOR OTHER PURPOSES AND YET WE ARE
6 ALLOCATING FOR 3,000 NEW POSITIONS, SO...

7

8 **C.A.O. JANSSEN:** YOU CAN-- MR. MAYOR, YOU CAN DO THAT UNDER--
9 YOU CAN HAVE THAT DISCUSSION UNDER 97 IF YOU WANT TO DO 103
10 AND GET MARK BACK TO WORK, IF YOU DON'T HAVE A PROBLEM.

11

12 **SUP. KNABE:** I'LL MOVE 103 AND WE CAN...

13

14 **C.A.O. JANSSEN:** HAVE THAT DISCUSSION ON 97...

15

16 **SUP. KNABE:** WE CAN HAVE THAT DISCUSSION. THEN I'D JUST, AS
17 RELATED TO 103, I WAS JUST GOING TO BRING IN A BRIEF MOTION
18 THAT-- ASKING THE C.A.O. REPORT BACK ON MAY 16TH WITH A DOLLAR
19 AMOUNT OF CURRENT-YEAR SALARY AND EMPLOYEE BENEFIT SAVINGS
20 THAT HAVE BEEN MOVED TO OTHER PURPOSES AND WHETHER THOSE
21 PURPOSES HAVE PREVIOUSLY BEEN IDENTIFIED BY THE DEPARTMENT AS
22 A CRITICAL NEED.

23

24 **C.A.O. JANSSEN:** I'D BE HAPPY TO DO THAT.

25



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1 **SUP. MOLINA:** WHAT ITEM?

2

3 **SUP. KNABE:** 103. I JUST HELD IT BECAUSE-- I'M NOT OPPOSED TO
4 103, I JUST HELD IT BECAUSE OF THE ISSUE OF SALARY SAVINGS
5 BEING USED FOR EQUIPMENT. AND THEN THE SHERIFF'S ISSUE WAS
6 LIKE, HEY, YOU KNOW, ARE WE FULL OF DEPUTIES OUT THERE, I
7 MEAN, UNINCORPORATED, YOU KNOW, ALL THOSE KINDS OF THINGS, SO--
8 - SO, WITH THAT MOTION, I WOULD MOVE...

9

10 **SUP. MOLINA:** WE'RE NOT ON THAT ONE YET, ARE WE?

11

12 **SUP. KNABE:** NO, WE'RE NOT. WITH THAT MOTION, I WOULD MOVE 103.

13

14 **SUP. YAROSLAVSKY:** 97, WHICH WE ARE GOING TO HEAR IN A MINUTE,
15 MY CONCERN THERE ON TOP OF THAT CONCERN THAT YOU JUST RAISED
16 IS THAT THEY'VE GOT MONEY IN THEIR INMATE WELFARE FUND,
17 THEY'VE GOT 7 OR \$8 MILLION WORTH OF BUSES FOR THE JAILS THAT
18 THEY WANT TO PURCHASE. AND YOU'VE GOT AT LEAST THAT MUCH AND
19 MORE IN THE INMATE WELFARE FUND THEY COULD USE INSTEAD OF
20 USING THE SALARY SAVINGS, WHICH MIGHT BE USED FOR SOMETHING
21 ELSE, LIKE PATROL, WHICH YOU CAN'T USE THE INMATE...

22

23 **SUP. KNABE:** YEAH.

24



The Meeting Transcript of
The Los Angeles County Board of Supervisors

1 **SUP. YAROSLAVSKY:** ...WELFARE FUND OR WHATEVER. AND-- BUT IT IS
2 MAY-- MAY THE 2ND, SO WE'RE 5/6THS OF THE WAY THROUGH THE
3 FISCAL YEAR AND THE ONLY WAY TO GET THEIR ATTENTION IS NOT TO
4 APPROVE THIS KIND OF A TRANSFER. THIS HAPPENS EVERY SINGLE
5 YEAR, IT'S HAPPENED EVEN WHEN WE WERE WITH THE CITY, IT
6 HAPPENS HERE, YOU GET TO THE END OF THE FISCAL YEAR. THERE'S
7 SO MUCH-- THERE'S MORE MONEY MOVING AROUND IN THESE SIX TO
8 EIGHT WEEKS THAN MOVE AROUND IN THE BUDGET ITSELF, AND WE
9 APPROVE IT KIND OF ROUTINELY BECAUSE IT'S SALARY SAVINGS, IT'S
10 JUST IN THAT, IT STAYS WITHIN THE DEPARTMENT, NOBODY EVER
11 SCRUTINIZES IT AND I THINK YOU'RE ABSOLUTELY RIGHT ON THIS. IT
12 NEEDS SOME SCRUTINY. BUT THE ONLY WAY A REPORT BACK IS GOING
13 TO MEAN ANYTHING IS IF, IN THE PROCESS, YOU DON'T APPROVE THE
14 TRANSFER. OTHERWISE, THIS IS NOT THE FIRST TIME THIS ISSUE HAS
15 BEEN RAISED BY ONE OF US OVER THE LAST SEVERAL YEARS. SO I
16 REALLY AM FOCUSED ON 97 BECAUSE OF THE MAGNITUDE OF THE
17 DOLLARS INVOLVED AND THAT THERE IS AN ALTERNATIVE, THAT THE
18 INMATE WELFARE FUND IS SITTING THERE WITH, DEPENDING ON WHO
19 YOU BELIEVE, AT LEAST \$7 MILLION THAT IS UNENCUMBERED, BUT
20 THEY REALLY HAVE 40 OR \$50 MILLION, THEY CLAIM THAT MUCH OF IT
21 IS EARMARKED FOR STUFF, BUT MOST OF WHAT IT WOULD TAKE TO BUY
22 THE BUSES FOR THE JAILS. THERE'S ENOUGH MONEY THAT IS
23 UNENCUMBERED IN INMATE WELFARE FUND TO ACCOMPLISH THAT.
24



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. KNABE:** AND I AGREE WITH THAT, I MEAN, BUT, LIKE,
2 SUPERVISOR MOLINA AND I HAVE-- ARE STILL WAITING FOR SOME
3 COPPS DEPUTIES AND THEN ALL OF A SUDDEN I SEE SALARY SAVINGS,
4 AND SO I GET A LITTLE...

5

6 **SUP. YAROSLAVSKY:** I AGREE. TWO SIDES TO THE SAME POINT.

7

8 **SUP. KNABE:** I'M BEING TOLD IT'S MONEY-- I'M ALWAYS TOLD IT'S
9 MONEY AND-- BUT I MEAN, I WOULD MOVE ITEM 103 WITH MY MOTION
10 AND THEN WE CAN WAIT FOR 97.

11

12 **SUP. ANTONOVICH, MAYOR:** OKAY. MOTION BY KNABE. SECONDED.
13 WITHOUT OBJECTION, SO ORDERED.

14

15 **SUP. KNABE:** 103 APPROVED WITH MY MOTION.

16

17 **SUP. ANTONOVICH, MAYOR:** SUPERVISOR MOLINA.

18

19 **SUP. MOLINA:** ON 97. I DON'T UNDERSTAND, SINCE YOU'RE APPROVING
20 IT...

21

22 **C.A.O. JANSSEN:** NO. 97 HAS NOT BEEN DONE YET.

23

24 **SUP. MOLINA:** NO, BUT YOU'RE RECOMMENDING IT.

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **C.A.O. JANSSEN:** YES.

2

3 **SUP. MOLINA:** WELL, I GUESS THE ISSUE IS, IS THAT WE SORT OF
4 LOOK TO YOU TO GO THROUGH THESE BUDGETS AND UNDERSTAND THEM
5 BETTER THAN WE DO SO THAT, IF YOU'RE GOING TO RECOMMEND IT,
6 THIS ADJUSTMENT, SO HOPEFULLY YOU CAN ANSWER SOME OF OUR
7 QUESTIONS. I MEAN, I HOPE THEY HURRY UP AND COME BUT THEY'RE
8 NOT-- THEY HAVE A STRONG BIAS THAT I'M NOT SO SURE THAT WE'RE
9 LOOKING AT IT FROM THE POLICY POINT OF VIEW. IT SEEMS AS
10 THOUGH WE JUST KEEP GETTING THEIR INFORMATION AND YOU JUST
11 PLAY WATER CARRIER TO US AND BRING IT AND WHEREAS I'D LIKE IT
12 ANALYZED A LITTLE BIT MORE THAN THAT.

13

14 **C.A.O. JANSSEN:** MR. MAYOR, SUPERVISOR, THERE ARE TWO PARTS TO
15 ITEM NUMBER 97. ONE IS SPENDING BASICALLY NEW MONEY, THE \$8
16 MILLION, WHICH IS SUPERVISOR KNABE'S ITEM. THE OTHER IS 17
17 MILLION OF JUST READJUSTING EXPENDITURES WITHIN THE BUDGET,
18 WHICH THE BOARD HAS ASKED US TO DO EARLIER THAN THE END OF THE
19 YEAR, SO THAT WAS AN ATTEMPT TO DO THE 17 MILLION A LITTLE
20 EARLIER. THEY'RE SPENDING MONEY IN CUSTODY, THEY NEED TO MOVE
21 IT OUT OF PATROL. THE MONEY'S AVAILABLE IN PATROL BECAUSE
22 THERE ARE VACANT POSITIONS.

23

24 **SUP. MOLINA:** WELL BUT THAT'S THE ISSUE FOR US, OKAY? SOME OF
25 US IN OUR COMMUNITIES ARE LOSING THESE DEPUTIES AND WE



The Meeting Transcript of
The Los Angeles County Board of Supervisors

1 UNDERSTAND IT, THAT THERE'S A NEED IN CUSTODY AND WE CAN
2 APPRECIATE IT BUT WHO'S GOING TO MONITOR WHAT'S GOING ON?
3 BECAUSE, AT THE M.T.A., THEY JUST APPROVED 22 NEW OFFICER
4 POSITIONS AT THE M.T.A. CONTRACT.

5

6 **C.A.O. JANSSEN:** DID THE M.T.A. BOARD VOTE FOR THAT?

7

8 **SUP. MOLINA:** I DON'T KNOW IF THEY VOTED FOR IT OR NOT BUT THEY
9 HAVE APPROVED IT AND WE'RE SAYING, WHERE ARE THESE BODIES
10 COMING FROM? MY CITIES AND PICO RIVERA, WANT THREE MORE
11 DEPUTIES. THE SHERIFF HAS AGREED TO IT. DO WE APPROVE THAT?

12

13 **C.A.O. JANSSEN:** I THINK THE-- I THINK THE SHERIFF AND THE
14 CITIES HAVE BEEN DELEGATED THE AUTHORITY TO ADD THAT BY YOUR
15 BOARD PROBABLY YEARS AGO. IT'S NEVER BEEN REVISITED. BUT THE
16 M.T.A...

17

18 **SUP. MOLINA:** BUT THE ISSUE IS THIS. THE ISSUE IS, IS THAT WE
19 NEED AUTHORIZED STRENGTH IN OUR OWN PATROLS OF WHAT WE
20 MAINTAIN, EVEN WITHIN OUR OWN CONTRACTS. THE TEMPLE-- I'M
21 TOLD, IN TEMPLE CITY, THAT THERE ARE OVER 30 VACANCIES.

22

23 **C.A.O. JANSSEN:** 35.

24



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. MOLINA:** 35 VACANCIES IN ONE STATION AND THAT THEY CAN'T
2 EVEN MEET BASIC PATROL CARS. I JUST THINK-- AND THE SHERIFF IS
3 GOING TO COVER THAT UP AS WE HAVE OVERTIME OFFICERS, BLAH,
4 BLAH, BLAH, EVERYBODY TOWS THE COMPANY LINE, BLAH, BLAH AND I
5 JUST THINK IT NEEDS TO BE SCRUTINIZED A LITTLE BIT MORE
6 BECAUSE I'M VERY CONCERNED. IT'S NOT THIS BOARD WHO IS MAKING
7 ARRANGEMENTS WITH THE M.T.A. TO SECURE 22 MORE OFFICERS. IT'S
8 THE SHERIFF. SO MY CONCERN IS, IS THAT WE'RE MOVING MONEY
9 AROUND BUT NO ONE IS LOOKING AT THE DEFICIT THAT WE HAVE OF
10 PATROL DEPUTIES IN OUR OWN DISTRICTS AND OUR OWN COMMUNITIES
11 AND I THINK THAT THEY'RE NOT-- THEY'RE GOING TO CONTINUE TO
12 TELL US THAT THEY COVER IT WITH OVERTIME. RIGHT, GUYS? YES.

13

14 **SPEAKER:** YOU PAY OVERTIME BEHIND VACANCIES IN PATROL...

15

16 **SUP. MOLINA:** SO YOU'RE COVERING 35 VACANT POSITIONS AT THE
17 TEMPLE STATION WITH OVERTIME.

18

19 **SPEAKER:** I CAN'T SAY WE COVER ALL 35. WE DO COVER OVERTIME AS
20 MUCH AS WE CAN IN OUR PATROL...

21

22 **SUP. MOLINA:** BUT NOT ALL 35?

23

24 **SPEAKER:** I CAN'T ANSWER THAT ABSOLUTELY.

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. MOLINA:** BUT THIS IS BASIC PATROLS.

2

3 **SUP. KNABE:** BUT YOU COULDN'T EVEN COVER ALL THAT WITH, YOU
4 KNOW, BASIC OVERTIME, OTHERWISE YOU WOULDN'T HAVE THIS MUCH
5 SALARY SAVINGS. YOU DON'T HAVE THE BODIES.

6

7 **SUP. MOLINA:** THERE'S A POINT IN TIME WHERE, I MEAN, THIS THING
8 IS JUST GOING TO BUST AND NOBODY'S SAYING ANYTHING OR DOING
9 ANYTHING AND I GUESS, DAVID, THAT'S WHAT I'M ASKING YOU AND I
10 KNOW THAT MIGHT BE TOUGH BUT WE NEED SOMETHING TO TELL US,
11 THERE'S ONLY SO MANY DEPUTIES, SO MANY CUSTODY OFFICIALS, SO
12 MUCH THAT WE CAN DO TO MAINTAIN OUR JAILS, ONLY SO MUCH THAT
13 WE CAN MAINTAIN, BUT GETTING MORE CONTRACT SERVICES, GREAT FOR
14 THE REVENUE SIDE BUT IF YOU DON'T HAVE THE BODIES TO MAN IT,
15 WHAT DO YOU DO? START SHORTCHANGING YOUR REGULAR CUSTOMERS SO
16 YOU CAN GET NEW CUSTOMERS? I GUESS THAT'S THE QUESTION I HAVE.
17 IT'S MORE OF A POLICY ISSUE AS TO HOW-- HOW DO WE-- HOW DO WE
18 MONITOR, HOW DO WE RECONCILE THAT FOR OURSELVES? AND YET WE,
19 AT THE END OF THE YEAR, WE MAKE THESE BUDGET ADJUSTMENTS BASED
20 ON VACANCIES IN PATROL? YOU KNOW, I DON'T WANT TO GO TO MY
21 COMMUNITY AND SAY WE HAVE ALL THESE VACANCIES IN PATROL. I
22 KNOW WE HAVE THEM.

23

24 **C.A.O. JANSSEN:** BUT, SUPERVISOR, THERE IS NO DIRECT-- THERE
25 MAY BE-- THERE'S NO DIRECT RELATIONSHIP IN MY MIND BETWEEN THE



The Meeting Transcript of
The Los Angeles County Board of Supervisors

1 ADJUSTMENT THAT'S BEFORE YOU TODAY ON THE 17 MILLION AND THE
2 ISSUE OF VACANCIES OTHER THAN THE FACT THAT VACANCIES MAY BE
3 GENERATING SOME OF THE MONEY. THEIR PROBLEM IS THEY CAN'T HIRE
4 ENOUGH DEPUTIES. THEY ARE RUNNING ACADEMY CLASSES AS FAST AS
5 THEY CAN, THEY ARE HIRING PEOPLE AS FAST AS THEY CAN AND
6 THEY'RE GOING INTO CUSTODY BY THE DIRECTION OF THIS BOARD, NOT
7 INTO THE UNINCORPORATED AREA.

8

9 **SUP. MOLINA:** DAVID, DAVID, DAVID, DAVID, I WILL SAY IT AGAIN.
10 YOU KNOW, IT'S LIKE ANYTHING ELSE. IF YOU'RE GIVEN A TASK OR A
11 JOB TO DO AND YOU ONLY HAVE SO MANY PEOPLE AND I KNOW YOU'RE
12 TRAINING AS FAST AS YOU COULD, YOU SIT THERE, YOU TREAD WATER
13 ALL DAY LONG. DO YOU GO OUT THERE AND LOOK FOR NEW CUSTOMERS?

14

15 **C.A.O. JANSSEN:** I DON'T DISAGREE WITH THAT ISSUE. IN FACT, YOU
16 STOP-- THE BOARD STOPPED THE FOOTHILL BUS EXPANSION BECAUSE OF
17 THAT ISSUE.

18

19 **SUP. MOLINA:** WELL, WE ASKED THE QUESTIONS AT THAT TIME. AGAIN,
20 MY CONCERN IS, IS THAT WE HAVE BASIC PATROLS NOT BEING
21 COVERED. NOW, WHO MONITORS THAT? THE SHERIFF?

22

23 **C.A.O. JANSSEN:** WELL, THEY PROVIDE-- I MEAN, THEY HAVE THE
24 INFORMATION ABOUT VACANCIES IN THOSE AREAS.

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. MOLINA:** I UNDERSTAND, BUT HERE WE'RE BEING ASKED TO TAKE
2 ALL THIS MONEY, TAKE IT OVER THERE AND TRANSFER IT TO CUSTODY.
3 I KNOW WE NEED IT. OKAY?

4

5 **C.A.O. JANSSEN:** RIGHT.

6

7 **SUP. MOLINA:** AND I PROBABLY WOULDN'T HAVE A PROBLEM WITH IT
8 BUT I WOULD JUST AS MUCH LIKE TO KEEP IT IN PATROLS.

9

10 **C.A.O. JANSSEN:** BUT IT WON'T DO ANY GOOD. IT WILL ROLL INTO
11 FUND BALANCE.

12

13 **SUP. MOLINA:** THANK YOU. BECAUSE THEY DON'T HAVE ANYBODY TO USE
14 IT, RIGHT?

15

16 **C.A.O. JANSSEN:** EXACTLY. THEY HAVE NOBODY TO USE IT.

17

18 **SUP. KNABE:** BUT WHEN WE SEE, WHEN WE GO TO AN M.T.A. BOARD
19 MEETING AND WE SEE 22 NEW POSITIONS FOR THE SHERIFF'S
20 DEPARTMENT, OKAY, AND YET WE'RE BEING TOLD THAT WE HAVE TO
21 WAIT FOR THREE C.O.P.P.S. DEPUTIES THAT WE'VE FUNDED, IN MANY
22 CASES, OUT OF OUR OWN DOLLARS OR PUT UP A PORTION OF IT AND
23 WE'RE SAYING WE HAVE TO WAIT FOR THOSE THREE DEPUTIES BUT YET
24 WHERE DID THE 22 COME FROM FOR THE M.T.A.? THAT'S THE HARD
25 THING TO UNDERSTAND.



The Meeting Transcript of
The Los Angeles County Board of Supervisors

1

2 **C.A.O. JANSSEN:** AND THE ADDITIONAL REQUESTS FROM CITIES UNDER
3 THE CONTRACT THAT ADD TO THAT AS WELL AND I'M NOT SURE WHAT
4 THAT NUMBER IS. IF YOU HAVE A NUMBER OF HOW MANY ADDITIONAL
5 STAFF HAVE BEEN REQUESTED BY CITIES?

6

7 **SPEAKER:** I DON'T HAVE IT. WHAT WE HAVE IN NEXT YEAR'S PROPOSED
8 BUDGET, THERE IS A GROWTH OF ABOUT 41 POSITIONS THAT THE
9 CITIES HAVE REQUESTED.

10

11 **C.A.O. JANSSEN:** PLUS 22 AT THE M.T.A.

12

13 **SUP. MOLINA:** UMM, DAVID, COULD WE DO THIS? COULD WE ASK FOR A
14 MORATORIUM ON ANY EXPANSION OF ANY CONTRACT UNTIL WE COULD GET
15 A BUILD-UP OF DEPUTIES? IT JUST ISN'T APPROPRIATE. RIGHT NOW
16 IT'S AUTOMATIC. PICO RIVERA WANTS THREE. OKAY. YOU'VE GOT
17 THREE. YOU KNOW? SANTA CLARITA NEEDS ONE? OKAY, YOU GOT
18 ANOTHER ONE. AND YOU JUST KEEP EXPANDING IT. THEY PAY A LITTLE
19 BIT MORE MONEY, THEY GET IT. BUT THERE'S GOT TO BE A
20 MORATORIUM. NOW, IS THIS-- WHAT DOES THIS TAKE TO DO?

21

22 **C.A.O. JANSSEN:** DO YOU KNOW, GUYS? I THINK WE'LL HAVE TO
23 PROBABLY REPORT BACK TO YOU ON THAT.

24

25 **SPEAKER:** PROBABLY REPORT BACK.



The Meeting Transcript of
The Los Angeles County Board of Supervisors

1

2 **SUP. MOLINA:** A REPORT BACK ON HOW I CREATE A MORATORIUM?

3

4 **C.A.O. JANSSEN:** WE'LL DO IT BY NEXT WEEK.

5

6 **SPEAKER:** A MORATORIUM OF NOT TELLING CONTRACT CITIES THAT WE
7 CANNOT ACCEPT ANY MORE...

8

9 **C.A.O. JANSSEN:** REQUESTS WITHOUT BOARD APPROVAL. RIGHT.

10

11 **SUP. MOLINA:** CAN WE SAY THAT NOW?

12

13 **C.A.O. JANSSEN:** WE'LL BE BACK NEXT WEEK. WE'LL BE BACK NEXT
14 WEEK.

15

16 **SUP. MOLINA:** ALL RIGHT. BECAUSE I THINK THAT WE HAVE TO GET A
17 BETTER UNDERSTANDING. NOW, ON THIS-- ON THE NUMBER OF PATROL
18 DEPUTIES, I THINK I WOULD LIKE A REPORT, I HOPE WE CAN GET IT
19 NEXT WEEK, OF WHAT OUR CONTRACT RESPONSIBILITIES ARE, RIGHT?
20 AS WELL AS WHAT OUR PATROL RESPONSIBILITIES ARE IN
21 UNINCORPORATED AREAS AND OTHER RESPONSIBILITIES THAT WE HAVE
22 AND WHAT THE VACANCY RATE AND HOW MANY PERMANENT PEOPLE WE
23 HAVE IN THESE POSITIONS AND HOW MUCH OVERTIME WE'RE UTILIZING
24 TO MAKE UP THE DIFFERENCE. SO IT WOULD BE A REPORT TO TRY AND
25 GET A BETTER UNDERSTANDING OF HOW MANY CONTRACT



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 RESPONSIBILITIES WE HAVE, HOW MANY AND OBVIOUSLY HOW-- YOU'RE
2 FILLING THOSE POSITIONS AND THEN HOW MUCH OVERTIME YOU'RE
3 UTILIZING TO MEET THOSE CONTRACTUAL RESPONSIBILITIES AND THEN,
4 FOR REGULAR PATROLS, UNINCORPORATED AREAS IN WHICH WE DON'T
5 HAVE CONTRACTS, WE HOPE TO HAVE M.O.U.S EVENTUALLY.

6

7 **C.A.O. JANSSEN:** RIGHT.

8

9 **SUP. MOLINA:** OR WHATEVER THEY'RE CALLED BUT I'D LIKE TO KNOW
10 HOW MANY POSITIONS THOSE ARE, HOW MANY ARE FILLED AND HOW MANY
11 ARE BEING FILLED WITH OVERTIME. I THINK WE NEED TO KNOW SOME
12 BASELINE INFORMATION. THE REALITY IS THEY HAVE THIS
13 INFORMATION. IT'S JUST THAT WE DON'T HAVE IT IN SOME KIND OF A
14 REPORT THAT'S UNDERSTANDABLE AND...

15

16 **C.A.O. JANSSEN:** WE'LL DO THAT.

17

18 **SUP. MOLINA:** ALL RIGHT. NOW, IS MR. TANAKA NOT COMING OR...

19

20 **C.A.O. JANSSEN:** HE'S AT A FUNERAL AND SO HIS TIME OF ARRIVAL
21 IS UNKNOWN. WE'RE ANTICIPATING 12:30.

22

23 **SUP. MOLINA:** BUT IT DOESN'T MATTER. YOU GUYS CAN ANSWER THESE
24 QUESTIONS, RIGHT?

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **C.A.O. JANSSEN:** RIGHT.

2

3 **SUP. MOLINA:** CAN YOU?

4

5 **SPEAKER:** WE'LL TRY TO ANSWER YOUR QUESTIONS, YES, WE'LL
6 ATTEMPT TO.

7

8 **SUP. MOLINA:** I AGREE WITH SUPERVISOR YAROSLAVSKY. I DON'T
9 THINK WE SHOULD APPROVE THIS AT ALL AT THIS POINT IN TIME. I
10 THINK IT MERITS MUCH MORE DISCUSSION, REVIEW AND ANALYSIS
11 BECAUSE IT'S JUST MOVING MONEY AROUND AT THE END OF THE YEAR
12 AND YET, YOU KNOW, I REALLY AM CONCERNED, I'M CONCERNED ABOUT
13 THE BUDGET ISSUE WITH REGARD TO THE CONTRACT, THE STATE
14 CONTRACT, THAT IT IS VERY HARD TO UNDERSTAND. WE ARE REALLY
15 TRYING TO UNDERSTAND IT AND SUPPOSEDLY THERE'S \$11 MILLION
16 LOSS IN REVENUE, RIGHT?

17

18 **SPEAKER:** YES, THAT'S CORRECT.

19

20 **SUP. MOLINA:** SINCE JANUARY, AND-- BUT THE SAVINGS TO THE
21 DEPARTMENT ARE, WHAT, 1.5 MILLION?

22

23 **SPEAKER:** SAVINGS, 1.5-- I'M SORRY. I DIDN'T QUITE UNDERSTAND
24 THE QUESTION.

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. MOLINA:** IT'S MY UNDERSTANDING THAT WE HAVE LOST \$11
2 MILLION IN THE STATE CONTRACT.

3

4 **SPEAKER:** YES.

5

6 **SUP. MOLINA:** SINCE JANUARY.

7

8 **SPEAKER:** THAT'S CORRECT. THAT'S THE PROJECTION.

9

10 **SUP. MOLINA:** THAT'S THE PROJECTION AND THE PROJECTION FOR THE
11 ACTUAL SAVINGS IN THE DEPARTMENT IS 1.5 MILLION.

12

13 **SPEAKER:** I'M NOT SURE WHERE THAT 1.5 CAME FROM.

14

15 **SUP. MOLINA:** FROM YOU-ALL. IN OTHER WORDS, THOSE WHO...

16

17 **C.A.O. JANSSEN:** I DON'T THINK THE DEPARTMENT GENERATED THAT
18 NUMBER. I DON'T-- THE QUESTION TO THEM IS, ARE YOU SAVING ANY
19 MONEY BY NOT HAVING 900 STATE PRISONERS IN YOUR FACILITIES?

20

21 **SPEAKER:** THE ANSWER IS NO. WHAT WE'RE DOING IS, MY
22 UNDERSTANDING IS WHAT IT DID WAS HELPED ALLEVIATE THE FLOOR
23 SLEEPERS IN OUR FACILITIES.

24

25 **SUP. MOLINA:** THE WHAT?



The Meeting Transcript of
The Los Angeles County Board of Supervisors

1

2 **SPEAKER:** THE FLOOR SLEEPERS.

3

4 **SUP. MOLINA:** SO THEY NEVER WERE COUNTED BEFORE?

5

6 **SPEAKER:** NO, THEY WERE COUNTED. OKAY. THERE WILL BE A LITTLE
7 SAVINGS FROM THE FOOD AND SOME MEDICAL.

8

9 **SUP. MOLINA:** WHAT IS THE SAVINGS?

10

11 **SPEAKER:** I DON'T HAVE AN ESTIMATE ON THAT.

12

13 **SUP. MOLINA:** WE GOT THE NUMBER FROM YOUR OFFICE.

14

15 **C.A.O. JANSSEN:** IT WAS PROBABLY THAT 1.54 MILLION, THE VALUE
16 OF FOOD AND MEDICAL.

17

18 **SUP. MOLINA:** YOU SEE, THESE NUMBERS DON'T ADD UP.

19

20 **SPEAKER:** THAT'S TRUE, BECAUSE YOU HAVE THE STAFFING IS GOING
21 TO STAY THERE, WE'RE NOT GOING TO SAVE ON THE STAFFING AND
22 EVERYTHING ELSE THAT WE'RE LOSING THE REVENUE ON. SO WE'RE
23 JUST GOING TO SAVE ON THE LITTLE INCREMENTAL SAVINGS.

24



The Meeting Transcript of
The Los Angeles County Board of Supervisors

1 **SUP. MOLINA:** SO THAT THE-- SO THE STAFFING IS ALWAYS THE SAME,
2 WHETHER YOU HAVE 900 MINUS OR 900 PLUS, THE STAFFING'S ALWAYS
3 THE SAME?

4

5 **SPEAKER:** YES. THE STAFFING...

6

7 **SUP. MOLINA:** THINK ABOUT IT. COME ON. NO, IT'S NOT.

8

9 **SPEAKER:** THE INMATES, THE INMATES ARE SPREAD OVER THE WHOLE
10 SYSTEM. THEY'RE NOT JUST IN ONE LOCATION.

11

12 **SUP. MOLINA:** SO A 900 BULGE IS THE SAME AMOUNT OF STAFFING AND
13 CUSTODY AS 900 LESS?

14

15 **SPEAKER:** THAT IS MY UNDERSTANDING, YES.

16

17 **SUP. MOLINA:** YOU UNDERSTAND HOW THAT DOESN'T MAKE SENSE TO ME?

18

19 **SPEAKER:** YES, I UNDERSTAND.

20

21 **SUP. MOLINA:** THAT'S YOUR JOB, IS TO COMMUNICATE IT. I'M THE
22 POLICY MAKER, I'M SUPPOSED TO DECIDE THIS. SO IF SOMETHING
23 DOESN'T MAKE SENSE TO ME, WHY SHOULD I APPROVE IT?

24



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SPEAKER:** YOU HAVE-- YOUR STAFFING IS BASED UPON THEY HAVE
2 FIXED POST STAFFING AND THEIR STAFFING-- BY THE WAY, I'M NOT
3 THE EXPERT IN THE STAFFING OF THE JAILS BUT I JUST DEAL WITH
4 THE NUMBERS AND THE DOLLARS...

5

6 **SUP. MOLINA:** WHICH IS THE ISSUE HERE.

7

8 **SPEAKER:** RIGHT. AND THE FIXED POST STAFFING AREN'T GOING TO
9 CHANGE. YOU STAFF SO MANY DEPUTIES PER MODULE AND DOESN'T
10 MATTER IF YOU'VE GOT-- MAYBE YOU HAVE THREE OR FOUR LESS FLOOR
11 SLEEPERS, YOU STILL NEED THE SAME NUMBER OF PERSONNEL TO
12 MANAGE THE POPULATION.

13

14 **SUP. MOLINA:** SO IF YOU TAKE A NUMBER LIKE 900, IT HAS NO
15 IMPACT AT ALL?

16

17 **SPEAKER:** NOT WHEN YOU'RE LOOKING AT THE SYSTEM OF 20,000
18 INMATES. YOU'RE OVER THE-- OVER THE WHOLE SYSTEM, YOU'RE NOT
19 SIGNIFICANTLY IMPACTING IT.

20

21 **SUP. MOLINA:** RIGHT NOW, OUR STATE CONTRACT IS MOSTLY AT THE--
22 THE DETENTION IS MOSTLY AT PITCHESS, IS THAT CORRECT?

23

24 **SPEAKER:** WE DO OUR BEST TO KEEP THEM UP IN NORTH COUNTY.
25 THAT'S WHERE IT'S THE CHEAPEST TO HOUSE THEM.



The Meeting Transcript of
The Los Angeles County Board of Supervisors

1

2 **SUP. MOLINA:** SO IF 900 AREN'T THERE. SO THEY'RE NOT DEFICIENT
3 AT PITCHESS, THEY'RE DEFICIENT THROUGHOUT, EVEN THOUGH YOU
4 HAVE A SEPARATE DETENTION FACILITY FOR THAT CONTRACT, RIGHT?

5

6 **SPEAKER:** NOT JUST FOR THAT CONTRACT, NO. MY UNDERSTANDING,
7 AGAIN THEY'RE THROUGHOUT THE WHOLE SYSTEM.

8

9 **SUP. MOLINA:** SO PITCHESS HOUSES NOT JUST THAT CONTRACT, IT
10 HOUSES EVERYBODY?

11

12 **SPEAKER:** YES, THAT'S CORRECT.

13

14 **SUP. MOLINA:** AND THAT'S ALSO TRUE IN THIS CONTRACT? THEY'RE
15 JUST ALL OVER THE PLACE, EVEN UNDER THE NEW MANAGEMENT PLAN
16 THAT THEY WERE DOING.

17

18 **SPEAKER:** YES, THAT IS MY UNDERSTANDING.

19

20 **SUP. KNABE:** I MEAN, WE BEGIN THE DAY UNDERSTAFFED, IS THAT
21 CORRECT?

22

23 **C.A.O. JANSSEN:** THE INMATE/STAFF RATIO IS WAY OUT OF WHACK TO
24 BEGIN WITH, WE'RE WAY HIGH, SO TAKING 900 OUT IMPROVES IT
25 SLIGHTLY BUT WE'RE STILL OUT OF WHACK.



The Meeting Transcript of
The Los Angeles County Board of Supervisors

1

2 **SUP. KNABE:** WE'RE STILL UNDERSTAFFED.

3

4 **C.A.O. DAVE JANSSEN:** RIGHT, WE'RE STILL UNDERSTAFFED. IT'S
5 JUST NOT ENOUGH PEOPLE TO MAKE A DIFFERENCE IN THE STAFFING.

6

7 **SPEAKER:** IT COMES BACK TO THE VACANCIES WE HAVE. IT ALSO COMES
8 BACK TO WHAT ARE WE DOING TO ADDRESS THOSE VACANCIES AND I
9 THINK, IN THE LAST FEW MONTHS, WE'VE SEEN DRAMATIC CHANGE. IN
10 THE FIRST FEW MONTHS...

11

12 **SUP. MOLINA:** I KNOW THE ANSWER TO THAT.

13

14 **SPEAKER:** IN THE FIRST THREE MONTHS OF THIS YEAR, WHICH IS THE
15 HIGHEST USUALLY PERIOD FOR RETIREMENTS AND RESIGNATIONS, WE'RE
16 DOWN ABOUT 40% FROM THE FIRST THREE MONTHS OF LAST YEAR. WE'RE
17 HIRING AN ACADEMY CLASS EVERY SEVEN WEEKS OF AT LEAST 110.
18 WE'RE GOING TO GO FROM THREE CLASSES, HOPEFULLY BY SUMMERTIME,
19 TO FIVE ACADEMY CLASSES RUNNING CONCURRENTLY. SO WE ARE DOING
20 WHAT THE BOARD ASKED US TO DO, WHAT YOU FUNDED US TO DO. AND I
21 THINK NOW YOU'RE SEEING OVER THE NEXT SEVERAL MONTHS DRAMATIC
22 CHANGE, AND IT'S ALL GOING TO ROLL BACK TO THE CUSTODY
23 STAFFING AND THE PATROL STAFFING AND WE CAN GET THE C.O.P.S.
24 AND CONTRACTS LATER ON OR WHATEVER.

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. MOLINA:** AND I APPRECIATE THAT. THOSE ARE GOOD THINGS AND
2 WE SHOULD KNOW. IT'S HARD FOR US TO UNDERSTAND HOW MANY OF
3 THOSE DEPUTIES ARE-- WHEN THEY GO ONLINE, WHEN YOU'RE
4 EXPECTING THEM AND ALL OF THAT, BECAUSE WE HAVEN'T SEEN THAT
5 KIND OF A TIMELINE, WHETHER THEY'RE GOING TO GO INTO CUSTODY,
6 WHETHER THAT'S GOING TO PUSH OUT HOW MANY PEOPLE ON PATROL
7 AND, AT WHAT POINT IN TIME, EVEN WITH THE VERY AGGRESSIVE
8 TRAINING AND RECRUITMENT THAT YOU'RE DOING, AND THAT'S THE
9 PART THAT WE DON'T UNDERSTAND, THE PART THAT IS DIFFICULT FOR
10 ME TO EVEN COMPREHEND IS HOW YOU CONTINUE TO GET ENHANCED
11 CONTRACTS WHEN YOU DON'T HAVE THE PERSONNEL. I JUST DON'T GET
12 IT.

13

14 **PAUL TANAKA:** SUPERVISOR, PAUL TANAKA FROM THE SHERIFF'S
15 DEPARTMENT. WITH ALL DUE RESPECT, WE DON'T MAKE THE DECISION
16 AS TO WHETHER OR NOT WE'RE GOING TO TAKE ON A CONTRACT OR NOT.
17 OUR JOB IS TO MAKE SURE THAT...

18

19 **SUP. MOLINA:** WHO DOES?

20

21 **PAUL TANAKA:** OUR BOSS DOES, MA'AM.

22

23 **SUP. MOLINA:** ALL RIGHT. BUT THE ISSUE IS IS THAT SO YOU JUST--
24 HE DOES IT ALL BY HIMSELF, HE DOESN'T INCORPORATE THIS. WHAT
25 IF YOU DON'T HAVE THE BODIES TO GIVE HIM? HE JUST UNILATERALLY



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 SAYS, IF PICA RIVERA SAYS I WANT 22 NEW DEPUTIES, YOU JUST SAY
2 AMEN?

3

4 **PAUL TANAKA:** WELL, WE DO OUR BEST TO PROVIDE HIM WITH THE
5 INFORMATION THAT IS NECESSARY TO MAKE THE RIGHT DECISION.
6 HOWEVER, AT THE END OF THE DAY, A DECISION TO TAKE ON ANY NEW
7 CONTRACTS IS MADE SOLELY BY THE SHERIFF.

8

9 **SUP. YAROSLAVSKY:** CAN I JUST-- ON THAT POINT-- ARE YOU
10 DISTANCING YOURSELF FROM THE DECISION?

11

12 **PAUL TANAKA:** NO, SIR. I SAID WE PROVIDE HIM WITH ALL OF THE
13 INFORMATION THAT'S NECESSARY FOR A CONTRACT, THAT IF SOMEBODY
14 MAKES AN INQUIRY AS TO OUR AVAILABILITY TO PROVIDE SERVICES,
15 WE PROVIDE HIM WITH ALL THE INFORMATION...

16

17 **SUP. YAROSLAVSKY:** I UNDERSTAND WHAT YOU SAID. IT'S A CURIOUS
18 THING FOR A SUBORDINATE OF A DEPARTMENT HEAD TO SAY, "WE DON'T
19 MAKE THE DECISION, WE GIVE OUR BOSS THE DECISION."

20

21 **PAUL TANAKA:** WELL, WE CAN'T MAKE ANY DECISION-- AND I'M NOT
22 TRYING TO MAKE IT SOUND...

23

24 **SUP. YAROSLAVSKY:** I KNOW. THE WAY IT SOUNDS TO ME AND I THINK
25 THE WAY IT SOUNDS TO ANYBODY ELSE WHO'S LISTENING IS, YOU



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 KNOW, THE GUY UPSTAIRS MADE THAT DECISION, DON'T HOLD ME
2 ACCOUNTABLE FOR THAT DECISION.

3

4 **PAUL TANAKA:** NO, THAT'S NOT THE WAY IT WAS MEANT.

5

6 **SUP. YAROSLAVSKY:** I WOULDN'T HAVE MADE THAT DECISION IF IT WAS
7 UP TO ME, BUT, YOU KNOW, HE MAKES THE DECISION.

8

9 **PAUL TANAKA:** IT WAS NOT MEANT IN THAT MANNER, MR.
10 SUPERVISOR...

11

12 **SUP. YAROSLAVSKY:** WELL, MAYBE YOU'LL GET AN OPPORTUNITY TO
13 CLARIFY IT...

14

15 **PAUL TANAKA:** IT WAS MEANT AS A MATTER THAT HE IS THE ONE WHO
16 MAKES THE SOLE DECISION TO ENTER INTO CONTRACTS WITH ANY OTHER
17 AGENCY OR ANY OTHER ENTITY. WE CANNOT MAKE THAT DECISION. WE
18 CANNOT DO IT WITHOUT THE SHERIFF'S AUTHORITY.

19

20 **SUP. YAROSLAVSKY:** ARE YOU SAYING, IN ORDER TO HAVE AN
21 INTELLIGENT DISCUSSION ABOUT THIS, WE SHOULD HAVE HIM HERE
22 PERSONALLY?

23

24 **SUP. MOLINA:** ABSOLUTELY.

25



The Meeting Transcript of
The Los Angeles County Board of Supervisors

1 **PAUL TANAKA:** IF YOU WANT TO INQUIRE ABOUT A PARTICULAR
2 CONTRACT?

3

4 **SUP. MOLINA:** WELL, I DON'T THINK WE SHOULD APPROVE THIS, THIS
5 BUDGET ADJUSTMENT, UNTIL WE HAVE A CLEAR UNDERSTANDING OF SOME
6 OF THESE ISSUES. I DON'T THINK IT'S APPROPRIATE FOR HIM TO
7 SEND PEOPLE WHO ARE NOT AUTHORIZED TO RESPOND TO SOME OF
8 THESE. THESE ARE CLEAR POLICY ISSUES, AND, VERY FRANKLY, IT'S
9 AN ESCALATING CONCERN. I KNOW THAT YOU'RE TRYING YOUR BEST TO
10 MOVE PEOPLE AROUND AND TO UNDERSTAND THE DIRECTIVE OF THE
11 DEPARTMENT-- OF OUR BOARD, WHICH HAS BEEN TO REALLY MONITOR
12 WHAT'S GOING ON IN CUSTODY. WE UNDERSTAND THERE'S STILL BEEN A
13 COUPLE OF INCIDENTS HERE AND THERE AND THERE'S SOME OF THOSE
14 ISSUES AND YOU'RE GETTING BETTER AT STOPPING THEM IMMEDIATELY
15 BUT I DO THINK WE HAVE TO HAVE A BETTER UNDERSTANDING OF HOW
16 THIS BUDGET IS IMPLEMENTING POLICY AND THAT'S THE CONFLICT. I
17 CAN UNDERSTAND MOVING PEOPLE AROUND AND US BEING IN A CRISIS,
18 A DEPUTY CRISIS WHICH WE'RE IN. THE PART THAT IS HARD FOR ME
19 TO UNDERSTAND IS HOW DO YOU GO OUT AND CONTRACT FOR MORE
20 SERVICES WHEN YOU DON'T HAVE THE PERSONNEL TO MEET THE PRESENT
21 SITUATION? THAT IS THE PART I DON'T UNDERSTAND AND I'M NOT
22 JUST SO WILLING TO ADJUST AND TAKE THE EXCESS OR THE
23 UNDERUTILIZED PATROL WHERE DEPUTIES SHOULD BE IN OUR
24 COMMUNITIES PREVENTING CRIME AND SHIFTING IT OVER. I CAN
25 UNDERSTAND THAT YOU CAN SAY WE'RE FULLY STAFFED, WE'VE GOT



**The Meeting Transcript of
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1 EVERYBODY GOING, EVERYTHING-- AND IN ORDER TO CONTROL WHAT'S
2 GOING ON IN CUSTODY, WE NEED 7.8 MILLION OR 12.8 MILLION,
3 THAT'S UNDERSTANDABLE. BUT TO JUST BE SHIFTING IT AROUND AND
4 FOR US TO SAY HO-HUM, THAT'S THE WAY THINGS ARE, THAT'S NOT
5 ACCEPTABLE.

6

7 **PAUL TANAKA:** SUPERVISOR, EXCUSE ME, THAT'S REALLY NOT WHAT
8 THIS-- THIS BUDGET ADJUSTMENT IS ABOUT THE FACT THAT OUR
9 BUDGET, NOT BY OUR CHOICE BUT BY THIS BOARD'S CHOICE, IS
10 DIVIDED INTO SIX CATEGORIES, PATROL, ET CETERA. WE DO OUR VERY
11 BEST, AT THE BEGINNING OF EACH BUDGET YEAR, TO WORK WITH CHIEF
12 ADMINISTRATIVE OFFICER TO TRY TO ALIGN WHAT WE BELIEVE THOSE
13 EXPENSES ARE GOING TO BE THROUGHOUT THE YEAR. SOMETIMES, OF
14 COURSE, WE DON'T QUITE SPEND ALL THE MONEY IN THAT PARTICULAR
15 CATEGORY, MAYBE IN S & S OR MAYBE SOMETIMES WE HAVE A GREATER
16 NEED BASED ON OCCURRENCES THAT TAKE PLACE DURING THE FISCAL
17 YEAR. WHAT WE'RE TRYING TO DO IS MOVE, BECAUSE WE NEED THIS
18 BOARD'S-- YOUR BOARD'S APPROVAL, WE STILL INTEND ON MATCHING--
19 MEETING OUR BUDGET, BUT SOMETIMES THOSE PROJECTIONS THAT WE
20 HAD AT THE BEGINNING OF THE FISCAL YEAR AREN'T EXACT.

21

22 **SUP. MOLINA:** WELL, WITH ALL DUE RESPECT, MR. TANAKA, I
23 UNDERSTAND THAT. I KNOW WHAT A BUDGET ADJUSTMENT LETTER IS.
24 I'VE BEEN THROUGH THEM MANY TIMES. WHAT WE'RE ASKING QUESTIONS
25 ABOUT...



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **PAUL TANAKA:** BUT I DON'T UNDERSTAND-- I MISSED THE
3 CORRELATION, THEN, BETWEEN THAT AND ENTERING INTO NEW
4 CONTRACTS.

5

6 **SUP. MOLINA:** WELL, FOR EXAMPLE, TEMPLE STATION HAS 35
7 VACANCIES. WHAT'S THE CORRELATION?

8

9 **PAUL TANAKA:** WE HAVE VACANCIES ALL THROUGHOUT THE
10 ORGANIZATION, MA'AM.

11

12 **SUP. MOLINA:** I UNDERSTAND. SO CONSEQUENTLY, IT'S AN-- TRYING
13 TO UNDERSTAND HOW YOU'RE FILLING THAT AND JUST SHIFTING THE
14 MONEY OVER TO CUSTODY, HOW ARE WE DOING IT, WE NEED TO
15 UNDERSTAND THAT. I'M NOT GOING TO APPROVE IT BLINDLY. I'M VERY
16 CONCERNED. I MEAN, PICO RIVERA IS ONE OF MY CITIES AND THEY
17 SAID THREE MORE DEPUTIES, GLORIA. WE SAID, OKAY. I'M SAYING,
18 WHAT ABOUT, HOW IS THIS HAPPENING? HOW ARE WE JUST APPROVING
19 EXTENSIONS OF THESE CONTRACTS? THEY'RE CONNECTED. IT'S
20 CONNECTED. YOU DON'T UNDERSTAND THE CONNECTION.

21

22 **PAUL TANAKA:** I'M TRYING TO UNDERSTAND THAT.

23

24 **SUP. MOLINA:** WELL, ALL YOU HAVE TO DO IS DRIVE AROUND AND NOT
25 SEE PATROL CARS IN CERTAIN AREAS AND YOU PROBABLY CAN SEE IT.



The Meeting Transcript of
The Los Angeles County Board of Supervisors

1

2 **SPEAKER:** WELL, I UNDERSTAND THE VACANCIES THAT YOU'RE SPEAKING
3 OF.

4

5 **SUP. MOLINA:** WELL, BUT THAT'S THE ISSUE. I MEAN, WE'RE TALKING
6 ABOUT POLICE PROTECTION, WE'RE TALKING ABOUT HOW WE'RE GOING
7 AT BUDGET TO MAKE SURE THAT IT IS SPREAD ACROSS THE BOARD. I
8 UNDERSTAND WHAT A BUDGET ADJUSTMENT IS. WE DO IT EVERY SINGLE
9 YEAR FOR VARIOUS DEPARTMENTS. WHAT WE'RE DOING IS QUESTIONING
10 SOME OF THESE ISSUES AT THIS POINT IN TIME BECAUSE IT'S A
11 PERFECT TIME TO START ASKING QUESTIONS. HOW ARE YOU GETTING
12 THIS DONE? AND WHAT'S AMAZING TO ME IS THAT I SEE A CONTRACT
13 WITH 22 ADDITIONAL DEPUTIES AT THE M.T.A. AND 35 VACANCIES AT
14 THE TEMPLE CITY STATION. THAT JUST DOESN'T EQUATE TO ME.

15

16 **C.A.O. JANSSEN:** MR. MAYOR, SUPERVISOR, I THINK GIVE US ANOTHER
17 WEEK, WE'LL COME BACK WITH THE INFORMATION THAT YOU ASK THAT
18 WILL HOPEFULLY PROVIDE FOR A BETTER DISCUSSION OF THE BROADER
19 ISSUE.

20

21 **SUP. MOLINA:** I APPRECIATE THAT. CAN I JUST READ A MOTION? I'D
22 ALSO LIKE TO GET THIS IN BECAUSE I'M ALSO HAVING SOME CONCERNS
23 ABOUT ON THIS CONTRACT, I WANT TO UNDERSTAND IT A LITTLE BIT
24 BETTER, SO I HAVE AN AMENDMENT ON THIS ITEM. IT'S IMPORTANT
25 THAT THE BOARD KNOW THE COST OF HOUSING OUR STATE PRISONERS.



The Meeting Transcript of
The Los Angeles County Board of Supervisors

1 PRIOR TO JULY 1ST OF 2005, WE WERE TOLD THE REIMBURSEMENT RATE
2 WAS \$59 A DAY FOR THOSE INMATES THAT DO NOT REQUIRE SPECIAL
3 HOUSING OR MEDICAL ATTENTION. AS OF JULY 1ST OF 2005, THE
4 STATE INCREASED THAT RATE TO \$68.22. IT HAS COME TO OUR
5 ATTENTION THAT THE STATE REIMBURSES THE SHERIFF'S DEPARTMENT
6 FOR LESS THAN FULL COST FOR HOUSING STATE PRISONERS.
7 CONSEQUENTLY, THE AUDITOR-CONTROLLER SHOULD VERIFY THESE
8 COSTS. I'M THEREFORE MOVING THAT THE AUDITOR-CONTROLLER, ALONG
9 WITH THE C.A.O. AND THE SHERIFF'S DEPARTMENT, PROVIDE ANALYSIS
10 OF THE DAILY REIMBURSEMENT RATE FOR STATE PRISONERS AND CREATE
11 A PLAN FOR FULL REIMBURSEMENT OF THE ACTUAL COST OF HOUSING
12 THESE STATE PRISONERS. SO HOPEFULLY YOU CAN GET THAT TO US AS
13 SOON AS POSSIBLE BUT IN ORDER TO JUST DO OUR BUDGET
14 DELIBERATIONS, WE'RE GOING TO NEED THIS INFORMATION. SO I'M
15 ASKING THAT THIS ANALYSIS BE COMPLETED BY JUNE 6TH.

16

17 **SUP. YAROSLAVSKY:** COULD I JUST-- ON THAT REQUEST-- MR.
18 JANSSEN? IF YOU'RE GOING TO DO THIS NEXT WEEK, I'D ALSO LIKE
19 TO ADDRESS THE ISSUE OF HOW WE PAY FOR WHAT WE CAN PAY FOR OUT
20 OF THE WELFARE FUND.

21

22 **C.A.O. JANSSEN:** WE WILL LOOK AT THAT AND REPORT BACK.

23

24 **SUP. YAROSLAVSKY:** AND I ALREADY KNOW-- I DON'T WANT YOU TO
25 COME BACK WITH "WE ALREADY HAVE IDEAS FOR HOW WE WANT TO SPEND



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 THE INMATE WELFARE FUND." WE HAVE \$68.5 MILLION, SOME OF WHICH
2 HAS BEEN EARMARKED, SOME OF WHICH YOU THINK IS GOING TO GET
3 EARMARKED. THERE'S BEEN A PERPETUAL BALANCE IN THE INMATE
4 WELFARE FUND IN TENS OF MILLIONS OF DOLLARS AND I WOULD JUST
5 LIKE TO SEE YOU JUST MAKE A MODIFICATION. IT SHOULDN'T TAKE A
6 WEEK BUT YOU GET A WEEK ON THAT. THE BUSES, I BELIEVE YOU
7 HAVE, WHAT IS IT, \$8 MILLION, 8.5, 8.6 MILLION IN BUSES? FOR
8 THE JAILS?

9

10 **C.A.O. JANSSEN:** YEAH.

11

12 **SUP. YAROSLAVSKY:** THAT IS CLEARLY A...

13

14 **PAUL TANAKA:** VEHICLES RIGHT NOW ARE ABOUT 2.3 MILLION IN THIS
15 BUDGET ADJUSTMENT.

16

17 **SUP. YAROSLAVSKY:** 2.3?

18

19 **PAUL TANAKA:** YES.

20

21 **SUP. YAROSLAVSKY:** IS THAT FOR THE BUSES?

22

23 **PAUL TANAKA:** IT'S FOR-- THE MAJORITY OF IT'S BUSES AND THERE'S
24 ONE OTHER TRUCK.

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. YAROSLAVSKY:** ALL JAIL-RELATED. CUSTODY?

2

3 **PAUL TANAKA:** YES.

4

5 **SUP. YAROSLAVSKY:** THAT'S JAILS TO ME. DO YOU HAVE ANY OTHER
6 JAIL-RELATED OR CUSTODY-RELATED EXPENDITURES?

7

8 **PAUL TANAKA:** YEAH. IN ADDITION TO THAT, THERE IS 2.3 MILLION
9 OF-- ONE OF THEM-- THE MAJOR, 1.8 MILLION IS FOR AIR HANDLERS
10 FOR MEN'S CENTRAL JAIL.

11

12 **SPEAKER:** AIR CONDITIONER AND FLOW IN THE JAIL, IN CENTRAL
13 JAIL. THAT'S 1.8 OF THE 2.2.

14

15 **SUP. YAROSLAVSKY:** IS THAT A POSITION ITEM?

16

17 **SPEAKER:** NO. IT'S THE WORK, IT'S THE MATERIAL AND THE LABOR.

18

19 **SUP. YAROSLAVSKY:** IT'S MATERIAL. IT'S ONE TIME.

20

21 **SPEAKER:** BASICALLY, TO IMPROVE THE AIR CIRCULATION IN THE
22 CENTRAL JAIL.

23

24 **SUP. YAROSLAVSKY:** I WOULD LIKE YOU TO JUST LOOK AT ALL THE
25 ONE-TIME CUSTODY RELATED THINGS THAT WOULD ALL ELIGIBLE FOR



The Meeting Transcript of
The Los Angeles County Board of Supervisors

1 INMATE WELFARE FUND AND SEE IF YOU CAN MAKE THAT SWAP WITH THE
2 GENERAL FUND MONEY. ALL RIGHT. THANK YOU.

3

4 **SUP. ANTONOVICH, MAYOR:** LET ME ASK A QUESTION. IF YOU'RE
5 FILLING THE UNINCORPORATED PATROL VACANCIES WITH OVERTIME, HOW
6 DO YOU END UP WITH A FUND BALANCE?

7

8 **PAUL TANAKA:** THE MAJORITY OF ACTUALLY THE SAVINGS AND SALARIES
9 IN EMPLOYEE BENEFITS. THERE'S A 20-MILLION-DOLLAR SAVINGS IN
10 WORKERS' COMP THAT WE ARE REALIZING.

11

12 **SUP. ANTONOVICH, MAYOR:** BUT IF THERE'S A FUND BALANCE IN
13 CONTRACTS, SHOULDN'T THEY BE FEELING THE SAME PAIN AS THE
14 OTHER VACANCIES?

15

16 **PAUL TANAKA:** YES. EVERYBODY-- I BELIEVE WE'RE TRYING TO FILL
17 ALL THE VACANCIES WITH OVERTIME AS MUCH AS WE CAN.

18

19 **SUP. KNABE:** THAT'S WHAT I'VE SAID EARLIER, THEY CAN'T-- THEY
20 COULDN'T BE FILLING ALL THE VACANCIES WITH OVERTIME,
21 OTHERWISE, THEY WOULDN'T HAVE A FUND BALANCE. SO SOME BODIES
22 ARE MISSING SOME PLACE.

23



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **C.A.O. JANSSEN:** AND I THINK THAT'S THE INFORMATION THAT
2 SUPERVISOR MOLINA IS ASKING US TO REPORT BACK ON, IS HOW DO
3 ALL THESE PIECES FIT TOGETHER.

4

5 **SUP. ANTONOVICH, MAYOR:** AND ANOTHER POINT, YOU KNOW, JUST
6 CONTRACTING WITH OTHER AGENCIES FOR LAW ENFORCEMENT WHEN
7 YOU'RE UNABLE TO FILL THE NEEDS OF YOUR ON RESPONSIBILITIES IS
8 NOT THE PROPER POLICIES TO PURSUE. I MEAN, YOUR FIRST
9 OBLIGATION IS YOUR HOME BASE. YOUR SECOND OBLIGATION, THEN,
10 WOULD BE THOSE PARTICULAR CONTRACTS YOU'RE PURSUING.

11

12 **C.A.O. JANSSEN:** WELL, THAT'S A DISCUSSION THAT WE HAVE TO HAVE
13 WHEN WE COME BACK, BECAUSE I BELIEVE THE M.T.A. CONTRACT WAS
14 APPROVED BY THIS BOARD. YOU DIDN'T NEED TO DO THAT. IT WAS
15 APPROVED BY M.T.A. AS WELL. YOU DIDN'T NEED TO DO THAT.

16

17 **SUP. KNABE:** NO, I THINK THE QUESTION THAT COMES UP, IT WASN'T
18 SO MUCH AT THE TIME THAT THAT WAS THE RIGHT OR WRONG THING TO
19 DO, WE SAID IT WAS THE RIGHT THING TO DO BECAUSE WE ALL VOTED
20 FOR IT AT THE M.T.A., BUT WHAT WE'RE SAYING TODAY IS WHEN WE
21 SEE, ON AN M.T.A. BUDGET, 22 ADDITIONAL POSITIONS THAT THE
22 SHERIFF HAS AUTHORIZED AND AGREED TO AND YET WE CAN'T GET
23 THREE C.O.P.P.S. DEPUTIES IN OUR DISTRICT BECAUSE WE'RE TOLD
24 IT'S A FUNDING ISSUE AND THEN I SEE, IN THE AGENDA, WE GOT
25 SALARY SAVINGS. I MEAN, THAT'S THE PIECES. I MEAN, HOW DOES IT



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 ALL FALL TOGETHER? IF YOU CAN GET 22 AT THE M.T.A., THEN WHY
2 CAN'T WE GET OUR C.O.P.P.S. DEPUTIES?

3

4 **C.A.O. JANSSEN:** IT'S BECAUSE OF THE OLD ISSUE OF THE CONTRACT
5 DEMANDS...

6

7 **SUP. ANTONOVICH, MAYOR:** NO, IT'S BECAUSE THE HOME BASE IS
8 BEING IGNORED.

9

10 **C.A.O. JANSSEN:** THE HOME BASE IS PLAYING SECOND AND THIRD
11 FIDDLE TO THE CONTRACTS, YES.

12

13 **SUP. ANTONOVICH, MAYOR:** HOME BASE IS PROVIDING NO SERVICES TO
14 THE UNINCORPORATED AREAS.

15

16 **C.A.O. JANSSEN:** RIGHT. RIGHT.

17

18 **SUP. ANTONOVICH, MAYOR:** THAT'S WHERE, YOU KNOW, THE SHERIFF'S
19 DEPARTMENT HAS TO IMPROVE THEIR ABILITY TO DELIVER AND BE
20 FOCUSED. YOU CAN'T SERVE TWO MASTERS.

21

22 **PAUL TANAKA:** WE UNDERSTAND THAT, SIR.

23

24 **C.A.O. JANSSEN:** ALL RIGHT. WE'LL PUT THIS OVER, THEN, TO NEXT
25 WEEK AND WE'LL COLLECT AS MUCH INFORMATION AS WE CAN.



The Meeting Transcript of
The Los Angeles County Board of Supervisors

1

2 **SUP. ANTONOVICH, MAYOR:** MOTION BY MOLINA, SECONDED TO CONTINUE
3 THIS TO NEXT WEEK.

4

5 **C.A.O. DAVE JANSSEN:** AND THEN DO YOU WANT TO DO S-1...

6

7 **SUP. ANTONOVICH, MAYOR:** ...WITHOUT OBJECTION, SO ORDERED.

8

9 **C.A.O. JANSSEN:** ...WHILE MR. TANAKA IS HERE?

10

11 **SUP. ANTONOVICH, MAYOR:** SUPERVISOR KNABE, ADJOURNMENTS.

12

13 **SUP. KNABE:** YES, MR. MAYOR, MEMBERS OF THE BOARD. I WOULD MOVE
14 THAT WE ADJOURN IN MEMORY OF TRINO ESPINOZA, PASSED AWAY AT
15 THE AGE OF 84. HE SERVED IN THE ARMY DURING WORLD WAR II. HE
16 RECEIVED VICTORY MEDAL AWARD, AMERICAN CAMPAIGN MEDAL AND A
17 BRONZE STAR. HE MOVED TO PARAMOUNT AND RESIDED THERE FOR 52
18 YEARS, WORKED AS A MACHINIST FOR 38. HE HAD A GREAT ARTS AND
19 CRAFT HOBBY OF MAKING BEAUTIFUL WINDMILL WOODWORKS. HE IS
20 SURVIVED BY HIS WIFE, MARIA, CHILDREN, VICKY, EDDIE, LARRY,
21 ERNIE AND BRENDA, EIGHT GRANDCHILDREN AND 12 GREAT-
22 GRANDCHILDREN. ALSO THAT WE ADJOURN IN MEMORY OF MICHAEL FRY,
23 RETIRED COLONEL IN THE UNITED STATES ARMY, PASSED AWAY AT THE
24 AGE OF 61. HE GRADUATED FROM WEST POINT AND, DURING HIS CAREER
25 IN GOVERNMENT SERVICE, HE SERVED IN COMMAND AND STAFF POSITION



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1 IN THE UNITED STATES, VIETNAM, KOREA AND GERMANY. HE IS
2 SURVIVED BY HIS SISTERS, NORA AND MOREL, NIECES, MIA AND GINA,
3 A GRAND-NICE, SADIE, GRAND NEPHEW, JAKE AND MANY DEVOTED
4 FRIENDS. ALSO THAT WE ADJOURN IN MEMORY OF ADAM GUYMON, WHO
5 WOULD HAVE TURNED 17 LAST SUNDAY BUT HE DIED ON APRIL 15TH AS
6 HE AND HIS MOTHER AND NIECE DROVE TOWARD PALM SPRINGS FOR A
7 VACATION. THE REDONDO TEEN'S LIFE CAME TO END JUST AS HIS
8 PLANS FOR A MUSIC CAREER WERE BLOSSOMING. HE WAS ELECTRIC
9 GUITARIST FOR HIS BAND, THREE DAY THEORY, HE HAD PLAYED A FEW
10 GIGS AND WAS SCHEDULED FOR A SET AT A PROGRAM IN ALAMEDA ON
11 MAY 6TH. HE IS SURVIVED BY HIS MOM, EILEEN. ALSO THAT WE
12 ADJOURN IN MEMORY OF MARGERY HIGHT, A LONG BEACH NATIVE,
13 LIFETIME RESIDENT, GRADUATED FROM WILSON, ATTENDED U.S.C. SHE
14 WAS A WAVE IN THE UNITED STATES NAVY, WAS A LEGAL SECRETARY
15 AND REAL ESTATE AGENT. SHE WAS A MEMBER OF PHI GAMMA CHI AND
16 EBELL CLUB AND MANY OTHER SOCIAL GROUPS. SHE IS SURVIVED BY
17 HER SISTERS, MABEL, AND BROTHER, BOB, AND MANY NIECES AND
18 NEPHEWS. ALSO THAT WE ADJOURN IN MEMORY OF BETTY HOWARD, A
19 LONG TIME WALNUT RESIDENT WHO PASSED AWAY AT THE AGE OF 80.
20 SHE WILL BE REMEMBERED AS A WOMAN WHO DEVOTED HER LIFE TO THE
21 POLITICAL PROCESS. HER POLITICAL INVOLVEMENT BEGAN IN THE
22 1970S WHEN SHE WAS A TREASURER OF THE DIAMOND BAR REPUBLICAN
23 CLUB. SHE LATER WORKED WITH THE WALNUT VALLEY DIAMOND BAR
24 WOMEN FEDERATED AND SPEND NEARLY THREE DECADES ON THE STATE
25 CENTRAL COMMITTEE, MOST RECENTLY UNDER REPRESENTATIVE DAVID



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1 DRIER. SHE IS SURVIVED BY HER HUSBAND, LARRY, DAUGHTER, SARA,
2 STEPSONS, WILLIAM AND ROBERT, 7 GRANDCHILDREN AND TWO GREAT
3 GRANDCHILDREN. ALSO THAT WE ADJOURN IN MEMORY OF JOANNE
4 LUDLOFF, A LONG-TIME RESIDENT OF LONG BEACH. AS A YOUNG WOMAN,
5 SHE RODE IN THE ROUGH RIDERS EQUESTRIAN GROUP AND RODE HER
6 HORSE IN MEXICO IN MANY PUBLIC EVENTS IN SOUTHERN CALIFORNIA.
7 HAWAII WAS HER FAVORITE PLACE AND RETURNED FREQUENTLY WITH HER
8 CHILDREN AND GRANDCHILDREN. SHE IS SURVIVED BY HER HUSBAND OF
9 53 YEARS, EDWARD, CHILDREN EDWARD, JAMES AND SUSAN, 13
10 GRANDCHILDREN AND SIBLINGS, LINDA AND GARY. ALSO THAT WE
11 ADJOURN IN MEMORY OF JACK PIERCE, A DEDICATED MEMBER OF THE
12 CHURCH OF CHRIST FOR 54 YEARS AND A BELOVED EMPLOYEE OF
13 TWINING LABS IN LONG BEACH. HE ENJOYED CARDS, CROSSWORD
14 PUZZLES AND LISTENING TO HIS FAMILY SING. HE WILL BE MISSED BY
15 HIS FAMILY, COWORKERS AND FRIENDS. HE IS SURVIVED BY HIS WIFE
16 OF 55 YEARS, CHRIS, FIVE CHILDREN, TINA, TONY, DEBBIE, DENISE
17 AND DANA, BROTHER, CHUCK, 13 GRANDCHILDREN AND SIX GREAT
18 GRANDCHILDREN. ALSO THAT WE ADJOURN IN MEMORY OF JUNE NISSEN
19 SEILS. SHE SERVED AS A LEGISLATIVE ASSISTANT TO LONG BEACH
20 CITY COUNCILMAN AND FORMER MAYOR TOM CLARK AND CURRENTLY TOM
21 SERVES AS A MEMBER OF THE BOARD OF TRUSTEES AT LONG BEACH CITY
22 COLLEGE. VERY ACTIVE IN MANY PTAS AND THE LOS ANGELES UNITED
23 METHODIST CHURCH. HE LOVED ANGEL BASEBALL GAMES, CARDS AND WAS
24 AN AVID GOLFER. SHE IS SURVIVED BY HER DAUGHTERS, LAURA AND
25 RENA, HER NIECE, BARBARA, AND GRANDCHILDREN GOLDIE, RYAN,



**The Meeting Transcript of
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1 JOSHUA AND CHRIS. FINALLY THAT WE ADJOURN IN MEMORY OF KARL
2 "TICK" WEBBER. HE WAS A MASTER OF PAINTING, HE WAS A COMMODORE
3 FOR THE ALAMEDAS BAY YACHT CLUB, SERVED AS PRESIDENT OF THE
4 LONG BEACH ARTS ASSOCIATION AND THE MUSEUM OF ART. VERY ACTIVE
5 IN THE COMMUNITY UP UNTIL HIS PASSING. HE IS SURVIVED BY HIS
6 TWO CHILDREN, SAM AND DEBBIE, GRANDCHILDREN PAUL, BRAD, BRIAN
7 AND MATT. THOSE ARE MY ADJOURNMENTS.

8

9 **SUP. ANTONOVICH, MAYOR:** SECONDED. WITHOUT OBJECTION, SO
10 ORDERED. 97. LET ME CALL THAT BACK FOR RECONSIDERATION. SO
11 MOVED. SECONDED BY MOLINA. WITHOUT OBJECTION. AND TO CONTINUE
12 THAT ITEM BUT APPROVE THE AMENDMENT TO THAT ITEM BY MOLINA.
13 SECONDED. WITHOUT OBJECTION, SO ORDERED.

14

15 **SUP. MOLINA:** RIGHT. VERY GOOD. THANK YOU SO MUCH.

16

17 **SUP. ANTONOVICH, MAYOR:** LET ME MAKE THE FOLLOWING
18 ADJOURNMENTS, FIRST FOR SUPERVISOR BURKE. SHE WANTS TO MOVE
19 THAT WE ADJOURN IN THE MEMORY OF FERDIA HARRIS, A LONG-TIME
20 COMMUNITY ACTIVITIST IN SOUTH SIDE, LOS ANGELES. DR. JOHN
21 KENNETH GALBRAITH, LONG-TIME PROFESSOR OF ECONOMICS AND
22 JOURNALISM AND AUTHOR. DOMINIQUE ANNETTE TAYLOR, WHO IS THE
23 NIECE OF CONGRESSWOMAN DIANE WATSON. DR. CLARENCE LITTLEJOHN,
24 WHO WAS INVOLVED PEDIATRIC CARDIOLOGIST RESEARCH FELLOW AT
25 CHILDREN'S HOSPITAL. CORPORAL FELIPE DE JESUS SANDOVAL-FLORES,



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1 WHO WAS KILLED IN IRAQ. EVELYN BARKER, WHO WAS A RESIDENT OF
2 BELIZE WHO PASSED AWAY AT THE AGE OF 88. SECONDED BY MOLINA.
3 WITHOUT OBJECTION, SO ORDERED. I MOVE THAT WE ADJOURN IN
4 MEMORY OF A CLASSMATE, COLLEGE CLASSMATE, WHOSE HUSBAND WAS MY
5 HIGH SCHOOL AND COLLEGE CLASSMATE, SALLY COVETTE OF GLENDALE
6 PASSED AWAY YESTERDAY FROM PANCREATIC CANCER. ROBERT CARLESON,
7 WHO WAS A PIONEER IN WELFARE REFORM UNDER GOVERNOR RONALD
8 REAGAN BOTH IN CALIFORNIA AND THEN WHEN REAGAN BECAME
9 PRESIDENT. AND ALSO SERVED AS A CONSULTANT TO MANY OF OUR
10 STATE GOVERNORS ON WELFARE REFORM PRIOR TO HIS BEING INVOLVED
11 WITH THAT ISSUE. HE SERVED AS CITY MANAGER OF PICO RIVERA, SAN
12 DIMAS AND WAS INVOLVED WITH MUNICIPAL POSITIONS IN THE CITIES
13 OF BEVERLY HILLS, TORRANCE AND CLAREMONT. HE WAS A PERSONAL
14 FRIEND AND HELPED US ON MANY OF OUR ISSUES IN LOS ANGELES
15 COUNTY AS WELL, AND HE PASSED AWAY AT THE AGE OF 75.

16

17 **SUP. KNABE:** I'D LIKE TO JOIN IN THAT ONE AS WELL.

18

19 **SUP. ANTONOVICH, MAYOR:** DOROTHY DOTTIE HINTZE OF BURBANK. SHE
20 ORIGINALLY SANG WITH THE TEX BENEKE AND OTHER BIG BANDS
21 THROUGHOUT THE MIDWEST DURING THE '40S. SHE IS MARRIED TO
22 FRANK HINTZE, HAD TWO CHILDREN, DAUGHTERS MELINDA-- THREE
23 CHILDREN, MELINDA, RUTH AND JEANETTE. VERY WONDERFUL LADY.
24 PART OF-- GREAT SUPPORTER OF HER HUSBAND, FRANK, AND HIS
25 INVOLVEMENT WITH THE PRIVATE SECTOR IN BURBANK. AGAIN, WE DID



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1 ESTELLE JARVIS, A GOOD FRIEND, WHICH IS ANOTHER BIG LOSS. A
2 PERSON I ADMIRERD AND WORKED WITH OVER THE YEARS AND THAT'S
3 MAYOR CHI MUI, WHO WAS THE FIRST CHINESE MAYOR OF THE CITY OF
4 SAN GABRIEL, WHICH IS REALLY THE FOUNDATION OF THE HISTORY OF
5 THE COUNTY OF LOS ANGELES, WHO PASSED AWAY AFTER LOSING A LIFE
6 BATTLE-- LONG BATTLE WITH LIVER CANCER AND HE WAS A WONDERFUL
7 PERSON, HE WAS INVOLVED IN MANY OF THE COMMUNITY ORGANIZATIONS
8 AND LEAVES HIS WIFE, BETTY, AND TWO CHILDREN, KEVIN AND BRIAN.

9

10 **SUP. MOLINA:** I'D LIKE TO JOIN WITH THAT AS WELL.

11

12 **SUP. KNABE:** ME, TOO.

13

14 **SUP. MOLINA:** HE WAS SOMEONE WE ALL KNEW. HE WAS A TREMENDOUS
15 ACTIVIST.

16

17 **SUP. ANTONOVICH, MAYOR:** AND CHARLOTTE CRABTREE, WHO WAS A
18 FOUNDING DIRECTOR FOR THE NATIONAL CENTER FOR HISTORY IN
19 SCHOOLS. SHE WAS ALSO THE CO-AUTHOR OF CALIFORNIA'S LANDMARK
20 FRAMEWORK FOR HISTORY AND SOCIAL STUDIES, ACTIVE MEMBER OF THE
21 PALISADES LUTHERAN CHURCH. SCOTT THOMAS EZELL, YOUNG MAN,
22 COUNTY EMPLOYEE. HE WAS THE CIVIL ENGINEER IN OUR DEPARTMENT
23 OF PUBLIC WORKS. MANY OF US WORKED WITH HIM WITH THE TERRIBLE
24 STORMS THAT WE HAD IN DECEMBER 2004 THROUGH 2005, THAT THOSE
25 PARTS OF OUR COMMUNITY THAT WERE DEVASTATED BY THOSE RAINS. HE



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1 WAS ASSISTANT SUPERINTENDENT OF BUILDING-- FOR BUILDING AND
2 SAFETY DIVISION AND HE RECEIVED MANY AWARDS SUCH AS PAST
3 PRESIDENT OF THE LOS ANGELES CITY/COUNTY ENGINEERS
4 ASSOCIATION. HE IS SURVIVED BY HIS WIFE, LILLIAN, AND THEIR
5 TWO YOUNG CHILDREN, BRIANNA AND SAVANNAH. DORANCE DEAN BOLTON
6 OF SAN GABRIEL VALLEY, PASADENA AREA. HE WAS A PIONEER,
7 SOUTHERN CALIFORNIA INSURANCE BROKER, FOUNDING GOVERNOR OF
8 WHAT IS NOW THE INSURANCE BROKERS AND AGENTS OF THE WEST,
9 ACTIVE IN THE CUB SCOUTS, MEMBER OF THE SAN MARINO MEN'S
10 CHORUS, FOUNDER OF THE LAURAMONT DINNER DANCE CLUB AND ACTIVE
11 MEMBER OF THE CARDINAL AND GOLD. WE DID BETTY HOWARD,
12 SUPERVISOR KNABE, I'LL JOIN ON THAT. SHE WAS QUITE ACTIVE IN
13 THE AREA. SHE REPRESENTED PART OF THE AREA THAT I HAD AT ONE
14 TIME. WAS QUITE POSITIVE YOUNG ACTIVE REPUBLICAN LEADER. TODD
15 LONGSHORE, WHO WAS A PARKS & RECREATION COMMUNITY SERVICE
16 COMMISSIONER FOR THE CITY OF SANTA CLARITA FOR 17 YEARS AND
17 ALSO WAS THE YOUTH SPORTS COACH FOR MANY SEASONS. BISHOP JACK
18 ROBINSON FROM QUARTZ HILL. SISTER ANNETTE MARIE RUSSO, WHO
19 PASSED AWAY, IS A MEMBER OF THE SISTERS OF ST. JOSEPH OF
20 CARONDELET, THE ORDER MY AUNT, SISTER SAINT GEORGE, IS A
21 MEMBER OF. GEORGE T. YOUNG, PURSUED A CAREER AT DOUGLASS
22 AIRCRAFT, QUITE ACTIVE IN THE COMMUNITY OF GLENDALE WITH THE
23 BOY SCOUTS, WITH GARDENS IN LA CANADA AND QUITE INVOLVED WITH
24 HIS CHURCH. SERGEANT JAMES CONNORS, LOS ANGELES COUNTY
25 SHERIFF'S DEPARTMENT WHO PASSED AWAY APRIL 23RD. AND, FROM THE



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1 ANTELOPE VALLEY, DIANE WELSH, WHO WAS-- AND BETSY BANNAN
2 GILMORE WHO PASSED AWAY. SECONDED BY YAROSLAVSKY. WITHOUT
3 OBJECTION, SO ORDERED. I HAVE A MOTION THAT I WOULD LIKE TO
4 HAVE APPROVED TODAY. THE SEQUOIA SCHOOL OF SOUTH PASADENA IS
5 SPONSORING THE CONCERT EVENT ON MAY 7TH AT THE AMPHITHEATER AT
6 FARNSWORTH PARK IN ALTADENA TO RAISE FUNDS FOR STUDENT
7 SCHOLARSHIPS. I MOVE THAT THE BOARD DIRECT THE DEPARTMENT OF
8 PARKS AND REC TO WAIVE THE RENTAL FEES OF \$450 FOR THIS
9 AMPHITHEATER FOR MAY 7TH AND THE REASON IS WE RECEIVED THIS
10 FRIDAY AND WERE NOT UNABLE TO PUT THIS REQUEST ON THE GREEN
11 SHEET. SO I'LL MOVE THAT WE APPROVE THAT. SECONDED BY
12 YAROSLAVSKY. WITHOUT OBJECTION, SO ORDERED. OKAY. ITEM S-1. A
13 QUESTION I WANTED TO ASK FIRST TO OUR C.A.O. YOUR APRIL 6TH
14 REPORT HAD STATED THAT, UNDER A JANUARY 2002 BOARD POLICY,
15 EACH COUNTY DEPARTMENT IS REQUIRED TO FORWARD A BLANK ORIGINAL
16 IDENTIFICATION CARD TO THE OFFICE OF SECURITY MANAGEMENT. DOES
17 THAT POLICY INCLUDE I.D.S FOR VOLUNTEERS? IF NOT, DO WE NEED
18 AUTHORIZATION TO DO THAT?

19

20 **C.A.O. JANSSEN:** MR. MAYOR, I BELIEVE, I'LL DOUBLE CHECK, THAT
21 WE HAVE NOT-- ON VOLUNTEERS-- IT IS NOT, IN OUR MIND, CLEAR,
22 THAT THE ORDINANCE APPLIES TO THEM AND THE WRITTEN POLICIES
23 SAY EMPLOYEES, AND VOLUNTEERS ARE NOT EMPLOYEES, SO, YES, THAT
24 DOES NEED TO BE CLARIFIED AND THAT'S ONE OF THE



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1 RECOMMENDATIONS, IS THAT WE REVISIT THAT ORDINANCE AS IT
2 RELATES TO VOLUNTEERS AND IDENTIFICATION BADGES GENERALLY.

3

4 **SUP. ANTONOVICH, MAYOR:** I UNDERSTAND THAT YOU HAVE A
5 COMPREHENSIVE REVIEW AND AUDIT OF ALL COUNTY DEPARTMENTS
6 RELATIVE TO I.D.S AND DO WE KNOW WHEN THAT-- WHEN DO YOU
7 EXPECT THAT TO BE COMPLETED?

8

9 **C.A.O. JANSSEN:** I'D SAY 30 TO 60 DAYS.

10

11 **SUP. ANTONOVICH, MAYOR:** PARDON?

12

13 **C.A.O. JANSSEN:** 30 TO 60 DAYS IT WILL BE COMPLETE.

14

15 **SUP. ANTONOVICH, MAYOR:** SO FOUR WEEKS?

16

17 **C.A.O. JANSSEN:** RIGHT.

18

19 **SUP. ANTONOVICH, MAYOR:** AND TO COUNTY COUNSEL, WHAT CHANGES
20 HAVE YOU IDENTIFIED FOR THE COUNTY BADGE ORDINANCE BESIDES THE
21 INCLUSION OF VOLUNTEERS?

22

23 **RAYMOND G. FORTNER, JR., COUNSEL:** MR. MAYOR, MEMBERS OF THE
24 BOARD, WE WILL WORK WITH THE C.A.O. TO-- ON THE ISSUE OF
25 CLARIFICATION OF THE APPLICATION OF THE BADGE ORDINANCE TO



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1 VOLUNTEER BADGES, AND THEN IT WILL BE A MATTER OF BOARD POLICY
2 AS TO THE TOTAL COVERAGE. BUT THE ORDINANCE ITSELF DOES NEED
3 TO BE CLARIFIED IN THAT REGARD. OUR LEGAL OPINION WAS THAT
4 VOLUNTEER BADGES WERE ALSO COVERED BUT IT IS FAR FROM CLEAR.

5

6 **SUP. ANTONOVICH, MAYOR:** I UNDERSTAND THAT THE TERM "BADGE" IN
7 THE ORDINANCE IS DEFINED TO INCLUDE, AMONG OTHER THINGS,
8 IDENTIFICATION CARDS. BASED ON YOUR LEGAL EXPERTISE, WOULD IT
9 MAKE SENSE TO HAVE A SEPARATE ORDINANCE JUST ON BADGES AND ONE
10 FOR OTHER TYPES OF IDENTIFICATION OR HAVING IT ALL IN ONE?

11

12 **RAYMOND G. FORTNER, JR.:** I THINK THAT WOULD MAKE SENSE. WE
13 COULD PROVIDE GREATER CLARITY AND THAT'S WHAT OUR DISCUSSIONS
14 HAVE BEEN WITH THE C.A.O.

15

16 **SUP. ANTONOVICH, MAYOR:** TO THE SHERIFF'S DEPARTMENT, I
17 UNDERSTAND THAT YOU'RE WORKING ON STANDARDIZING THE VOLUNTEER
18 I.D.S AS PART OF THE REVISIONS, REVISING YOUR CURRENT POLICIES
19 AND PROCEDURES. COULD YOU SHARE US WHAT ARE YOUR CURRENT
20 POLICIES AND HOW ARE THE NEW ONES GOING TO DIFFER?

21

22 **SPEAKER:** OKAY. MR. MAYOR, RIGHT NOW, AS IT STANDS, PRIOR TO
23 THIS BECOMING A MATTER BEFORE YOUR BOARD, WE HAD A VARIETY OF
24 VOLUNTEER BADGES. IN OTHER WORDS, THEY WERE DIFFERENT. WE'VE
25 STANDARDIZED THEM ALL. THE NEW ONES WILL BE ISSUED, WILL



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1 CLEARLY STATE, IN BLUE AND WHITE, IT WILL CLEARLY STATE
2 "VOLUNTEER" ACROSS THE TOP AND, ON THE BOTTOM PORTION OF THE
3 NEW I.D. CARD, IT WILL INDICATE THE TYPE OF VOLUNTEER THEY
4 ARE, WHETHER THEY'RE A MEMBER OF AN ADVISORY COUNCIL,
5 CHAPLAIN, STATION VOLUNTEER, ET CETERA.

6

7 **C.A.O. JANSSEN:** AND I THINK HE MADE THE SAME-- HE FELL INTO
8 THE SAME TRAP WE ALL ARE THAT DEALS WITH YOUR IDEA ABOUT
9 SEPARATING THE TRUE-- THE TWO, EXCUSE ME. HE'S TALKING ABOUT
10 I.D.S, NOT BADGES. YOU SAID BADGE.

11

12 **SPEAKER:** ID, IDENTIFICATION CARDS. OH, I DID? I'M SORRY.

13

14 **C.A.O. JANSSEN:** AND WE DO THE SAME THING ALL THE TIME. WE
15 DON'T-- WE HAVE VERY TIGHT CONTROL OVER BADGES, NOT OVER I.D.
16 CARDS AND I.D. CARDS ARE WHAT THE ISSUE IS FOR US HERE IN THIS
17 COUNTY. OTHER COUNTIES, IT'S BADGES.

18

19 **SPEAKER:** I APOLOGIZE. IT IS DEFINITELY IDENTIFICATION CARDS.
20 WE DON'T ISSUE BADGES OUTSIDE OF THE SWORN MEMBERS OF THE
21 ORGANIZATION.

22

23 **SUP. ANTONOVICH, MAYOR:** WHEN DO YOU ANTICIPATE HAVING THE
24 REVISED POLICY BECOME EFFECTIVE?

25



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1 **SPEAKER:** THAT POLICY IS, I BELIEVE, IN PLACE NOW. WE ARE
2 BEGINNING THE PROCESS OF TURNING OVER THE 5,000 VOLUNTEER
3 IDENTIFICATION CARDS THAT WE HAVE OUT.

4

5 **SUP. ANTONOVICH, MAYOR:** THE ADVISORY COUNCIL DIRECTIVE UNDER
6 IDENTIFICATION CARDS INCLUDES THE FOLLOWING WARNING: "THE
7 MISUSE OR MISREPRESENTATION OF THIS IDENTIFICATION OF THE
8 ADVISORY COUNCIL MEMBER WILL BE GROUNDS FOR IMMEDIATE
9 TERMINATION AND ALL IDENTIFICATION AND BUSINESS CARDS WILL BE
10 RECALLED BY THE RESERVE FORCES BUREAU." IF YOUR INTERNAL
11 AFFAIRS INVESTIGATION REVEALS THAT SOME OF THE MEMBERS OF THE
12 HOMELAND SECURITY SUPPORT UNIT DID NOT-- DID JUST THAT, HOW DO
13 YOU PLAN TO DEAL WITH THEM?

14

15 **SPEAKER:** WELL, I THINK THAT EACH CASE WILL BE CONSIDERED
16 SEPARATELY AND BASED ON THE FACTS AND APPROPRIATE DISCIPLINE
17 WILL BE METED OUT, WHICH INCLUDES TERMINATION, IF THAT IS WHAT
18 THE APPROPRIATE DISCIPLINE IS IN A PARTICULAR CASE.

19

20 **SUP. ANTONOVICH, MAYOR:** THE INDIVIDUALS THAT ALLEGEDLY MISUSE
21 THEIR IDENTIFICATION, SPECIFICALLY IN THE INVESTIGATION,
22 CRIMINAL INVESTIGATION OF THE MEDICAL-- MEDI-CAL FRAUD, WHICH
23 PEOPLE WERE JUST, I GUESS, INDICTED ON LAST WEEK BY THE
24 DISTRICT ATTORNEY, WHAT TYPE OF PENALTY DID THAT INDIVIDUAL
25 HAVE? INTERFERING WITH THAT INVESTIGATION?



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1

2 **SPEAKER:** MR. MAYOR, I'M NOT AWARE OF THE INVESTIGATION, AT
3 WHAT STAGE IT'S IN AT THIS TIME. I'M GOING TO FIND OUT,
4 THOUGH.

5

6 **SUP. ANTONOVICH, MAYOR:** COULD YOU GIVE US A UPDATE ON THAT?

7

8 **SPEAKER:** YES.

9

10 **SUP. ANTONOVICH, MAYOR:** THE C.A.O.'S REPORT ISSUED TODAY
11 STATES THAT 10 OF THE 81 NAMES ON THE HOMELAND SECURITY
12 SECURITY UNIT WERE NOT LOCATED WITHIN AN INTERNAL DATABASE.
13 COULD YOU EXPLAIN WHAT THAT MEANS AND WHETHER THAT WILL NOW BE
14 PART OF THE IA INVESTIGATION?

15

16 **SPEAKER:** MR. MAYOR, IT IS PART OF THE INTERNAL INVESTIGATION.
17 WE DID HAVE THAT, AS YOU KNOW, THE HOMELAND SECURITY SUPPORT
18 UNIT, INDIVIDUALS WERE ISSUED IDENTIFICATION CARDS, WHICH WERE
19 NOT ISSUED OR CREATED BY THIS-- BY THE SHERIFF'S DEPARTMENT. I
20 CAN'T EXPLAIN THE DISCREPANCY. WE DID NOT-- AS WE DID NOT
21 ISSUE THE CARDS BUT THAT IS SOMETHING THAT WE ANTICIPATE
22 FINDING OUT DURING THE INVESTIGATION.

23

24 **SUP. ANTONOVICH, MAYOR:** HAVE ALL THE CARDS BEEN RECALLED?

25



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1 **SPEAKER:** ALL THE CARDS HAVE BEEN ASKED FOR. I DON'T KNOW IF
2 ALL THE CARDS HAVE ACTUALLY BEEN COLLECTED AT THIS TIME.

3

4 **SUP. ANTONOVICH, MAYOR:** IT'S BEEN ABOUT, WHAT, TWO MONTHS
5 SINCE IT WENT DOWN?

6

7 **SPEAKER:** YES, SIR.

8

9 **SUP. ANTONOVICH, MAYOR:** ALMOST?

10

11 **SPEAKER:** THE LAST UPDATE I HAD IS THAT THERE WERE STILL
12 SEVERAL PEOPLE THAT WERE OUT OF THE COUNTRY THAT HAD NOT
13 RETURNED.

14

15 **SUP. ANTONOVICH, MAYOR:** THEY WERE STILL OUT OF THE COUNTRY?

16

17 **SPEAKER:** THAT WAS, TO THE BEST OF MY KNOWLEDGE, AS OF A WEEK
18 OR SO AGO.

19

20 **SUP. ANTONOVICH, MAYOR:** THEY COULD MAIL THEM BACK, RIGHT?

21

22 **SPEAKER:** I SUPPOSE THEY COULD.

23

24 **SUP. ANTONOVICH, MAYOR:** EVEN SLOW MAIL COULD...

25



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1 **SPEAKER:** YES.

2

3 **SUP. ANTONOVICH, MAYOR:** CAN YOU PLEASE SHARE THE RESULTS OF
4 THE I.A. INVESTIGATION WITH THE BOARD?

5

6 **SPEAKER:** I THINK THAT WE COULD WHEN THAT INVESTIGATION IS
7 COMPLETE. IT WOULD HAVE TO BE DONE IN CLOSED SESSION, SIR,
8 BECAUSE IT IS A PERSONNEL MATTER.

9

10 **SUP. ANTONOVICH, MAYOR:** IN EXECUTIVE SESSION.

11

12 **SPEAKER:** YES.

13

14 **SUP. ANTONOVICH, MAYOR:** I'M GOING TO PUT A MOTION ON THE TABLE
15 THAT THE BOARD ACCEPT THE APRIL 6TH REPORT BY THE C.A.O. AND
16 THE COUNTY COUNSEL AND APPROVE THEIR RECOMMENDATIONS WHICH
17 INCLUDE THE CONTINUED REVIEW AND AUDIT OF ALL COUNTY
18 DEPARTMENTS BY THE OFFICE OF SECURITY MANAGEMENT AND THE THE
19 REVISION OF THE COUNTY BADGE ORDINANCE ON THE TABLE. ANY OTHER
20 QUESTIONS? IF NOT, SECONDED BY MOLINA. WITHOUT OBJECTION, SO
21 ORDERED.

22

23 **SPEAKER:** THANK YOU, MR. MAYOR.

24

25 **SUP. ANTONOVICH, MAYOR:** SUPERVISOR MOLINA.



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1

2 **SUP. MOLINA:** I HAVE ONE ADDITIONAL ADJOURNMENT AND I ASK THAT
3 WE ADJOURN IN THE MEMORY OF GIOVANNI PADILLA OF SOUTHGATE. HE
4 WAS KILLED IN IRAQ WHILE SERVING OUR COUNTRY. GIOVANNI SERVED
5 AS U.S. STATE'S NAVY, THIRD BATTALION, 8TH MARINE REGIMENT OF
6 THE 228 BRIGADE COMBAT TEAM. HE WAS ASSIGNED AS A COMBAT MEDIC
7 TO PROVIDE MEDICAL ASSISTANCE TO THE FALLEN SOLDIERS. WE WANT
8 TO EXTEND OUR HEARTFELT CONDOLENCES TO THE PADILLA FAMILY AS
9 WELL AS HIS FELLOW SOLDIERS.

10

11 **SUP. ANTONOVICH, MAYOR:** SECONDED. WITHOUT OBJECTION, SO
12 ORDERED.

13

14 **SUP. MOLINA:** AND I HAVE A QUESTION. ON OUR REPORT-- ON OUR
15 AGENDA HERE, MR. FORTNER, WE HAVE-- ALTHOUGH WE'RE NOT GOING
16 INTO CLOSED SESSION, IT SAYS REPORT OF THE FINAL APPROVAL OF
17 SETTLEMENT AGREEMENT AUTHORIZED IN CLOSED SESSION AS OF
18 FEBRUARY. THIS IS ON THE RAMIREZ CASE. WHAT WE HAVE PENDING,
19 AND I REMEMBER THEY'RE GOING TO COME BACK IN CLOSED SESSION,
20 IS THAT WE HAVE AN OUTSIDE INVESTIGATION THAT'S GOING ON, AND
21 I HAVEN'T GOTTEN ANY UPDATE FROM YOU-ALL AS TO WHERE THEY ARE
22 ON THAT. ARE YOU MONITORING THAT FOR US?

23

24 **RAYMOND G. FORTNER, JR.:** MR. MAYOR, SUPERVISOR MOLINA, YES. IN
25 FACT, I HAVE RECEIVED A REPORT FROM THE SHERIFF'S DEPARTMENT



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1 AFTER OUR LAST CONVERSATION. WE'RE STILL WAITING TO GET A
2 LITTLE BIT OF INFORMATION FROM THE DISTRICT ATTORNEY'S OFFICE
3 OVER THE STATUS OF THEIR INVESTIGATION INTO POSSIBLE CRIMINAL
4 ACTIVITY. I CAN PROVIDE THAT INFORMATION TO YOU. WE ARE
5 ACTIVELY TRYING TO FOLLOW WHAT THE SHERIFF'S I.A.
6 INVESTIGATION IS GOING ON BUT IT IS HELD WHILE THE D.A. IS
7 FINISHING ITS INVESTIGATION WHETHER OR NOT TO PROSECUTE, BUT
8 I'LL PROVIDE YOU WITH THAT INFORMATION BY MEMO.

9

10 **SUP. MOLINA:** BY MEMO OR WE CAN GO INTO CLOSED SESSION. NOT
11 TODAY BUT NEXT WEEK, MAYBE, WHEN WE GO INTO CLOSED SESSION,
12 COULD WE SCHEDULE IT AS PART OF OUR DISCUSSION?

13

14 **RAYMOND G. FORTNER, JR.:** WELL, I'LL HAVE TO THINK ABOUT A
15 BASIS TO DO THAT.

16

17 **SUP. MOLINA:** WHAT DO YOU MEAN? IT'S A PERSONNEL...

18

19 **RAYMOND G. FORTNER, JR.:** WELL, THE PERSONNEL EXCEPTION DOESN'T
20 WORK FOR EMPLOYEES OF THE SHERIFF OR ANY DEPARTMENT FOR THAT
21 MATTER. THEY HAVE TO BE YOUR EMPLOYEES OVER WHICH YOU HAVE THE
22 POWER TO HIRE AND FIRE. THE GENERAL RULE IS THE APPOINTING
23 AUTHORITY, IF IT'S NOT THE BOARD...

24

25 **SUP. MOLINA:** I WOULD BE INTERESTED IN GETTING A REPORT.



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1

2 **RAYMOND G. FORTNER, JR.:** I WILL SEND YOU THE REPORT AND I'LL
3 ALSO LOOK FOR A MEANS TO DISCUSS IT IF AT ALL POSSIBLE.

4

5 **SUP. MOLINA:** SO LET ME UNDERSTAND THIS CORRECTLY. SO WE CAN'T
6 GET ANY-- OR ASK ANY QUESTIONS OTHER THAN IN A PUBLIC SETTING
7 ON THIS INVESTIGATION?

8

9 **RAYMOND G. FORTNER, JR.:** UNLESS I CAN FIND A BASIS. LET ME
10 LOOK AT THAT AND SEE...

11

12 **SUP. MOLINA:** WELL, AGAIN, THE BASIS COULD BE NOT APPROVING
13 THIS SETTLEMENT, RIGHT?

14

15 **RAYMOND G. FORTNER, JR.:** THE SETTLEMENT IS DONE AND THE CASE
16 IS OVER, SO THAT PIECE OF LITIGATION IS NO LONGER LITIGATION
17 UNDER THE BROWN ACT THAT WOULD ALLOW US TO GO IN TO CLOSED
18 SESSION ON THAT CASE.

19

20 **SUP. MOLINA:** SO EVEN THAT DOESN'T...

21

22 **SUP. KNABE:** WELL, WHEN YOU SEND OUR REPORT TO US, IS IT MARKED
23 "CONFIDENTIAL"?

24

25 **RAYMOND G. FORTNER, JR.:** YES.



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1

2 **SUP. KNABE:** BUT WE CAN'T DISCUSS IT IN CLOSED SESSION?

3

4 **RAYMOND G. FORTNER, JR.:** THAT'S-- WELL, UNLESS I CAN DETERMINE
5 A BASIS TO DO SO.

6

7 **SUP. KNABE:** UNBELIEVABLE.

8

9 **SUP. MOLINA:** I LOOK FORWARD TO HEARING THE REPORT BECAUSE I
10 THINK IT'S IMPORTANT. I MEAN, IT'S SOMETHING THAT WE REQUESTED
11 AT THE TIME THAT WE WERE LOOKING AT THIS SETTLEMENT.

12

13 **RAYMOND G. FORTNER, JR.:** YES, I'LL GET THAT TO YOU.

14

15 **SUP. MOLINA:** AND I DON'T THINK I HAVE ANY OTHER ITEMS, IS THAT
16 CORRECT?

17

18 **C.A.O. JANSSEN:** WE HAVE S-2, THE HEALTH-- I THINK WE'RE DONE
19 EXCEPT FOR S-2.

20

21 **SUP. ANTONOVICH, MAYOR:** COULD WE HAVE S-2, THEN?

22

23 **C.A.O. JANSSEN:** BRUCE? THIS WAS ORIGINALLY SET WITH THE BUDGET
24 A COUPLE WEEKS AGO AND THEN CONTINUED TO TODAY. IT'S A STATUS
25 REPORT OF THE CONDITION OF THE HEALTH BUDGET AS WELL AS THE



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1 DIRECTOR'S PLAN FOR ADDRESSING THE PROJECTED OUT YEAR DEFICITS
2 OR HOW TO MOVE TO DEVELOP A PLAN.

3

4 **SPEAKER:** MAYOR, SUPERVISORS, IF IT'S ALL RIGHT, I'D LIKE TO
5 MAKE A FEW OPENING COMMENTS AND THEN I'M GOING TO ASK GARY
6 WELLS TO TAKE US THROUGH AN OVERVIEW OF THE FISCAL OUTLOOK,
7 AND THEN WE WOULD BOTH BE GLAD TO TAKE ANY QUESTIONS THAT YOU
8 ALL HAVE BUT LET ME BEGIN BY SAYING, AS MR. JANSSEN HAS
9 ALREADY STATED, THIS IS IN RESPONSE TO YOUR REQUEST IN JANUARY
10 FOR AN UPDATE ON HOW WE COULD MANAGE THE DEFICIT GOING
11 FORWARD. AND, AS YOU ALSO KNOW, THE C.A.O. HAS PROPOSED A
12 BALANCED BUDGET FOR THE DEPARTMENT IN THE '06/'07 YEAR BUT,
13 DESPITE THIS, I THINK IT'S ALL VERY IMPORTANT THAT YOU ALL
14 UNDERSTAND THAT THE DEPARTMENT ACKNOWLEDGES THAT AN ANNUAL
15 RECURRING STRUCTURAL DEFICIT REMAINS AND THAT THIS DEFICIT
16 ACTUALLY APPROXIMATES THE INFLATION ADJUSTED AMOUNT OF DOLLARS
17 THAT WERE LOST AT THE END OF THE WAIVER, AS THE WAIVER WINDED
18 DOWN. THE DEFICIT MANAGEMENT PLAN THAT WE BRING FORWARD TO YOU
19 REALLY COMES WITH THREE CRITICAL PRONGS. COST PRODUCTIONS BY
20 IMPROVING EFFICIENCIES BUT WITHOUT SERVICE CUTS, WHICH CAN BE
21 IMPLEMENTED OVER THE NEXT SEVERAL MONTHS FOR THE '06/'07 YEAR
22 AND THAT THEY WOULD CARRY THROUGH INTO THE FOLLOWING YEARS. WE
23 ALSO BELIEVE THAT THERE ARE SEVERAL SIGNIFICANT REVENUE
24 OPPORTUNITIES WHICH WE MUST ATTEMPT TO ACCESS THIS YEAR AND
25 YOUR BOARD'S SUPPORT WILL BE IMPORTANT IN THAT. WE ALSO THINK



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1 THAT, AT THIS POINT, THE DEPARTMENT NEEDS TO THOUGHTFULLY
2 REVISIT ITS STRATEGIC PLAN BECAUSE THAT PRESENTS SOME
3 ADDITIONAL OPPORTUNITIES THAT CAN BE ACCOMPLISHED IN THE NEXT
4 SEVERAL YEARS. WE BELIEVE THAT THIS MIX OF COST REDUCTIONS,
5 REVENUE OPPORTUNITIES ARE LIKELY TO COVER ANY ANNUAL SHORTFALL
6 IN THE '07/'08 YEAR AND MAKE A VERY SIGNIFICANT DOWN PAYMENT
7 ON REDUCING THE DEPARTMENT'S FORECASTED DEFICIT, DECREASING IT
8 BY FAR MORE THAN 50%, MAKING ALMOST AN \$800 MILLION-- MORE
9 THAN AN \$800 MILLION DOWN PAYMENT OVER THE FISCAL FORECAST.
10 YOU KNOW, BEFORE WE WALK THROUGH THE FISCAL FORECAST ITSELF, I
11 WANT TO MAKE A COUPLE OF IMPORTANT POINTS THAT REALLY STRUCK
12 ME AS WE WENT THROUGH THE DEVELOPMENT PROCESS AND IN MY RETURN
13 TO THE DEPARTMENT. FIRST IS THAT THE DEPARTMENT ITSELF, OVER
14 THE YEARS, DESPITE ITS CHALLENGES, HAS IMPLEMENTED SOME
15 SIGNIFICANT REFORMS, RESTRUCTURED CARE DELIVERY AND IMPROVED
16 MEASUREMENT IN OVERALL QUALITY OF CARE. THROUGH THE 1115
17 WAIVER IN 1995 AND THE 2000 EXTENSION, WE DELIVERED MORE THAN
18 11 MILLION OUTPATIENT VISITS THROUGH THE P.P.P. PROGRAM. WE'VE
19 IMPLEMENTED CLINICAL PATHWAYS IN DISEASE MANAGEMENT PROGRAMS,
20 WE'VE SIMPLIFIED ELIGIBILITY DETERMINATION, CENTRALIZED DATA
21 COLLECTION, AND IMPLEMENTED WORKFORCE DEVELOPMENT PROGRAMS IN
22 PARTNERSHIP WITH OUR UNION S.E.I.U. LOCAL 660. AND WHILE THESE
23 ARE ONLY SMALL PIECES IN THE PUZZLE, IT IS REALLY IMPORTANT TO
24 ACKNOWLEDGE THEM BECAUSE THESE SUCCESSES ARE SOMETIMES
25 FORGOTTEN. THE END RESULT OF THIS, I THINK, IS ALSO IMPORTANT



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1 IS WE LOOK AT STATE-WIDE DATA. HOW DOES THIS DEPARTMENT STACK
2 UP COMPARED TO OTHER HOSPITALS IN CALIFORNIA? AND IF YOU LOOK
3 AT THE MOST RECENTLY AVAILABLE O.S.H.P.A.D. DATA, WE COST
4 ABOUT \$1,700 A DAY PER OCCUPIED BED DAY AND SIMILAR HOSPITALS
5 IN CALIFORNIA ARE RUNNING JUST ABOVE \$2,500 FOR THE SAME DAY.
6 NOW, THAT DOES NOT MEAN THERE AREN'T IMPORTANT EFFICIENCIES AT
7 HAND THAT WE SHOULDN'T WORK ON BUT IT SORT OF SHOWS YOU THAT
8 SOME OF THE EFFORTS THAT WE'VE HAD IN PLACE OVER THE PAST 10
9 YEARS HAVE BORNE FRUIT AND THAT THE HOSPITALS THEMSELVES HAVE
10 MADE GOOD USE OF THE OPPORTUNITIES THAT THEY'VE HAD. SO WHY A
11 THREE PRONGED APPROACH? ONE, WE NEED TO MANAGE THIS RECURRING
12 STRUCTURAL DEFICIT, WE NEED TO TAKE THIS OPPORTUNITY NOW WHILE
13 THERE ISN'T A CRIES IN FRONT OF US. TWO, WE NEED TO CAPTURE
14 REMAINING COST REDUCTIONS AND SYSTEMS EFFICIENCIES THAT CAN BE
15 IMPLEMENT IMMEDIATELY AND, FINALLY, WE REALLY DO NEED TO
16 REDEVELOP OUR STRATEGIC PLAN TO ACHIEVE THE MORE DIFFICULT
17 COST REDUCTIONS THAT EITHER WILL REQUIRE AN UP-FRONT FINANCIAL
18 INVESTMENT TO GET THEM DONE OR TIME TO IMPLEMENT SOME OF THE
19 MORE COMPLICATED THINGS AND WE'LL COME TO THOSE IN A MOMENT.
20 LET ME HIGHLIGHT SOME OF THE KEY ELEMENTS OF THE PLAN. WITH
21 RESPECT TO IMPLEMENTING EFFICIENCIES AND COST REDUCTIONS, WE
22 BELIEVE THAT DECREASING NURSE REGISTRY UTILIZATION BY 10% OVER
23 THE NEXT COUPLE OF YEARS AND ANOTHER 7.5% IN THE THIRD YEAR IS
24 EASILY ACHIEVABLE AND WE'RE COMMITTED TO THAT. WE BELIEVE THAT
25 WE CAN REFINE AND REINFORCE OUR D.H.S. DRUG FORMULARY AND THAT



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1 THERE IS ADDITIONAL COST SAVINGS TO BE HAD THERE. THERE ARE
2 LAB EXPENSES THAT WE CAN CURTAIL THROUGH STANDARDIZATION OF
3 EQUIPMENT AND CONSOLIDATION OF HIGH COST, BUT FAIRLY LOW
4 VOLUME TESTS THAT WE GENERALLY SEND OUT. THE DEPARTMENT ITSELF
5 HAS DONE SOME VERY NICE WORK AROUND STANDARDIZATION AND THE
6 PURCHASING OF EQUIPMENT. OUR SURGICAL SUITES NOW USE
7 STANDARDIZED APPROACHES TO EQUIPMENT AND WE SEE SIMILAR
8 OPPORTUNITIES FOR OTHER KINDS OF AREAS, SUCH AS CARDIOLOGY,
9 RADIOLOGY, GASTROENTEROLOGY, INTENSIVE CARE UNIT SERVICES.
10 I'LL GIVE YOU VERY SPECIFIC EXAMPLE. WE PUT IN A FAIR NUMBER
11 OF PACEMAKERS AND DEFIBRILLATORS, AND THOSE CAN COST TENS OF
12 THOUSANDS OF DOLLARS APIECE. THERE ARE MULTIPLE VENDORS OUT
13 THERE AND, TO THE EXTENT THAT WE CAN WORK OUT BETTER
14 PURCHASING AGREEMENTS, CONSOLIDATE THE PURCHASE OF THOSE
15 SERVICES, THAT DELIVERS DIRECTLY TO THE BOTTOM LINE. WE
16 BELIEVE THAT THERE'S A VERY SIGNIFICANT OPPORTUNITY TO
17 DECREASE MEDI-CAL INPATIENT TREATMENT AUTHORIZATION REQUESTS,
18 FAMOUSLY KNOWN AS T.A.R.S, T.A.R. DENIALS. T.A.R.S ARE A
19 CRITICAL PIECE OF US RECEIVING OUR MEDI-CAL REIMBURSEMENT AND
20 THEN THE RELEVANT MATCHING DOLLARS. THERE'S SIGNIFICANT
21 DIFFERENCES BETWEEN NORTHERN CALIFORNIA AND SOUTHERN
22 CALIFORNIA AND I CAN TELL YOU FROM MY EXPERIENCE IN THE
23 PRIVATE SECTOR THAT THERE ARE UNIQUE THINGS ABOUT SOUTHERN
24 CALIFORNIA THAT WE NEED TO ADDRESS. SOME OF THIS IS CLEARLY IN
25 OUR DEPARTMENT. WE HAVE CONTROLLABLE DENIALS THAT WE NEED TO



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1 FOCUS ON AND THOSE CONTROLLABLE DENIALS OFTEN HAVE TO DO WITH
2 DELAYS IN ACCESSING CERTAIN KINDS OF SERVICES. THE DEPARTMENT
3 IS COMMITTED TO MAKING THE CHANGES NECESSARY TO TRY TO
4 DECREASE THOSE CONTROLLABLE DENIALS. WE ALSO BELIEVE THAT
5 THERE'S A SIGNIFICANT DIFFERENCE IN HOW T.A.R. DENIALS ARE
6 GENERATED BY THE STATE HERE LOCALLY. WE ARE WORKING H.A.S.P.
7 AND WITH THE STATE AND THE LOCAL MEDI-CAL T.A.R. OFFICE TO TRY
8 TO IMPROVE THE PROCESS BY WHICH THEY GENERATE DENIALS AND TO
9 LOOK CLOSELY AT THEIR STANDARDS. FINALLY, WE ACTUALLY BELIEVE
10 THAT THERE ARE SOME IMPORTANT OPPORTUNITIES WITH RESPECT TO
11 MENTAL HEALTH FUNDING DISPARITIES THAT WE NEED TO ADDRESS. OUR
12 DEPARTMENT UNDERSTANDS THAT THIS IS AN IMPORTANT CHALLENGE FOR
13 YOUR BOARD AND, AT THIS POINT, WE'RE NOT PROPOSING ANY CUTS.
14 WE'RE LOOKING FORWARD TO WORKING CLOSELY WITH OUR COLLEAGUES
15 IN THE DEPARTMENT OF MENTAL HEALTH AND WE DO BELIEVE THAT,
16 UNDER THE C.A.O.'S GUIDANCE, WE HAVE AN OPPORTUNITY THROUGH
17 THE M.O.U. TO ADDRESS SOME OF THESE VERY IMPORTANT ISSUES BUT
18 WE STILL SEE VERY SIGNIFICANT DISPARITIES WITH RESPECT TO
19 PSYCHIATRIC EMERGENCY ROOM SERVICES. THAT'S SOMETHING WE WANT
20 TO ADDRESS. AT ANY ONE TIME, A THIRD OF ALL THE PATIENTS IN
21 OUR PSYCHIATRIC INPATIENT BEDS ARE ON WHAT ARE CALLED
22 ADMINISTRATIVE DAYS. THESE ARE PATIENTS THAT NO LONGER MEET
23 THE ACUTE LEVEL OF CARE. AS I TOLD YOU, OUR COSTS ARE ABOUT
24 \$1,700 A DAY. OUR ADMIN RATE IS ABOUT \$300 A DAY AND WE WOULD
25 MUCH PREFER TO SEE THESE PATIENTS GET TO A LOWER LEVEL, MORE



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1 OPEN AND MORE VOLUNTARY FORM OF CARE AS SOON AS POSSIBLE. IF
2 NOT, WE'D ACTUALLY LIKE D.M.H. TO PAY US AT OUR ACUTE CARE
3 RATE BECAUSE WHETHER THE PERSON IS THERE FOR ACUTE CARE
4 REASONS OR NOT, IT'S STILL COSTING US \$1,700 A DAY TO KEEP
5 THAT INDIVIDUAL. AND FINALLY, WE'VE ACTUALLY DONE SOME VERY
6 NICE COLLABORATIVE WORK WITH D.M.H. OVER THE YEARS WITH
7 RESPECT TO OUTPATIENT SERVICES. WE HAVE A NICE MODEL AT HARBOR
8 WHERE THEY ARE RESPONSIBLE FOR OUR OUTPATIENT SERVICES. OVER
9 THE PAST SEVERAL YEARS, THE OUTPATIENT SERVICES, EXCLUDING THE
10 PSYCH EMERGENCY ROOM, WERE TRANSITIONED AT KING/DREW MEDICAL
11 CENTER TO DEPARTMENT OF MENTAL HEALTH. I ACTUALLY VIEW THAT AS
12 BOTH A CLINICAL IMPROVEMENT AS WELL AS A MORE COST EFFECTIVE
13 MODEL, AND WE HAVE OPPORTUNITIES-- SIMILAR OPPORTUNITIES IN
14 AND AROUND THE CLINICAL PROGRAMS AT U.S.C., ONLY IN THIS SMALL
15 OUTPATIENT PIECE. AND IT DOESN'T IMPACT-- IT DOESN'T AFFECT
16 THE TRAINING PROGRAMS, SO BOTH HARBOR AND KING/DREW MEDICAL
17 CENTER HAVE ROBUST TRAINING PROGRAMS IN PSYCHIATRY. IT'S MORE
18 OF A MANAGEMENT PARTNERSHIP CHANGE WE'RE LOOKING AT. WITH
19 RESPECT TO THE REVENUE OPPORTUNITIES, THERE ARE KIND OF FOUR
20 KEY AREAS. WE BELIEVE THAT THE NOVEMBER TOBACCO TAX BALLOT
21 INITIATIVE, THE NEW INITIATIVE, HAS THE POTENTIAL TO BRING
22 VERY SIGNIFICANT REVENUE TO LOS ANGELES COUNTY, AND, AT
23 APPROPRIATE POINTS IN TIME WHEN THERE'S MORE DATA AVAILABLE,
24 WE WILL COME BACK TO YOUR BOARD TO LOOK FOR YOUR SUPPORT. THE
25 HOSPITAL WAIVER HEALTHCARE COVERAGE INITIATIVE, WHICH ACTUALLY



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1 ALLOWS FOR A MANAGED OPPORTUNITY FOR UNINSURED ADULTS. THIS IS
2 NOT THE EFFORTS AT A.B.D. THIS IS A SEPARATE POOL OF MONEY AND
3 ACTUALLY LOOKS AT THE UNINSURED ADULT THAT HAS NEED. WE
4 BELIEVE THERE IS A SIGNIFICANT OPPORTUNITY HERE. THE STRATEGIC
5 PLAN THAT WE'RE GOING TO TALK ABOUT IS GOING TO POSITION THE
6 DEPARTMENT TO BE PREPARED FOR THAT OPPORTUNITY. THE MANAGED
7 CARE RATE SUPPLEMENT PROPOSAL IS SOMETHING THAT GARY WILL
8 TOUCH ON IN A MOMENT. WE BELIEVE THAT'S ANOTHER IMPORTANT
9 OPPORTUNITY AND, FINALLY, THE HOSPITAL FINANCE WAIVER IS OUR
10 FOURTH MAJOR REVENUE OPPORTUNITY IN THIS YEAR. FINALLY, LET ME
11 JUST TALK BRIEFLY ABOUT THE STRATEGIC PLAN AND WHERE I THINK
12 WE NEED TO GO WITH THIS AS A DEPARTMENT AND LOOK FOR YOUR
13 BOARD'S SUPPORT. YOU KNOW, WHEN I STEPPED IN, WHEN YOUR BOARD
14 ASKED ME IF I WOULD STEP IN IN JANUARY, I PULLED LITERALLY
15 EVERY SINGLE STRATEGIC PLANNING DOCUMENT THAT HAS BEEN WRITTEN
16 BY THIS DEPARTMENT SINCE 2000 BECAUSE, AS ONE OF YOU
17 MENTIONED, GOSH, PROBABLY SOME OF YOU COULD ACTUALLY WRITE
18 THIS DOCUMENT, YOU'VE BEEN THROUGH THIS SO MANY TIMES, AND I
19 THINK AS A DEPARTMENT, WE HAVE PROMULGATED IDEAS AND
20 PRINCIPLES AND PROGRAMS, SOME OF WHICH WE'VE DONE PRETTY WELL
21 ON BUT SOME OF WHICH WE'VE HAVEN'T GOTTEN HOME ON AND SO, FOR
22 ME TO COME UP HERE AND TO JUST SORT OF SAY, WELL, YOU KNOW,
23 IT'S TABULAR RISE, WE HAVE ALL THESE WONDERFUL IDEAS, THAT
24 DOESN'T MAKE A LOT OF SENSE. AND WHEN I GO BACK PARTICULARLY
25 TO THE 2000 PLAN, THERE'S STILL A LOT OF VERY IMPORTANT WORK



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1 THERE THAT IS EITHER PARTIALLY STARTED IN THE DEPARTMENT AND
2 NOT FULLY IMPLEMENTED OR IDEAS THAT ARE OUT THERE AND, FOR
3 WHATEVER REASON, WE HAVEN'T GOTTEN HOME ON THEM AND NEED TO
4 COME BACK TO THEM. SO THERE ARE FIVE KEY AREAS THAT I'M GOING
5 TO OFFER TO YOU THAT WE ABSOLUTELY MUST GET BACK TO. THE
6 PROCESS OF GETTING BACK TO THEM WILL BE TO USE THE NEXT COUPLE
7 OF QUARTERS TO DO WORK BOTH IN THE DEPARTMENT BUT ALSO WITH
8 THE APPROPRIATE CONSTITUENCIES, WHETHER IT'S BUSINESS
9 CONSTITUENCIES OR COMMUNITY CONSTITUENCIES, ABOUT HOW WE'RE
10 GOING TO ADDRESS AND MEET NEED GOING FORWARD. WE NEED TIME TO
11 BUILD THAT COMMUNITY SUPPORT, TO COME FORWARD WITH A
12 COMPREHENSIVE PLAN, ALSO TO GIVE US AN OPPORTUNITY TO SEE HOW
13 SOME OF THESE OTHER ISSUES THAT I'VE JUST SPOKEN TO AND GARY
14 WILL SPEAK TO IN A MOMENT PLAY OUT, WHICH OF THESE REVENUE
15 PIECES PLAY OUT AND HOW DO THESE COST SAVINGS THAT I'M
16 PRESENTING TO YOU FOR THIS YEAR ACTUALLY PLAY OUT? LET'S TALK
17 ABOUT THESE FIVE KEY AREAS. FIRST IS THE ISSUE OF SYSTEMS. YOU
18 KNOW, AS A PHYSICIAN, AS SOMEBODY WHO HAS ACTUALLY WORKED IN
19 THE SYSTEM IN THE PAST AND NOW BACK IN THIS ROLE, WE STILL
20 TEND TO FOCUS TOO MUCH AS A SERIES OF INDEPENDENT HOSPITALS.
21 WE HAVE MADE PROGRESS TO FOCUS MORE AS A SYSTEM BUT WE'RE NOT
22 ALL THE WAY THERE. AT THE END OF THE DAY, AS WE BUILD OUR NEW
23 HOSPITAL AT U.S.C., FOR EXAMPLE, IT MAY BE THE PRIMARY CARE
24 HOSPITAL FOR THE AREAS IN AND AROUND EAST L.A. AND THAT PART
25 OF LOS ANGELES COUNTY BUT, TO A GREAT DEGREE, IT IS THE



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1 TERTIARY CARE HOSPITAL FOR OUR SYSTEM AND, TO A LESSER BUT
2 VERY IMPORTANT DEGREE, SO IS HARBOR. I NEED THOSE CLINICAL
3 PROGRAMS TO SERVE OUR ENTIRE NETWORK WHEN YOU'RE LOOKING AT
4 HIGH COST, HIGH COMPLEXITY, LOW VOLUME SPECIALTY PROGRAMS AND
5 A LOT OF THESE ARE SURGICALLY RELATED. WE NEED TO ALSO LOOK AT
6 THE OPPORTUNITIES TO STANDARDIZE HOW WE DO SOME OF OUR
7 STAFFING AND SERVICE DEVELOPMENT SO THAT THEY'RE THE SAME AT
8 ALL THE HOSPITALS, SO THAT WE HAVE A COMMON APPROACH, MUCH
9 LIKE PRIVATE HOSPITAL SYSTEMS HAVE TO STAFFING. ONE OF THE
10 REALLY IMPORTANT NEXT THINGS WE NEED TO DO, THEN, IS TO REDUCE
11 BARRIERS BETWEEN COMMUNITY-BASED PRIMARY CARE AND HOSPITAL-
12 BASED SPECIALTY CARE. ONE OF THE GREAT SUCCESSES OF THE
13 WAIVER, FRANKLY, WAS THE CREATION OF ALL THIS PRIMARY CARE BUT
14 I GOT TO TELL YOU, AT THE BEGINNING OF MY CAREER, I THOUGHT I
15 WAS GOING TO BE A SUB SPECIALIST BUT IT WAS VERY INTERESTING,
16 I WAS TRAINED AT A TIME WHEN PRIMARY CARE WAS KIND OF GOING TO
17 FIX EVERYTHING. PRIMARY CARE WOULD UNLOAD HOSPITALS, PRIMARY
18 CARE WOULD UNLOAD SPECIALTY CARE AND, WHILE THAT'S TRUE TO A
19 GREAT DEGREE, I MEAN, IF YOU LOOK AT THE NUMBER OF INPATIENT
20 BEDS WE USED TO HAVE IN OUR SYSTEM COMPARED TO NOW, THERE ARE
21 LESS, BUT PRIMARY CARE CAN'T DO EVERYTHING THAT SPECIALISTS
22 DO. THERE'S STILL A PLACE FOR-- YOU KNOW, IF YOU'RE SOMEBODY
23 WITH CANCER AND YOU'RE GETTING CHEMOTHERAPY ON A MONTHLY BASIS
24 AND WILL FOR A PERIOD OF TIME, OR IF HAVE REALLY SEVERE LUPUS
25 AND GETTING MEDICINES THAT ARE VERY TOXIC AND A RHEUMATOLOGIST



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1 IS FOLLOWING YOU, TO A GREAT DEGREE, THAT CANCER DOCTOR OR
2 THAT RHEUMATOLOGIST ISN'T REALLY YOUR PRIMARY CARE PROVIDER.
3 SO RETHINKING AND BUILDING OUT AND MOVING SOME OF OUR
4 RESOURCES SO THAT WE ARE ACTUALLY DOING GOOD COMMUNITY-BASED
5 PRIMARY CARE WHERE APPROPRIATE AND REVISITING HOW WE DO
6 HOSPITAL-BASED SPECIALTY CARE, PARTICULAR THAT AMBULATORY CARE
7 DIAGNOSTIC CENTER MODEL. WE'VE GOT ONE UP AND RUNNING AT
8 HARBOR, WE'RE OPENING ONE AT U.S.C. AND MY SENSE IS WE NEED A
9 SIMILAR MODEL AT EACH OF OUR HOSPITALS. WE OUGHT TO BE ABLE TO
10 DO A LOT OF THIS WITH CURRENT RESOURCES. FRANKLY, IT'S MORE
11 ABOUT RESTRUCTURING THE RESOURCES WE HAVE. THE THIRD THING IS
12 WE NEED TO IMPLEMENT A MEDICAL HOME CASE MANAGEMENT PROGRAM
13 AND REVISIT A HEALTH BENEFIT PROGRAM FOR CHRONICALLY ILL HIGH
14 UTILIZERS. OUR COUNTY'S STRATEGIC PLAN SPECIFICALLY CALLS OUT,
15 IN GOAL 7, THESE CHRONICALLY ILL, MENTALLY ILL AND PHYSICALLY
16 ILL INDIVIDUALS WHO USE \$300 MILLION OR MORE OF SERVICES. OUR
17 DEPARTMENT IS POSITIONED, AND, IN COLLABORATION WITH THE DMH
18 AND OTHER DEPARTMENTS, TO LOOK AT COMPREHENSIVE CASE
19 MANAGEMENT FOR THESE INDIVIDUALS AND, FRANKLY, I THINK THIS IS
20 A VERY IMPORTANT LEVERAGE POINT WITH RESPECT TO ANYTHING IN
21 THAT HOSPITAL WAIVER TALKING ABOUT MANAGING THE CHRONICALLY
22 ILL UNINSURED ADULT. WE HAVE A GOOD FRAMEWORK HERE BUT WE NEED
23 TO GET THIS DONE AND IMPLEMENTED AND WE NEED TO GET IT DONE IN
24 CONCERT WITH OTHER DEPARTMENTS THAT CARE FOR THESE
25 INDIVIDUALS. A COUPLE OF FINAL THINGS AND I'LL BRING US HOME



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1 HERE. WE'VE GOT TO FINISH THE IMPLEMENTATION OF THE UNIQUE
2 PATIENT IDENTIFIER NUMBER THIS YEAR. FROM MY PERSPECTIVE, WE
3 CAN TALK ABOUT ELECTRONIC MEDICAL RECORDS UNTIL THE COWS COME
4 HOME BUT, UNTIL YOU CAN TRACK A PATIENT FROM FACILITY TO
5 FACILITY AND THEIR INFORMATION CAN FOLLOW THEM, YOU'RE KIND OF
6 BUILDING THE 12TH FLOOR OF A SKYSCRAPER WHEN THE FOUNDATION IS
7 MISSING. WE ARE MAKING GOOD PROGRESS, SUPERVISORS, THIS YEAR
8 ON THAT BUT WE ARE COMMITTED TO GETTING IT DONE AND MY HOLDING
9 IT OUT IS A WAY OF DEMONSTRATING TO MY DEPARTMENT THAT WE'RE
10 SERIOUS ABOUT GETTING THIS DONE AND PUSHING FORWARD ON THE
11 LARGER ELECTRONIC MEDICAL RECORD QUESTION. FINALLY, WE NEED TO
12 COMPLETE AND IMPROVE A DEFINED MEDICAL BENEFITS PACKAGE FOR
13 THE COUNTY. SOME WORK WAS DONE ON THAT IN THE PREVIOUS
14 ADMINISTRATION. WE DID NOT GET ALL THE WAY HOME ON THAT. I
15 THINK THERE'S IMPORTANT QUESTIONS ABOUT HOW WE DO THAT
16 RELATIVE TO OUR TRAINING PROGRAMS BUT I GOT TO TELL YOU, FROM
17 MY SEVEN YEARS AWAY FROM THE DEPARTMENT, THERE ARE OTHER
18 COUNTIES THAT HAVE DONE THIS AND DONE THIS SUCCESSFULLY AND
19 WE'RE COMMITTED TO REVISITING THAT DISCUSSION. SO, IN SUMMARY,
20 YOU KNOW, BASED ON CURRENT INFORMATION, WE EXPECT THAT WE CAN
21 COME FORWARD WITH A BALANCED BUDGET ALL THE WAY THROUGH
22 '07/'08 AND MAKE A VERY SIGNIFICANT REDUCTION, PROBABLY MORE
23 THAN \$800 MILLION, OVER THE LIFECYCLE OF THIS FORECAST AND
24 THROUGH THESE SYSTEM-- THESE SERVICE EFFICIENCIES WITHOUT
25 SERVICE REDUCTIONS AS WELL AS THESE REVENUE OPPORTUNITIES. WE



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1 THINK THAT, GIVEN THE FACT THAT WE HAVE THESE REALLY IMPORTANT
2 OPPORTUNITIES IN FRONT OF US, THAT THIS IS NOT APPROPRIATE
3 TIME TO PROMULGATE A LIST FOR FACILITY CLOSURE OR PROGRAM
4 CURTAILMENTS BECAUSE WE THINK WE HAVE SOME VERY IMPORTANT
5 THINGS WE CAN DO OVER THE NEXT COUPLE OF YEARS AND WE'RE
6 COMMITTED TO THAT. CERTAINLY, IF CIRCUMSTANCES WERE CHANGED
7 AND THIS DEPARTMENT HAD TO COME BACK IN FRONT OF YOUR BOARD
8 BECAUSE WE COULDN'T REALIZE SOME OF THE OPPORTUNITIES, WE'RE
9 PREPARED TO DO THAT. BUT, AT THIS POINT, WE HAVE A VIBRANT
10 SYSTEM. IT'S ACTUALLY VERY DAMAGING TO MY SYSTEM WHEN WE
11 PROPOSE TO CUT AND CLOSE THINGS WHEN THERE ISN'T A CRISIS.
12 AND, AS A DEPARTMENT, WE DON'T SEE THE NEED TO DO THAT AT THIS
13 TIME. FINALLY, THE DEPARTMENT ITSELF HAS GOT TO GET BACK TO
14 BASICS AND FOCUS ON A LONG-TERM STRATEGIC PLAN AND WE'RE
15 REALLY COMMITTED TO DOING THAT ON BEHALF OF YOUR BOARD OVER
16 THE NEXT COUPLE OF MONTHS. WITH YOUR PERMISSION, LET ME STOP
17 FOR A SEC, LET GARY TAKE YOU THROUGH THE SCHEDULES THAT WERE
18 AT THE BACK OF THE DOCUMENT AND THEN I'D BE GLAD TO TAKE ANY
19 QUESTIONS YOU HAVE.

20

21 **GARY WELLS:** MR. MAYOR AND MEMBERS OF THE BOARD, I'LL BE VERY
22 BRIEF. THE SCHEDULES THAT WERE INCLUDED IN THE DEPARTMENT'S
23 APRIL REPORT ARE IN SIMILAR FORMAT TO THE REPORTS THAT WE'VE
24 BEEN UPDATING YOUR BOARD WITH OVER THE PAST FEW YEARS. WHERE
25 WE LEFT OFF IN JANUARY WAS FOR NEXT FISCAL YEAR ABOUT A \$65.9



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1 MILLION SHORTFALL. THE C.A.O., IN THEIR PROPOSED BUDGET,
2 BALANCES THAT ACTUALLY WITH A VERY SLIGHT SURPLUS OF \$5.5
3 MILLION. THERE ARE A NUMBER OF ITEMS THAT WE'VE BECOME AWARE
4 OF SUBSEQUENT TO THE CUTOFF OF THE C.A.O.'S PROPOSED BUDGET.
5 IF YOU WERE TO ADD THOSE IN, THAT WOULD LEAVE US IN A DEFICIT
6 POSITION FOR '06/'07 AT ABOUT 98.6 MILLION DOLLARS. AGAINST
7 THAT, AS BRUCE HAS JUST DISCUSSED, WE'VE PROPOSED A SERIES OF
8 DEFICIT MANAGEMENT ACTIONS WHICH, IF WE'RE SUCCESSFUL WITH ALL
9 OF THEM, THE '06/'07 FIGURE WOULD IMPROVE BACK UP TO ABOUT A
10 \$56.5 MILLION SURPLUS AND I THINK, AS BRUCE ALLUDED TO IN HIS
11 REMARKS, IF YOU LOOK AT THE BENEFIT OF THESE DEFICIT
12 MANAGEMENT ACTIONS THROUGH THE FORECASTING HORIZON OF FISCAL
13 YEAR '09/'10, THEY HAVE A COLLECTIVE VALUE OF POTENTIALLY
14 ABOUT \$800 MILLION, WHICH WOULD REDUCE OUR CUMULATIVE
15 SHORTFALL THROUGH THAT PARTICULAR TIME HORIZON, AGAIN, FISCAL
16 YEAR '09/'10, TO ABOUT \$555 MILLION. BRUCE ASKED THAT I
17 SPECIFICALLY COMMENT TO YOU REGARDING THE MANAGED CARE RATE
18 INCREASE THAT WE'VE BEEN WORKING ON WITH L.A. CARE IN THE
19 STATE OF CALIFORNIA. THIS IDEA WAS ACTUALLY INTRODUCED TO US
20 BY THE STATE OF CALIFORNIA IN 2002 WHEN DISCUSSIONS WERE GOING
21 ON THAT INVOLVED YOUR BOARD AND THE GOVERNOR'S OFFICE WITH
22 RESPECT TO C.M.S.' EXTENSION OF THE STATE'S MEDI-CAL
23 CONTRACTING WAIVER AND WHAT'S RESULTED IN AN EXTRA 250 MILLION
24 BUCKS TO FINANCE HEALTHCARE IN THE COUNTY. SO IT WAS NOT ADDED
25 TO THE FINAL LIST OF ITEMS AT THAT TIME. WE HAVE RESURRECTED



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1 THAT IDEA, DISCUSSED WITH THE STATE, THE STATE'S ENCOURAGED US
2 TO GET A PROPOSAL FOR THEM. WE HAVE A PROPOSAL, FAIRLY FINAL,
3 WE'RE MEETING WITH THE C.A.O. TODAY TO DISCUSS A COUPLE FINAL
4 ISSUES AT 4:00 P.M. AND HOPE TO GET THAT OUT TO THE STATE
5 PROBABLY IN THE NEXT WEEK OR TWO, AT WHICH TIME THE STATE WILL
6 LOOK AT IT, DIALOGUE WITH US REGARDING ANY CHANGES AND THEN
7 FORWARD IT ON FOR C.M.S. CONSIDERATION. THAT PARTICULAR
8 PROPOSAL WOULD BRING \$47 MILLION A YEAR IN NEW FEDERAL FUNDING
9 TO MATCH \$47 MILLION IN CONTRIBUTED COUNTY CAPITAL TO DRAW
10 THAT DOWN. THE LAST THING I WOULD WANT TO DO, I GUESS, IS JUST
11 UPDATE YOU A LITTLE BIT WITH RESPECT TO MEDI-CAL REDESIGN,
12 WHICH HAS BEEN A GREAT FRUSTRATION FOR BOTH THE STATE AND US
13 IN DEALING WITH C.M.S., TRYING TO GET THE FINAL PROVISIONS
14 APPROVED AND ACTUALLY ROLLING THE PROGRAM OUT SO THAT WE MIGHT
15 GET SOME MONEY FROM IT. WE ARE IN RECEIPT PRESENTLY OF ABOUT
16 \$180 MILLION FROM MEDI-CAL REDESIGN FUNDS THIS YEAR. THE
17 LATEST ESTIMATES THAT WE HAVE WORKED WITH THE CALIFORNIA
18 ASSOCIATION OF PUBLIC HOSPITALS AND THE STATE TO PREPARE I
19 THINK SUPPORT THE ESTIMATES THAT WERE PROVIDED TO THIS BOARD
20 AS EARLY AS LAST SEPTEMBER BY MY OFFICE WHICH, TO REFRESH YOUR
21 MEMORY, WAS ABOUT AN ADDITIONAL \$72 MILLION THIS YEAR AND
22 THROUGH, AGAIN, OUR FORECASTING HORIZON OF '09/'10, ABOUT 503
23 MILLION DOLLARS. THERE WAS AN INDICATION THIS PAST WEEK THAT
24 THE STATE NOW BELIEVES THAT, IN ADDITION TO THE \$180 MILLION,
25 WE WOULD PROBABLY GET AN ADDITIONAL \$400 MILLION FROM THE



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1 D.H.S. COMPONENT OF THE PROGRAM BEFORE THIS FISCAL YEAR IS OUT
2 AND PERHAPS IN THE NEIGHBORHOOD OF ANOTHER 40 TO \$50 MILLION
3 FROM WHAT'S CALLED THE STABILIZATION OR GROWTH COMPONENT OF
4 THE PROGRAM. SO, YOU KNOW, WHILE WE HAVE SPENT A LOT OF TIME
5 WITH THE STATE ON THIS PROGRAM, IT IS TURNING OUT, AT LEAST IN
6 THE NEAR TERM, TO BE A POSITIVE DEVELOPMENT AND WE'RE QUITE
7 PLEASED WITH THE WAY THE NUMBERS ARE COMING OUT AS OF THIS
8 DATE.

9

10 **SUP. ANTONOVICH, MAYOR:** LET ME ASK, YOUR DEFICIT MANAGEMENT
11 PLAN CENTERS AROUND TRANSFORMING OUR FIVE HOSPITALS INTO A
12 UNIFIED HEALTH SYSTEM THROUGH THE USE OF SHARED PRACTICES,
13 TECHNOLOGY AND RESOURCES. HOW DOES THE SYSTEM INITIATIVES
14 OFFER THE BEST CHANCE OF COST SAVINGS WITHOUT REDUCTIONS IN
15 SERVICE OR QUALITY?

16

17 **DR. BRUCE CHERNOF:** THAT'S A GREAT QUESTION, SUPERVISOR. I
18 THINK IN A NUMBER OF WAYS. FIRST, I THINK THAT, STARTING TO
19 LOOK AS A SYSTEM DELIVERING SERVICE GETS US OUT OF THE NOTION
20 THAT EVERY HOSPITAL HAS TO DO EVERYTHING. TRYING TO DO A
21 SERIES OF THINGS AS ONE OF IN MANY OF OUR HOSPITALS AS OPPOSED
22 TO LOOKING AT HIGH-RISK, HIGH COST BUT FAIRLY LOW VOLUME
23 SERVICES AND DOING THEM AT ONE PLACE, DOING THEM ALL THE TIME
24 AND DOING THEM VERY WELL. IT IS CLEAR, IF YOU LOOK AT PRIVATE
25 HOSPITAL SYSTEMS, THAT YOU GET-- AND IF YOU LOOK AT PUBLISHED



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1 DATA, YOU GET MUCH BETTER OUTCOMES BECAUSE YOU HAVE,
2 PARTICULARLY SURGEONS DOING THE SAME KINDS OF HIGH-RISK
3 PROCEDURES OVER AND OVER AND OVER AGAIN BUT YOU ALSO THEN ONLY
4 STAFF ONE FACILITY TO DO THAT AND YOU STAFF EFFICIENTLY TO DO
5 THAT. ONE OF OUR GREAT CHALLENGES, AS IS TRUE FOR MANY
6 DEPARTMENTS, IS TRYING TO KEEP OURSELVES FULLY STAFFED IN ALL
7 THE LOCATIONS WHERE WE DELIVER SERVICES, DEVELOPING A
8 COMPREHENSIVE CENTER TO DELIVER CERTAIN KINDS OF SERVICES AND
9 FOCUSING OUR EFFORTS THERE AND MAKING SURE THAT ALL THE
10 FACILITIES HAVE APPROPRIATE ACCESS WILL ALLOW US TO TURN MORE
11 PATIENTS MORE EFFICIENTLY AND USE THE RESOURCES WE HAVE MORE
12 EFFICIENTLY. HAVING A SURGICAL NURSE THAT YOU'RE NOT USING OR
13 A SURGEON THAT YOU'RE NOT USING BECAUSE THERE ISN'T A NEED AT
14 A SPECIFIC HOSPITAL WHEN THERE IS A NEED AT ANOTHER HOSPITAL
15 IS NOT A GOOD USE OF RESOURCES. I THINK THE OTHER-- AND THAT'S
16 A SPECIFIC EXAMPLE. I THINK IN THE OTHER AREA THAT THE SYSTEM
17 INITIATIVE IS VERY IMPORTANT IS THAT, AGAIN, SORT OF LOOKING
18 AT MY TIME AWAY, I THINK THAT THERE IS AN OPPORTUNITY TO LOOK
19 AT HOW WE STAFF UNITS OF CARE, WHETHER THOSE ARE
20 MEDICAL/SURGICAL UNITS AND OTHER KINDS OF INPATIENT UNITS.
21 ALSO, AS WE LOOK AT HOW WE STAFF OUR OUTPATIENT CLINICS. HOW
22 MANY FTES AND WHAT PATTERN OF FTES DO WE NEED TO DELIVER THE
23 SERVICES AT HAND? AND THERE IS A SIGNIFICANT VARIATION IN OUR
24 SYSTEM. AND IT'S IN DIFFERENT PLACES FOR DIFFERENT REASONS AND
25 I THINK COMING BACK TO-- AS ANY PRIVATE HOSPITAL SYSTEM WOULD,



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1 KIND OF WHAT'S THE STAFFING FOR THIS MANY ACUTE MED/SURG BEDS,
2 HOW MANY NURSES, HOW MANY DOCS AND HOW MANY SUPPORT STAFF DO
3 YOU NEED? IN GETTING THE DEPARTMENT TO THE POINT THAT WE
4 APPROACH THESE THINGS IN A MORE STANDARDIZED FASHION WILL HELP
5 US AND WILL SAVE MORE MONEY IN THE LONG RUN.

6

7 **SUP. ANTONOVICH, MAYOR:** LET ME ASK YOU, ACCORDING TO THE
8 OFFICE OF STATEWIDE HEALTH PLANNING AND DEVELOPMENT, THE COST
9 TO THE DEPARTMENT OF HEALTH SERVICES HOSPITALS, WITH THE
10 EXCEPTION OF KING/DREW, ARE FAVORABLE WITH OTHER BENCHMARK
11 HOSPITALS, SO WILL THE KING/DREW HOSPITAL HAVE THE ABILITY TO
12 BRING DOWN COSTS IN ORDER TO BE COMPARABLE WITH THE BENCHMARK?

13

14 **DR. BRUCE CHERNOF:** YES, IT MUST. YOU KNOW, IT'S-- I AM SO
15 PROUD, MAYOR, SUPERVISORS, OF THE LEADERSHIP THAT YOU ALL
16 HELPED CREATE AND PUT AT THAT FACILITY. AND, EVERY DAY, UNDER
17 THE LEADERSHIP OF ANTOINETTE SMITH-EPPS AND THE TEAM THAT SHE
18 HAS DEVELOPED, THE FACILITY IS MAKING SIGNIFICANT PROGRESS AS
19 IT PREPARES FOR ITS ULTIMATE C.M.S. AUDIT AND OUR ENTIRE FOCUS
20 AT THIS POINT IS HELPING THE FACILITY DO WHAT IT NEEDS TO DO
21 TO BE SUCCESSFUL IN THAT AUDIT. BUT, ONCE THAT AUDIT COMES AND
22 GOES, AND ASSUMING THAT IT IS SUCCESSFUL, AND I HAVE EVERY
23 HOPE THAT IT WILL BE, WE REALLY NEED TO GET BACK TO THAT
24 STAFFING ISSUE QUESTION AND THERE ARE SIGNIFICANT DIFFERENCES



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1 THERE AND THERE IS NO REASON THAT THAT FACILITY, OVER TIME,
2 CAN'T COME INTO LINE WITH THE REST OF OUR PROGRAM.

3

4 **SUP. ANTONOVICH, MAYOR:** LET ME SAY WE WELCOME YOUR VISION AND
5 LEADERSHIP AND ABLE TO BRING SOME ORDER TO THE DEPARTMENT AND
6 DIRECTION AND DISCIPLINE, SO WE COMMEND YOU ON THAT AND LOOK
7 FORWARD TO WORKING WITH YOU FOR THE YEARS AHEAD. UNDER THE
8 CURRENT MEDI-CAL OR HOSPITAL FINANCING REFORM WAIVER, WE HAVE
9 THE POTENTIAL TO ACCESS \$180 MILLION IN FEDERAL FUNDS FOR
10 THREE YEARS BUT SUBJECT TO THE CREATION OF THIS HEALTH
11 COVERAGE PROGRAM FOR THE UNINSURED, THE DEPARTMENT OF HEALTH
12 SERVICES HAS TO SUCCESSFULLY NEGOTIATE WITH THE STATE OF
13 CALIFORNIA RELATIVE TO THIS WAIVER. WHAT IMPACT WOULD THIS
14 AGREEMENT HAVE ON THE BUDGET OVER THE NEXT FIVE YEARS?

15

16 **DR. BRUCE CHERNOF:** GARY, DO YOU WANT TO TALK ABOUT THE
17 FINANCIAL IMPACT, PLEASE?

18

19 **GARY WELLS:** YEAH, SURE. IN OUR SCHEDULE, ACTUALLY, THE SECOND
20 PAGE OF OUR SCHEDULE IN OUR REPORT, ON LINE 41, WE SHOW AN
21 ESTIMATED IMPACT BEGINNING IN '07/'08 OF ABOUT \$50 MILLION.
22 ACTUALLY, WE'D BEGIN NEXT YEAR BUT IT WAS ALREADY IN OUR
23 FORECAST BUT WE'RE ESTIMATING ABOUT \$50 MILLION A YEAR, SO IF
24 YOU RAN THAT THROUGH, AGAIN, '09/'10, POTENTIALLY ABOUT \$250
25 MILLION OVER THAT PERIOD, \$50 MILLION A YEAR. AND IT'S STILL



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1 IN THE FORMULATION STAGE. THERE'S A LOT OF DISCUSSION GOING ON
2 BETWEEN THE STATE AND THE LEGISLATURE AND POTENTIAL
3 PARTICIPANTS IN THE PROGRAM, BUT WE'RE CAUTIOUSLY OPTIMISTIC
4 THAT THAT \$50 MILLION AT THIS POINT AT LEAST IS A REALISTIC
5 TARGET NUMBER.

6

7 **SUP. KNABE:** \$50 MILLION? WHAT WAS IT?

8

9 **GARY WELLS:** THIS IS THE COVERAGE INITIATIVE WHICH IS PART OF
10 THE MEDI-CAL REDESIGN WAIVER. IT'S \$180 MILLION STATEWIDE FOR
11 THREE YEARS. WE'D HOPE TO GET 50 OF THAT.

12

13 **SUP. ANTONOVICH, MAYOR:** DUE TO THE HARRIS RHODE SETTLEMENT,
14 HOW DOES THAT AFFECT THE DEPARTMENT'S MANAGEMENT PLAN?

15

16 **DR. BRUCE CHERNOF:** SUPERVISOR, MAYOR, WE'VE BUILT THOSE
17 EXPECTED COSTS INTO THE DEFICIT MANAGEMENT PLAN OVERALL AND I
18 CAN HAVE GARY WALK YOU THROUGH THE SPECIFIC LINE ITEMS THAT
19 WE'VE INCLUDED, BUT WE'VE-- ALL OF THE POTENTIAL COSTS RELATED
20 TO HARRIS RHODE, AS WE UNDERSTAND THE SETTLEMENT TODAY, ARE
21 INCORPORATED AS PART OF OUR PROJECTIONS.

22

23 **SUP. ANTONOVICH, MAYOR:** MR. JANSSEN, THE FACT THAT MR. JANSSEN
24 IS ASSUMING THE BALANCING OF THE DEPARTMENT OF HEALTH SERVICES
25 BUDGET ON THE PROPOSED TOBACCO TAX INITIATIVE THAT'S ON THE



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1 NOVEMBER BALLOT, ONE, IF THE INITIATIVE DOESN'T PASS, WHAT IS
2 YOUR BACKUP STRATEGY? TWO, WITH THE DECREASE IN THE AMOUNT OF
3 SMOKERS, THOSE REVENUES EVENTUALLY ARE GOING TO BE DECREASING,
4 NOT INCREASING OR STABILIZING. HOW HAVE THOSE FACTORS BEEN
5 CONSIDERED IN THIS PROPOSED BUDGET? I WOULD ASK THE EMPTY
6 CHAIR BUT LET ME ASK THE DIRECTOR OF HEALTH.

7

8 **DR. BRUCE CHERNOF:** MAYOR, I THINK THE MOST RECENT INFORMATION
9 WE HAVE SUGGESTS-- POLLING INFORMATION THAT WE'VE SEEN
10 SUGGESTS THAT THE TOBACCO TAX INITIATIVE STANDS A VERY HIGH
11 LIKELIHOOD OF PASSING AND IT'S SOMETHING THAT WE WILL FOLLOW
12 CLOSELY. IF, OBVIOUSLY, IF THAT PROPOSAL DOES NOT COME
13 THROUGH, WE WILL BE-- I WILL SAY THAT THE RECOMMENDATIONS THAT
14 WE HAVE BROUGHT FORWARD TO YOU HERE, WHILE WORK, WE BELIEVE
15 ARE REASONABLY CONSERVATIVE AND ATTAINABLE. THERE ARE OTHER
16 POTENTIAL COST EFFICIENCIES WE'RE LOOKING AT AT THE DEPARTMENT
17 THAT I DO NOT FEEL COMFORTABLE BRINGING FORWARD TO YOUR BOARD
18 AT THIS POINT BECAUSE STAFF WASN'T ABLE TO QUANTIFY THEM TO A
19 GREAT ENOUGH DEGREE THAT I FELT THAT THEY MERITED PRESENTATION
20 AT THIS TIME BUT THAT DOES NOT MEAN THAT WE'RE NOT PURSUING
21 THEM. THERE ARE ALSO SOME OTHER REVENUE OPPORTUNITIES AND THE
22 NUMBERS PRESENTED HERE COULD CHANGE OVER TIME. SO, AS WE
23 FOLLOW ALONG OVER THE NEXT FEW MONTHS, WE WILL HAVE A CLEARER
24 PICTURE AS TO HOW OUR BUDGET EVOLVES AND HOW ACCURATE THIS
25 FORECAST IS GOING FORWARD. OBVIOUSLY, IF WE END UP WITH A



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1 SIGNIFICANT REVENUE HOLE, IF WE ACTUALLY DO NOT BELIEVE THAT
2 THE TOBACCO TAX INITIATIVE IS GOING TO PASS, WE WILL HAVE TO
3 COME BACK TO YOU WITH ADDITIONAL RECOMMENDATIONS FOR HOW TO
4 CUT COSTS AND POTENTIALLY CUT SERVICES AT THAT POINT BUT WE
5 DON'T SEE A NEED TO DO THAT AT THIS TIME.

6

7 **SUP. ANTONOVICH, MAYOR:** SOME OF THOSE RECOMMENDATIONS HAVE TO
8 CONSIDER ELIMINATING THOSE SERVICES NOT MANDATED BY LAW WHICH
9 WE ARE PROVIDING, UNLIKE OTHER COUNTIES IN THE STATE, BUT
10 USING THAT IN YOUR REVIEW AS TO MAKING THOSE REDUCTIONS. THE
11 QUESTION, MR. JANSSEN, WAS PART...

12

13 **C.A.O. JANSSEN:** I HEARD.

14

15 **SUP. ANTONOVICH, MAYOR:** ...OF YOUR BUDGET IS BASED ON THE
16 TOBACCO TAX. IF IT DOESN'T PASS, WHAT IS YOUR BACKUP AND,
17 SECONDLY, THE USAGE OF TOBACCO IS DECREASING, NOT INCREASING,
18 SO, OVER A PERIOD OF TIME, THERE WOULD BE LESS REVENUES.

19

20 **C.A.O. JANSSEN:** I-- MY STAFF JUST INFORMED ME THAT WE ARE NOT
21 ASSUMING THE PASSAGE OF THE INITIATIVE IN THE PROPOSED BUDGET.
22 THERE ARE OTHER ASSUMPTIONS IN HERE THAT WE HAVE TO DEAL WITH,
23 BUT THAT'S NOT ONE OF THEM. THE OTHER IS OBVIOUSLY A BIGGER
24 QUESTION THAT APPLIES TO THE FIRST FIVE COMMISSION, TO PROP 99
25 AT THE STATE LEVEL. WE'RE NOT SEEING YET A DECREASE IN REVENUE



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1 FROM TOBACCO. A LOT OF IT I THINK IS PROBABLY OVERSEAS,
2 FRANKLY, A LOT OF SMOKING THAT IS GOING ON BUT WE'RE NOT, AT
3 LEAST AT THIS TIME, FORECASTING ANY KIND OF SHARP DECLINE IN
4 REVENUE. WE'VE ALSO SECURITIZED A PORTION OF IT AS WELL WHICH
5 WOULD DEAL WITH THAT ISSUE WITH RESPECT TO THE CAPITAL PROJECT
6 SIDE OF IT, BUT IT IS SOMETHING WE OBVIOUSLY HAVE TO MONITOR
7 VERY CLOSELY.

8

9 **SUP. ANTONOVICH, MAYOR:** QUESTIONS? SUPERVISOR KNABE?

10

11 **SUP. KNABE:** ON THE SYSTEMIC ISSUES, ONE OF THE OTHER-- I HAD
12 THE QUESTION ABOUT TOBACCO TAX AS WELL BUT ONE OF THE OTHER
13 ISSUES IS MENTAL HEALTH FUNDING, WHETHER OR NOT IT'S
14 REASONABLE FOR MENTAL HEALTH TO COME UP WITH \$50 MILLION WHEN
15 THEY HAVE THEIR OWN STRUCTURAL DEFICIT OF 40 MILLION. I MEAN,
16 I UNDERSTAND IT'S HARD TO BELIEVE, YOU KNOW, WITH PROP 63
17 HANGING OUT THERE AND THE REALITY OF ALL PART OF THAT IS I
18 DON'T REALLY THINK YOU HAVE THE OPTION TO CLOSE THE PSYCH
19 E.R.S BECAUSE THE POLICING, YOU KNOW, SITUATION IS GOING TO
20 DROP THEM OFF ANYWAY. SO HOW ARE YOU LOOKING AT THAT AS A
21 BACKUP OR, YOU KNOW, THE FACT THAT WE'VE GOT A DEPARTMENT WITH
22 A 40-MILLION-DOLLAR STRUCTURAL DEFICIT, YOU PLAN ON \$50
23 MILLION FROM THEM, YOU KNOW, I'M HAVING A HARD TIME PUTTING
24 THE NUMBERS TOGETHER.

25



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1 **DR. BRUCE CHERNOF:** SUPERVISOR, THAT'S A GREAT QUESTION. I
2 THINK WE'RE CALLING-- AGAIN, WE'RE CALLING IT OUT BECAUSE THIS
3 IS A PLACE WHERE THE TWO DEPARTMENTS NEED TO WORK TOGETHER BUT
4 IN A VERY EXPLICIT AND OPEN FASHION ABOUT THIS ISSUE AND, FROM
5 MY PERSPECTIVE, THERE ARE A COUPLE OF WAYS WE CAN WORK
6 TOGETHER TO SOLVE THIS PROBLEM. LET ME START WITH THE
7 INPATIENT PIECE FIRST AND THEN I'LL BACK INTO THE PSYCH
8 EMERGENCY ROOM PIECE AS WELL. YOU KNOW, AT THE END OF THE DAY,
9 IF A THIRD OF THE PATIENTS IN MY FACILITY ARE COSTING ME
10 \$1,700 A DAY, TRUE COSTS AND I AM D-BED COSTS IN THE RANGE OF
11 A HUNDRED TO \$200 A DAY AND THE ADMIN RATE THE DMH PAYS MY
12 DEPARTMENT IS ROUGHLY \$300 A DAY, WE HAVE A PROBLEM. NOTHING
13 WOULD MAKE ME HAPPIER THAN TO HAVE NO ADMINISTRATIVE DAYS AND
14 I DO BELIEVE THAT, AS DMH WORKS HARD TO IMPLEMENT THE
15 OPPORTUNITIES THAT MHSA BRINGS FORWARD AND TO MOVE AWAY FROM
16 INVOLUNTARY TO MORE VOLUNTARY AND OPEN FORMS OF CARE, THOSE
17 SETTINGS WILL ACTUALLY HELP MAKE THE ADMIN DAYS GO DOWN, SO
18 THAT ISSUE HAS THE POTENTIAL TO BE ADDRESSED THROUGH BETTER
19 SYSTEMS IMPROVEMENTS AS OPPOSED TO JUST WRITING A CHECK FOR
20 THOSE SERVICES. BUT THAT BEING SAID, IF MY ADMIN DAYS REMAIN
21 REALLY HIGH AND MY COSTS ARE STILL \$1,700 A DAY, THAT'S THE
22 QUESTION I NEED DMH TO HELP WORK WITH ME ON.

23
24 **SUP. KNABE:** NO, I UNDERSTAND THAT. BUT THEY ALSO HAVE, I MEAN,
25 THE REALITY IS THEY ALSO HAVE THEIR OWN \$40 MILLION STRUCTURAL



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1 DEFICIT AND YOU'RE ANTICIPATING \$50 MILLION FROM THEM. I MEAN,
2 THAT'S GOING TO TAKE A VERY EFFECTIVE FORM OF COLLABORATION
3 FOR THEM TO DEAL WITH ONE AND, NO MATTER WHAT YOUR COSTS ARE,
4 AND THEN REALITY IS, I MEAN, SOME OF THOSE SERVICES YOU'RE
5 GOING TO HAVE TO PROVIDE ANYWAY, RIGHT?

6

7 **DR. BRUCE CHERNOF:** WELL, BUT TO A DEGREE BECAUSE, AT THE END
8 OF THE DAY, IF I AND YOUR BOARD PUTS RESOURCES INTO THIS
9 DEPARTMENT TO DEAL WITH PHYSICAL HEALTH SERVICES AND WHEN I AM
10 USING THOSE RESOURCES TO MEET THE FULL SET OF EXPECTATIONS
11 THAT YOU HAVE OF THIS DEPARTMENT, OUR LEGAL MANDATE, WHEN I
12 HAVE FOLKS SITTING ON ADMIN DAYS, I'M USING RESOURCES THERE
13 FOR PATIENTS WHO DON'T NEED THAT LEVEL OF CARE ANY MORE AND
14 THOSE RESOURCES COULD BE USED FOR SOLVING OTHER KINDS OF
15 PROBLEMS, FOR PHYSICAL HEALTH PROBLEMS, FOR FOLKS WHO ARE
16 WAITING FOR SERVICE, SO IT'S NOT A SIMPLE QUESTION WITH A
17 SIMPLE ANSWER. WE ARE VERY COMMITTED TO WORKING WITH D.M.H. ON
18 THIS ISSUE BUT WE WANT TO CALL IT OUT BECAUSE IT'S A PLACE
19 WHERE HEALTH AND MENTAL HEALTH NEED TO COME TOGETHER TO TRY TO
20 ADDRESS THIS PROBLEM. THE SAME IS TRUE WITH THE PSYCH
21 EMERGENCY ROOMS. WE ACTUALLY SEE, AS THE M.H.S.A. PUSHES
22 FORWARD WITH THE VOLUNTARY AND OPEN FORMS OF CARE, WE LOOK
23 FORWARD TO D.M.H. BRINGING UP MORE URGENT CARES AND OTHER
24 KINDS OF FACILITIES AND THOSE FACILITIES CAN SEE MANY, NOT
25 ALL, NOT ALL BUT MANY OF THE PATIENTS WHO RECEIVE SOME SUBSET



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1 OF THEIR SERVICES IN OUR PSYCH EMERGENCY ROOMS COULD PROBABLY
2 RECEIVE THOSE SERVICES IN OTHER SETTINGS, MORE VOLUNTARY
3 SETTINGS, AND THAT LEAVES OUR PSYCH EMERGENCY ROOMS THERE FOR
4 THE REALLY RECALCITRANT, DIFFICULT, CHRONICALLY ILL PATIENT
5 THAT SHOULD BE SEEN IN THE STRUCTURED SETTING OF A HOSPITAL.
6 SO I THINK THAT WE HAVE A PLACE FOR DIALOGUE HERE. THERE ARE
7 SOME OPPORTUNITIES. THERE DEFINITELY ARE SOME CHALLENGES.

8

9 **SUP. KNABE:** YEAH, I KNOW, AND DIALOGUE AND DOLLARS ARE TWO
10 DIFFERENT THINGS. THAT'S JUST THE ONE THING THAT I WANT TO
11 REMIND YOU. THE OTHER THING IS JUST WHERE ARE YOU OR WHAT ARE
12 YOU DOING TO GET CAUGHT UP OR-- IN THE EXTENSIVE USE OF
13 NURSING REGISTRIES? HOW IS THAT COMING ALONG?

14

15 **DR. BRUCE CHERNOF:** THAT'S ACTUALLY COMING ALONG GREAT,
16 SUPERVISOR. I APPRECIATE YOU ASKING THE QUESTION. OUR NEW
17 CHIEF NURSING OFFICER, VIVIAN BRAMCHECK, HAS PRESENTED TO YOUR
18 BOARD HER NURSING STRATEGIC PLAN. IT IS AS COMPREHENSIVE A
19 PLAN AS I'VE EVER SEEN. AGAIN, AS I LOOK AT MY TIME AWAY IN
20 THE PRIVATE SECTOR, I HAD THE CHANCE TO WORK WITH MORE THAN
21 200 HOSPITALS, HOSPITAL SYSTEMS UP AND DOWN THE STATE, AND TO
22 ME IT REALLY REFLECTS THE BEST SYNTHESIS OF WHAT'S OUT THERE
23 TODAY IN TERMS OF NURSING RECRUITMENT AND RETENTION. I ALSO
24 LIKE THE FACT THAT IT'S MEASURABLE BECAUSE I'M A VERY RESULTS-
25 ORIENTED PERSON AT THE END OF THE DAY. FLUFF IS GREAT BUT THE



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1 ONLY THING THAT'S GOING TO MAKE A DIFFERENCE IS IF WE HIRE
2 FOLKS. ONE OF THE THINGS THAT WE'RE WORKING VERY HARD ON NOW
3 IN THE DEPARTMENT IS WE ARE CENTRALIZING THE NURSING
4 RECRUITMENT FUNCTION UNDERNEATH THE CHIEF NURSING OFFICER. WE
5 ARE LEAVING THE NURSE RECRUITERS AT THE FACILITIES BECAUSE WE
6 HAVE UNIQUE NEEDS, WE HAVE UNIQUE COMMUNITY NEEDS, UNIQUE
7 RESPONSE NEEDS AT EACH FACILITY BUT I HAVE TO MAKE SURE I HAVE
8 TO BE ABLE TO COME TO YOUR BOARD AND SHOW YOU THAT WE ARE
9 BRINGING DOWN THE NUMBER OF NURSING REGISTRY ITEMS THAT WE'RE
10 USING AND INCREASING THE NUMBER OF HIRES WE HAVE AND THE ONLY
11 WAY WE'RE GOING TO DO THAT IS TO HAVE THOSE NURSING REGISTER
12 FOLKS REPORT CENTRALLY AND BE HELD ACCOUNTABLE FOR THEIR
13 RESULTS. WE ARE ACTIVELY, ACTIVELY WORKING THIS MONTH ON
14 CLEARING THE CNA REGISTRY, THE NURSING ASSISTANT REGISTRY.
15 THAT'S A PLACE WHERE WE SHOULD NOT BE USING NEARLY THE NUMBER
16 OF REGISTRY IN MY MIND THAT WE'RE CURRENTLY USING. WE HAVE A
17 REGISTRY THAT HAS BETWEEN 300 AND 400 FOLK ON IT AND MY
18 INSTRUCTION TO THE FACILITIES, TO OUR CHIEF NURSING OFFICERS,
19 OUR C.E.O.S AND OUR NURSING EXECUTIVE STAFF IS THAT WE'RE
20 GOING TO WORK THAT LIST THIS MONTH. THERE'S NO REASON FOR THAT
21 LIST TO EXIST. WE'RE MAKING SIGNIFICANT HEADWAY AS WE SPEAK.
22
23 **SUP. KNABE:** THANK YOU.
24



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1 **SUP. MOLINA:** MY ONLY QUESTION IS ON THE EFFICIENCIES THAT YOU
2 PUT DOWN FOR MARTIN LUTHER KING FOR \$20 MILLION, THOSE AREN'T
3 JUST GETTING RID OF THE CONTRACT, IS IT, THE CONSULTANT
4 CONTRACTS?

5

6 **DR. BRUCE CHERNOF:** NO, ABSOLUTELY NOT, SUPERVISOR. THIS HAS...

7

8 **SUP. MOLINA:** WE HAD \$20 MILLION IN ONE YEAR OF EFFICIENCIES?

9

10 **DR. BRUCE CHERNOF:** SUPERVISOR, WE NEED TO REVISIT THE ENTIRE
11 STAFFING PROGRAM AT K.D.M.C. ONCE WE GET THROUGH C.M.S. THIS
12 IS A-- AND, GARY, YOU CAN HELP ME HERE, THIS IS WORK THAT THE
13 DEPARTMENT GENERATED AS PART OF THE ORIGINAL 2002 STRATEGIC
14 PLAN. IT IS AN ELEMENT WE'VE HELD IN OUR BUDGET BUT WE'VE HELD
15 IT IN ABEYANCE BECAUSE OF THE WORK THAT'S GONE ON AT THE
16 FACILITY, BUT THOSE CALCULATIONS, THOSE EFFORTS TO BRING FTE
17 AND PROGRAM IN LINE WITH THE OTHER FACILITIES REMAINS SOUND
18 AND WE NEED TO GET THEM DONE.

19

20 **SUP. MOLINA:** SO WE WERE OVERSTAFFED FOR ALL THAT TIME?

21

22 **DR. BRUCE CHERNOF:** YES.

23

24 **SUP. MOLINA:** INTERESTING. A LOT OF MONEY. THANK YOU.

25



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1 **SUP. ANTONOVICH, MAYOR:** ANY OTHER QUESTIONS? WE HAVE ONE
2 PERSON WHO HAS SIGNED UP TO SPEAK ON THIS ITEM.

3

4 **SUP. YAROSLAVSKY:** HANG ON, BRUCE.

5

6 **SUP. ANTONOVICH, MAYOR:** SUPERVISOR YAROSLAVSKY?

7

8 **SUP. YAROSLAVSKY:** WHAT IS YOUR PLAN AS FAR AS BRINGING THE
9 COSTS AT M.L.K., KING/DREW MEDICAL CENTER INTO LINE WITH THE
10 REST OF THEM? DO YOU PLAN TO DO THAT IN THE COURSE OF THIS
11 FISCAL YEAR? THIS COMING FISCAL YEAR?

12

13 **DR. BRUCE CHERNOF:** WE WILL CERTAINLY BE-- YES. WE WILL
14 CERTAINLY BEGIN THE PROCESS AND IT IS GOING TO TAKE ANTOINETTE
15 AND HER TEAM SOME TIME TO COMPLETE THE ASSESSMENT WORK AND
16 MAKE THE CHANGES THAT ARE NECESSARY BUT WE ARE DEFINITELY
17 GOING TO START THIS YEAR AND WE WILL ACCRUE SAVINGS THIS YEAR
18 BUT WE WILL NOT BEGIN THAT WORK UNTIL WE'RE THROUGH THE C.M.S.
19 SURVEYS. FIRST THINGS FIRST.

20

21 **SUP. YAROSLAVSKY:** WELL, THE C.M.S. SURVEY HAS BEEN IMMINENT
22 FOR ABOUT A YEAR, SO IT COULD BE NEXT MONTH OR IT MIGHT NOT BE
23 FOR LONGER. AT WHAT POINT-- AT WHAT POINT-- WHY CAN'T YOU
24 BEGIN THE PROCESS IF THERE'S, SO TO SPEAK, RIPE FRUIT IN TERMS
25 OF EFFICIENCIES THAT CAN BE GOTTEN, WHY WOULD YOU WAIT FOR THE



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1 SAKE OF WAITING? IF IT'S THERE TO BE GOTTEN, WHY DON'T YOU
2 JUST DO IT AND QUIT HIDING BEHIND THE EXCUSE THAT WE'RE
3 WAITING FOR C.M.S.? I MEAN, YOU JUST ANSWERED MS. MOLINA'S
4 QUESTION, SINCE 2002, THE COMPREHENSIVE REPORT THAT THE HEALTH
5 DEPARTMENT DID IN 2002 IDENTIFIED THESE COST DIFFERENTIALS
6 BETWEEN KING AND ALL THE OTHER HOSPITALS AND IT IS NOW 2000--
7 MIDWAY THROUGH 2006, FOUR YEARS, NOTHING HAS BEEN DONE. AND IF
8 WE JUST KEEP-- EVERY TIME THAT WE GET TO THE CRUNCH POINT, FOR
9 ONE REASON OR ANOTHER, THERE'S AN EXCUSE WHY NOT TO MOVE AND
10 NOW THE EXCUSE IS WE'RE WAITING FOR C.M.S. C.M.S. MIGHT NOT BE
11 HERE UNTIL AUGUST, SEPTEMBER, WE DON'T KNOW. THEY MIGHT BE
12 HERE NEXT MONTH. WHY ARE WE-- AND I'VE TALKED TO YOU ABOUT
13 THIS PRIVATELY MANY TIMES AND EACH TIME, IT'S, YOU KNOW, WE'RE
14 GOING TO WAIT AND THREE, FOUR, FIVE MONTHS AGO, IT MADE SENSE
15 TO SAY, WELL, C.M.S.-- BECAUSE WE THOUGHT C.M.S. WAS GOING TO
16 COME IN FEBRUARY, THE END OF JANUARY, EARLY FEBRUARY, SO IT
17 MADE SENSE AT THAT POINT NOT TO COMPLICATE EVERYBODY'S LIFE.
18 BUT IT IS NOW MAY AND I DON'T THINK C.M.S. COULD-- EVEN IF
19 THEY ISSUED A LETTER TODAY, WOULDN'T BE HERE UNTIL JUNE, JULY.
20 THAT'S SIX MONTHS LATER THAN WE THOUGHT THEY WERE GOING TO BE
21 HERE. SO WHY NOT BEGIN THE PROCESS OF MOVING? YOU WILL HAVE
22 LOST A YEAR OR TWO HALVES OF TWO FISCAL YEARS, AND IF THE
23 NUMBERS THAT YOU HAVE OUTLINED BEFORE AND NOW, THE COST PER
24 BED AT KING/DREW IS SOMEWHERE IN THE NEIGHBORHOOD OF 20%



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1 GREATER THAN IT IS AT ALL OF OUR OTHER HOSPITALS, THAT'S A LOT
2 OF MONEY. THAT'S A LOT OF MONEY. WHY WAIT?

3

4 **DR. BRUCE CHERNOF:** SUPERVISOR YAROSLAVSKY, I THINK THAT THAT'S
5 A VERY FAIR QUESTION. HERE'S THE CHALLENGE IN MY MIND, I
6 THINK, AND WE'VE CHARGED TEAM AT THE FACILITY TO DO EVERYTHING
7 IN ITS POWER AND TO PUT ALL OF ITS ENERGIES TOWARDS WHAT'S
8 NECESSARY TO PREPARE THE FACILITY FOR C.M.S. AND I THINK THAT
9 THEY'VE DONE A GOOD JOB. AND YOUR BOARD HAS BEEN VERY
10 SUPPORTIVE OF THEIR EFFORTS WHEN WE'VE COME TO YOU WITH THINGS
11 AND NEEDS, WE'VE HAD NOTHING BUT SUPPORT. AND, ON BEHALF OF
12 ANTOINETTE AND MYSELF, WE BOTH REALLY APPRECIATE THAT. THE
13 RESTRUCTURING OF STAFFING IS KIND OF A SEPARATE AND RELATED
14 ACTIVITY AND, WHILE WE HAVE HIRED KEY LEADERS AT THE FACILITY,
15 AND THEY ARE-- WE HAVE NOW HAVE A NORMAL MANAGEMENT STRUCTURE,
16 NORMAL REPORTING STRUCTURES, THEY ARE STILL FOCUSED ON
17 REBUILDING THE ORGANIZATION, AND I'M A LITTLE WARY OF SETTING
18 THEM OUT ON ANOTHER SET OF STRATEGIC ASSIGNMENTS WHILE WE'RE
19 STILL PREPARING-- I MEAN, YOUR POINT IS VERY WELL TAKEN...

20

21 **SUP. YAROSLAVSKY:** BRUCE, WITH ALL DUE RESPECT, I'LL JUST GET
22 TO THE CHASE HERE, IF YOU PASS THE C.M.S. INSPECTION IN A
23 MONTH, YOU WILL HAVE THAT VERY SAME EXCUSE NOT TO ACT, YOU
24 WILL WANT TO MAINTAIN THE MOMENTUM TO KEEP THE C.M.S.
25 ACCREDITATION AND IT WILL COMPLICATE YOUR LIFE. WHY IS IT



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1 COMPLICATED, FOR CRYING OUT LOUD? IT'S COMPLICATED BECAUSE
2 YOU'RE GOING TO OFFEND SOME PEOPLE? MAY OFFEND A LOCAL
3 POLITICIAN OR YOU MAY OFFEND A LOCAL ADMINISTRATOR? MAY OFFEND
4 ONE OF US? WHAT IS THE-- WHAT IS THE COMPLICATION? YOU'RE
5 SPENDING 20% MORE EVERY SINGLE HOUR THERE THAN YOU'RE SPENDING
6 AT ANY OTHER HOSPITAL. IT IS NOT JUST ABOUT THAT HOSPITAL, IT
7 IS ABOUT OUR SYSTEM, IT IS ABOUT-- YOU TAKING THOSE MILLIONS
8 OF DOLLARS TO SPEND THERE THAT YOU CAN'T SPEND ON THE REST OF
9 OUR SYSTEM AND YOU'RE QUOTING TO US AND YOU'RE REPORTING \$300
10 MILLION STRUCTURAL DEFICIT. SO I GUESS MY QUESTION TO YOU, TO
11 PARAPHRASE HOWIE MENDEL, DEAL OR NO DEAL. I MEAN, GET WITH THE
12 PROGRAM. WE'VE GOT A CRISIS IN THE-- THAT'S WHAT WE JUST GOT
13 THROUGH SPENDING THREE DAYS IN WASHINGTON TELLING OUR FOLKS AT
14 C.M.S. WHAT KIND OF-- I'M VERY FRUSTRATED BECAUSE I DON'T--
15 I'VE BEEN TALKING TO YOU ABOUT THIS NOW SINCE JANUARY, SINCE
16 WHEN DR. GARTHWAITE LEFT. AND I TALKED TO GARTHWAITE ABOUT IT
17 BEFORE HE LEFT AND ALL I'VE EVER GOTTEN IS "THE TIME ISN'T
18 RIGHT." AND THE TIME WILL NEVER BE RIGHT, BRUCE, IF THE
19 CONCERN IS THAT IT'S GOING TO CREATE DISCOMFORT, POLITICAL
20 DISCOMFORT. THIS IS NOT WHAT-- THIS IS NOT THE APPROACH THAT
21 BART WILLIAMS TOOK AT DREW UNIVERSITY. HE CONFRONTED THE
22 DISCOMFORT, DID WHAT NEEDED TO BE DONE, TOOK THE HEAT FOR IT
23 AND THEY GOT THEIR ACCREDITATION BACK. HE DIDN'T SAY, "WE
24 CAN'T REPLACE DEPARTMENT HEADS BECAUSE WE'RE IN THE MIDST OF
25 DOING SOMETHING ELSE" OR "WE CAN'T FIRE THE DEAN BECAUSE WE'RE



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1 IN THE MIDST OF DOING SOMETHING ELSE." THEY DID WHAT THEY
2 NEEDED TO DO. AND I'M NOT SURE WE'RE DOING WHAT WE NEED TO DO-
3 - I KNOW WE'RE NOT DOING WHAT WE NEED TO DO AND WHAT YOU'RE
4 TELLING US IS THE TIME ISN'T RIGHT AND I'M NOT-- I MEAN, WHAT
5 I'M HEARING, FRANKLY, IS THAT, WITH OR WITHOUT THE
6 ACCREDITATION, THE TIME WON'T BE RIGHT BECAUSE WHAT'S CAUSING
7 THE RETICENCE IS NOT THE LACK OF CAPACITY TO MAKE SOME CHANGES
8 OR STREAMLINE, THIN OUT AREAS WHERE YOU'VE GOT REDUNDANCIES,
9 THAT'S A PINK SLIP. THAT'S ALL THAT IS. IT'S WHAT-- IT'S THE--
10 I'M AFRAID IT'S THE POLITICAL DISCOMFORT THAT MAY BE MORE OF A
11 DRIVING FORCE AND THAT'S NOT GOING TO CHANGE WHETHER C.M.S. IN
12 FACT, I CAN SEE PEOPLE SAYING, HEY, NOW THAT YOU GOT THE
13 C.M.S. ACCREDITATION, DON'T MESS WITH SUCCESS. I'M REALLY
14 TROUBLED BY THIS AND, AGAIN, THIS IS ISN'T JUST ABOUT ONE
15 HOSPITAL, IT'S ABOUT OUR HEALTH SYSTEM TO THE EXTENT WE ARE
16 WASTING MONEY, SPENDING MORE MONEY THAN WE NEED TO BE SPENDING
17 TO DELIVER THE SERVICE IN ONE HOSPITAL, IT'S CAUSING US
18 PROBLEMS IN EVERY OTHER HOSPITAL AND IN OTHER PARTS OF OUR
19 HEALTH DEPARTMENT. WHILE YOU'RE RAIDING THE TOBACCO TRUST FUND
20 HERE AND YOUR RESERVE THERE AND THERE'S NOT GOING TO BE
21 ANYTHING LEFT. MR. ANTONOVICH IS RIGHT. WHAT HAPPENS IF, EVEN
22 THOUGH YOU'RE NOT COUNTING IT NOW, PSYCHOLOGICALLY, WE'RE
23 COUNTING ON SOMETHING, IF THE INITIATIVE DOESN'T PASS ON
24 TOBACCO IN NOVEMBER? I GUESS, DAVID, I JUST-- I'VE NEVER
25 SENSED THE URGENCY, I'VE NEVER SEEN ACTION THAT INDICATED THAT



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1 THERE WAS AN URGENCY TO DEAL WITH THE EXCESSIVE COSTS AT THIS
2 ONE INSTITUTION, AND SUCCESS IS SO TRANSPARENTLY OBVIOUS, HOW
3 YOU GET TO SUCCESS IS SO TRANSPARENTLY OBVIOUS, JUST LOOK TO
4 DREW UNIVERSITY'S EXAMPLE RIGHT NEXT DOOR. NOW THEY TOOK A LOT
5 OF HEAT, MR. WILLIAMS TOOK A LOT OF HEAT FROM SOME MEMBERS OF
6 THIS VERY BOARD AND FROM A CONGRESS WOMAN BUT HE STOOD HIS
7 GROUND AND, AT THE END OF THE DAY, THEY GOT THEIR A.C.G.M.E.
8 ACCREDITATION BACK, NOT BECAUSE THEY DELAYED, NOT BECAUSE THEY
9 WERE TIMID BUT BECAUSE THEY ACTED, THEY KNEW WHERE THEY WANTED
10 TO GO AND THEY ACTED. YOU KNOW WHERE YOU WANT TO GO BUT YOU'RE
11 RETICENT TO ACT. I MEAN, HOW MANY MORE EDITORIALS IN THE
12 NEWSPAPERS DO WE NEED BEFORE SOMEBODY GETS THE MESSAGE?

13

14 **DR. BRUCE CHERNOF:** SUPERVISOR, I DON'T THINK THAT WE HAVE BEEN
15 RETICENT TO ACT. I THINK THAT THE DEPARTMENT HAS TAKEN MORE
16 THAN 800 PERSONNEL ACTIONS. THAT REPRESENTS BETTER THAN A
17 THIRD OF THE ENTIRE EMPLOYED STAFF AT KING/DREW MEDICAL
18 CENTER. THAT HAS RESULTED IN HUNDREDS OF VERY, VERY
19 SIGNIFICANT PERSONNEL ACTIONS, INCLUDING PEOPLE BEING FIRED
20 FOR PROBLEMS.

21

22 **SUP. YAROSLAVSKY:** I UNDERSTAND THAT AND YOU'VE DONE A GREAT
23 JOB AND ANTOINETTE EPPS HAS DONE A GREAT JOB AS FAR AS IT'S
24 GONE. BUT YOU'RE TELLING US-- YOU JUST TESTIFIED HERE IN THE
25 DOCUMENTS YOU'VE GIVEN US, YOU'VE TESTIFIED THAT, WHAT IS IT,



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1 7 MILLION-- HOW MANY MILLIONS OF DOLLARS MORE ARE WE SPENDING
2 THAN WE NEED TO BE? YOU'RE ESTIMATING \$7 MILLION IN
3 EFFICIENCIES THAT YOU NEED TO BE-- IS THAT THE NUMBER?

4

5 **DR. BRUCE CHERNOF:** 20.

6

7 **SUP. YAROSLAVSKY:** 20. I'M SORRY, \$20 MILLION IN EFFICIENCIES,
8 \$20 MILLION IN EXCESS SPENDING ON THAT HOSPITAL THAN WE NEED
9 TO BE SPENDING TO GET THE SAME RESULT. PRESUMABLY, THAT'S WHAT
10 THAT MEANS, CORRECT? THEN WHY CAN'T YOU AT LEAST SAY, "WE'LL
11 GET TO 5 BY SEPTEMBER"? WHAT IS IT THAT MAKES IT SO
12 COMPLICATED? ARE THERE \$5 MILLION IN POSITIONS OR IN SERVICES
13 OR CONSOLIDATIONS OR WHATEVER IT TAKES? NOT EVERYBODY IS
14 WORKING ON THE-- NOT EVERY ONE OF THE 2,000 OR MORE EMPLOYEES
15 AT THE HOSPITAL IS WORKING ON THE C.M.S. ACCREDITATION
16 STRATEGY. SOMEBODY'S WORKING ON SUPPLY, SOMEBODY'S WORKING ON
17 PHARMACEUTICALS. CAN YOU GET \$5 MILLION NOW? NOTHING IS
18 HAPPENING NOW ON THE-- ON THIS ISSUE OF COST SAVINGS, NOTHING.
19 IT'S BEING-- IT'S BASICALLY BEING HELD IN ABEYANCE AND I'M NOT
20 SURE YOU NEED-- IN FACT, I'M CERTAIN YOU DON'T NEED TO HOLD IT
21 IN ABEYANCE, AT LEAST IF YOU CAN'T GET TO ALL 20, GET TO 5 AND
22 THEN BY THE TIME YOU DO THE 5, MAYBE YOU'LL HAVE THE C.M.S.
23 THING INVOLVED AND YOU CAN GET TO THE OTHER 15. BUT TO
24 BASICALLY FREEZE REFORM AT KING/DREW MEDICAL CENTER WHILE YOU
25 TRY TO GET THE C.M.S. ACCREDITATION, I THINK IS A MISTAKE AND



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1 I THINK IT'S A COSTLY MISTAKE AND IT MAKES ME WONDER ABOUT
2 WHAT OTHER THINGS ARE BEING HELD IN ABEYANCE FRANKLY. I MEAN,
3 I KNOW THE ANECDOTAL INFORMATION IS POSITIVE AND I WANT TO
4 BELIEVE IT'S POSITIVE BUT, IF TOUGH DECISIONS ARE BEING HELD
5 IN ABEYANCE, LIKE THE ONES WE'VE JUST BEEN TALKING-- I'VE BEEN
6 TALKING ABOUT, I WONDER WHAT ELSE IS BEING HELD IN ABEYANCE. I
7 REALLY-- CAN YOU ANSWER THE QUESTION WHY YOU CAN'T GET TO 5
8 MILLION, IF 20 MILLION IS WHAT YOU THINK YOU CAN GET ANNUALLY,
9 WHY CAN'T YOU START WITH 5, SAY SIX MONTHS FROM NOW, OCTOBER?

10

11 **DR. BRUCE CHERNOF:** AGAIN, SUPERVISOR, MY EXPECTATION OF THE
12 LEADERSHIP AT THE FACILITY, ANTOINETTE HAS BEEN THERE A SHORT
13 TIME IN WHAT WAS PREVIOUSLY A VERY DAMAGED ORGANIZATION WITH
14 NO MEANINGFUL LEADERSHIP STRUCTURE IN PLACE IN THE FACILITY.
15 THE PROCESS OF REBUILDING THAT LEADERSHIP TEAM, ASSESSING THE
16 SKILLS OF REMAINING INDIVIDUALS, ADDRESSING PROBLEMS WITH
17 SPECIFIC CLINICAL PROGRAMS AND FUNCTIONAL AREAS HAS BEEN A
18 HERCULEAN TASK AND YOU ARE ABSOLUTELY RIGHT THAT THERE ARE
19 COST SAVINGS TO BE HAD THERE BUT I HAVE NOT ASKED STAFF THERE
20 TO FOCUS ON ANYTHING OTHER THAN THE PREPARATORY EFFORTS FOR...

21

22 **SUP. YAROSLAVSKY:** LET ME ASK YOU. WHAT IS THE SINGLE EASIEST
23 EFFICIENCY THAT YOU THINK YOU COULD ACCOMPLISH AT KING/DREW
24 MEDICAL CENTER? WHAT IS THE-- THE EASIEST MILLION DOLLARS THAT
25 DOESN'T REQUIRE LAYING ANYBODY OFF OR FIRING ANYBODY, WHAT IS-



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1 - GIVE ME AN EXAMPLE OF THE LOWEST HANGING FRUIT IN TERMS OF
2 YOUR \$20 MILLION ESTIMATED EFFICIENCIES.

3

4 **DR. BRUCE CHERNOF:** SUPERVISOR, I ACTUALLY THINK THAT THE
5 SINGLE LARGEST CHALLENGE AT THE FACILITY IS ITS STAFFING
6 MODEL.

7

8 **SUP. YAROSLAVSKY:** IS WHAT?

9

10 **DR. BRUCE CHERNOF:** IS ITS STAFFING MODEL.

11

12 **SUP. YAROSLAVSKY:** OKAY. YOU SAY IT'S EITHER \$20 MILLION WORTH
13 OF REFORM OR NOTHING? IS THAT KIND OF THE CHOICE? THERE'S NO
14 IN BETWEEN?

15

16 **DR. BRUCE CHERNOF:** CERTAINLY, SUPERVISOR, THERE ARE A VARIETY
17 OF COST SAVINGS IN BETWEEN. SOME OF THE THINGS THAT WE'VE LAID
18 OUT HERE IN THIS STRATEGIC PLAN APPLY TO A GREATER DEGREE AT A
19 PLACE LIKE KING/DREW, SUCH AS PHARMACEUTICAL SAVINGS AND SOME
20 OF OUR PURCHASING EFFICIENCIES...

21

22 **SUP. YAROSLAVSKY:** OKAY. LET'S TALK ABOUT PHARMACEUTICAL
23 SAVINGS. HOW MANY DO YOU EXPECT TO GET IN PHARMACEUTICAL
24 SAVINGS, ROUGHLY?

25



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1 **DR. BRUCE CHERNOF:** ABOUT \$1.6 MILLION, SUPERVISOR.

2

3 **SUP. YAROSLAVSKY:** OKAY. WHAT DOES IT TAKE TO GET
4 PHARMACEUTICAL SAVINGS IN THE AMOUNT OF \$1.6 MILLION? WHAT ARE
5 YOU GOING TO DO?

6

7 **DR. BRUCE CHERNOF:** WE ARE GOING TO PUT IN PLACE MORE
8 STANDARDIZED RESTRICTIONS AND OVERSIGHTS ON THOSE RESTRICTIONS
9 FOR HIGH COST, FAIRLY LOW VOLUME DRUGS WHERE THERE ARE
10 APPROPRIATE ALTERNATIVES AND WE ARE GOING TO ENSURE HIGHER
11 GENERIC UTILIZATION IN THOSE PLACES WHERE WE DON'T HAVE
12 APPROPRIATE GENERIC UTILIZATION.

13

14 **SUP. YAROSLAVSKY:** OKAY. WHY CAN'T YOU START DOING THAT TODAY?
15 WHY DOES THAT HAVE TO WAIT UNTIL THE C.M.S. COMES IN?

16

17 **DR. BRUCE CHERNOF:** THOSE THINGS, SUPERVISOR, YOU ARE CORRECT,
18 DO NOT NEED TO WAIT.

19

20 **SUP. YAROSLAVSKY:** OKAY. SO WHEN IS THAT GOING TO START?
21 BECAUSE FIVE MINUTES AGO, IT WAS GOING TO START ONCE C.M.S.
22 WAS HERE AND GONE BUT WE NOW AGREE THAT WE DON'T HAVE TO WAIT
23 FOR PHARMACEUTICAL SAVINGS OF \$1.6 MILLION. CAN YOU START IT
24 TOMORROW MORNING?

25



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1 **DR. BRUCE CHERNOF:** SUPERVISOR, THAT'S ALREADY STARTED ACROSS
2 THE ENTIRE DEPARTMENT AND KING/DREW IS PART OF THOSE EFFORTS.
3 WE HAVE A CENTRALIZED-- WE HAVE A PHARMACIST WHO NOW-- WE
4 CENTRALIZED OUR FORMULARY, WE HAVE A PHARMACIST WHOSE SOLE
5 RESPONSIBILITY IT IS TO MANAGE THAT FORMULARY, TO WORK WITH
6 THE FACILITIES TO GET IT IMPLEMENTED, TO COLLECT DATA AND
7 PROVIDE FEEDBACK TO THE FACILITIES, IN TERMS OF HOW THEY'RE
8 DOING, PROVIDING DEPARTMENTAL LEVEL FEEDBACK AND INDIVIDUAL
9 PHYSICAL FEEDBACK WHERE NECESSARY. SO WE'VE GOT THAT UP AND
10 RUNNING RIGHT NOW AND WE'VE GOT THAT UP AND RUNNING FOR EVERY
11 FACILITY...

12

13 **SUP. YAROSLAVSKY:** SO DO YOU HAVE \$1.6 MILLION ASSUMED IN
14 SAVINGS IN THE BUDGET THAT YOU JUST PRESENTED TO US AS PART OF
15 THAT PHARMACEUTICAL REFORM?

16

17 **GARY WELLS:** IT'S IN OUR-- IT'S IN THE-- YEAH, IT'S IN THE
18 FISCAL OUTLOOK THAT WE PRESENTED TO YOU, YES.

19

20 **SUP. YAROSLAVSKY:** THE \$20 MILLION IN KING/DREW OVERALL IN
21 SAVINGS, IS THAT ASSUMED IN THE BUDGET THAT YOU PRESENTED TO
22 US OR YOUR MODELING?

23

24 **GARY WELLS:** YES.

25



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1 **SUP. YAROSLAVSKY:** SO I GUESS NOW I'LL FLIP THE QUESTION. THEN
2 YOU'RE ASSUMING SOMETHING, OKAY, SO YOUR 1.6 YOU THINK YOU'RE
3 GOING TO ACHIEVE BUT IT IS VERY POSSIBLE THAT THE BULK OF THE
4 \$20 MILLION IN SAVINGS THAT YOU EXPECT TO GET OUT OF KING/DREW
5 MAY NOT BE REALIZED IN THE NEXT FISCAL YEAR. IT'S CONCEIVABLE.
6 IS THAT NOT THE CASE?

7

8 **DR. BRUCE CHERNOF:** I SUPPOSE, SUPERVISOR, IT IS CONCEIVABLE,
9 BUT, FROM THE-- FROM MY UNDERSTANDING OF WHERE C.M.S. IS, OUR
10 M.O.U. WITH C.M.S. EXPIRED IN NOVEMBER AND YOU ARE RIGHT THAT
11 WE DO NOT KNOW WHAT DATE THAT THEY'RE GOING TO ARRIVE BUT ALL
12 THAT WE UNDERSTAND IS THAT THEY ARE DUE HERE VERY SOON BUT I
13 CAN'T QUANTIFY THAT...

14

15 **SUP. YAROSLAVSKY:** WELL, "VERY SOON" COULD BE JULY, BECAUSE
16 THAT'S JUST TWO MONTHS AWAY. SO LET'S SAY IT'S JULY 1ST. AND
17 HOW LONG DOES IT TAKE THEM TO DO IT, TO DO THEIR INSPECTIONS?

18

19 **DR. BRUCE CHERNOF:** IT WOULD BE VERY QUICK, PROBABLY A WEEK IN
20 DURATION.

21

22 **SUP. YAROSLAVSKY:** AND THEN HOW LONG UNTIL THEY TELL YOU WHAT
23 THE RESULTS ARE?

24



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1 **DR. BRUCE CHERNOF:** THIS IS UNCHARTED TERRITORY FOR C.M.S., SO
2 I WOULD ASSUME THAT WE WOULD HEAR FROM THEM IN THE NEXT
3 SEVERAL WEEKS BUT THAT'S A QUESTION I WOULD REALLY WANT TO ASK
4 THEM.

5

6 **SUP. YAROSLAVSKY:** SO WITHOUT GETTING INTO THE MICRO DETAILS,
7 DO YOU HAVE A PLAN NOW TO GET TO \$20 MILLION WORTH OF SAVINGS
8 IN THIS COMING FISCAL YEAR? DO YOU HAVE A STRATEGY OF HOW
9 YOU'RE GOING TO DO IT? HAVE YOU ASSIGNED PEOPLE, YOU KNOW WHO
10 IS GOING TO BE IN CHARGE OF DOING WHAT, HOW YOU'RE GOING TO
11 THIN OUT THE STAFFING TO BRING IT IN SYNC WITH THE REST OF THE
12 COUNTY SYSTEM?

13

14 **DR. BRUCE CHERNOF:** WE'VE BECOME THOSE DIALOGUES, THAT DIALOGUE
15 WITH THE C.E.O. AT THE FACILITY AND STAFF FROM THE DEPARTMENT.
16 I MEAN, WE HAVE A SENSE FOR WHERE THOSE AREAS ARE AND HOW WE
17 WOULD START BUT OUR EXPECTATION, UP UNTIL THIS POINT, HAS BEEN
18 THAT THE LEADERSHIP IN THE FACILITY JUST FOCUS ON WHAT WE NEED
19 TO DO TO PREPARE FOR C.M.S. BUT THE CONCEPTS AND FRAMEWORK,
20 SUPERVISOR, YES, THEY ARE THERE.

21

22 **SUP. YAROSLAVSKY:** SO IS 20 MILLION AN ANNUALIZED FIGURE?

23

24 **GARY WELLS:** YES.

25



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1 **SUP. YAROSLAVSKY:** YOUR TESTIMONY IS THAT YOU'RE NOT GOING TO
2 FOCUS ON THIS AND HAVE THE PEOPLE WHO ARE RESPONSIBLE FOR
3 EXECUTING THIS PLAN FOCUS ON IT UNTIL AFTER THE C.M.S. IS DONE
4 AND THAT MAY NOT BE DONE FOR A NUMBER OF WEEKS, IF NOT A
5 NUMBER OF MONTHS, AND THEN WE'RE GOING TO HAVE THEM FOCUS ON
6 THAT, IT WILL TAKE THEM A FEW MONTHS TO GEAR UP AND EVEN IF
7 THEY WERE READY TO GO ON THE 1ST OF JULY OR THE 1ST OF AUGUST,
8 IT WOULD TAKE SOME TIME TO IMPLEMENT MANY OF THESE THINGS, SO
9 YOU WOULDN'T GET A FULL YEAR'S \$20 MILLION WORTH OF SAVINGS
10 AND YET YOU'RE ASSUMING \$20 MILLION IN SAVINGS IN THIS COMING
11 FISCAL YEAR. SO HOW REALISTIC IS IT THAT YOU'RE GOING TO-- I
12 GUESS THIS GETS BACK-- IT'S A LONG WAY OF GETTING TO WHAT
13 GLORIA MOLINA'S SKEPTICISM WAS ABOUT A HALF AN HOUR AGO, HOW
14 DO YOU GET TO 20 MILLION IN ONE YEAR? 20 MILLION IN SAVINGS
15 UNDER THIS SET OF FACTS THAT WE'VE JUST DISCUSSED?

16

17 **DR. BRUCE CHERNOF:** SUPERVISOR, IT'S AN EXCELLENT QUESTION.

18

19 **SUP. YAROSLAVSKY:** I GUESS I'M ASKING A LOT OF EXCELLENT
20 QUESTIONS. I'M JUST NOT GETTING CONCOMITANT EXCELLENT ANSWERS.

21

22 **DR. BRUCE CHERNOF:** THAT IS THE WORK THAT THE DEPARTMENT WILL
23 REALLY NEED TO FOCUS ON GOING FORWARD POST-C.M.S. MY BEST
24 GUIDANCE TO YOU IS THAT A LOT OF THAT EFFORT WILL NEED TO



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1 FOCUS ON OUR STAFFING MODEL AT THAT FACILITY RELATIVE TO THE
2 BREADTH OF THE CLINICAL PROGRAM.

3

4 **C.A.O. JANSSEN:** I THINK WHAT'S MISSING IS A STATEMENT THAT THE
5 \$20 MILLION FIGURE WAS NOT DEVELOPED ON THE BASIS OF AN
6 INTENSIVE EVALUATION OF THE SYSTEM WITH SPECIFIC ELEMENTS FOR
7 REDUCTION. THAT WASN'T DONE. THEY TOOK A LOOK AT THE RELATIVE
8 EXPENDITURES AT KING, IDENTIFIED A SIGNIFICANT DIFFERENCE
9 BETWEEN THAT INSTITUTION AND OTHER INSTITUTIONS, INDICATED A
10 POTENTIAL SAVINGS OF MORE THAN \$20 MILLION BUT THEY STARTED AT
11 \$20 MILLION. THAT HAS BEEN ON THE TABLE, AS YOU INDICATED, FOR
12 A COUPLE OF YEARS. BUT THE WORK I THINK THAT BRUCE IS TALKING
13 ABOUT TO IDENTIFY EXACTLY HOW YOU WOULD DO IT IS WHAT NEEDS TO
14 BE DONE NEXT. THERE'S AT LEAST \$20 MILLION. AND, IF YOU, AT
15 THIS POINT, AND I HAVE HEARD FROM THE BOARD THE PRIORITY IS
16 CERTIFICATION OF THAT HOSPITAL, NOT SAVING \$20 MILLION, BE
17 THAT AS IT MAY, IT'S CERTIFYING, IT'S GETTING RECERTIFICATION
18 OF THE HOSPITAL. IF-- AND THAT MEANS THAT TRAVELING NURSES
19 HAVE TO UNDERSTAND ALL THE POLICIES AT THE FACILITY, WHICH
20 MEANS ANTOINETTE NEEDS TO BE SPENDING EVERY LIVING HOUR
21 TRAINING THOSE NURSES, ET CETERA.

22

23 **SUP. YAROSLAVSKY:** DAVID, DAVID, REALLY...

24

25 **C.A.O. JANSSEN:** AND-- I'M SERIOUS. THIS IS-- YOU CANNOT...



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1
2 **SUP. YAROSLAVSKY:** WELL, I KNOW YOU ARE BUT THAT'S NOT-- THAT'S
3 NOT THE ISSUE AND IT'S NOT EVEN THE ISSUE AS BEEN POSTULATED
4 BY DR. CHERNOF. YOU CAN-- THERE ARE THINGS THAT CAN-- NOT
5 EVERY ONE OF THOSE PEOPLE, THE 2,000 EMPLOYEES AT THAT MEDICAL
6 CENTER, IS WORKING ON THE STRATEGIC EFFORT TO GET TO C.M.S.
7 THE PEOPLE WHO NEED TO BE ARE DOING IT. THERE'S NO QUESTION
8 IT'S A PRIORITY. BUT IF IT'S NOT GOING TO HAPPEN, IF THE 20
9 MILLION SAVINGS IS SUCH A MINOR ISSUE THAT IT'S NOT GOING TO
10 HAPPEN, THEN DON'T PUT IT IN YOUR FINANCIAL ASSUMPTIONS. THEN
11 GROW YOUR DEFICIT BY \$20 MILLION. DON'T COME IN HERE. THIS IS
12 THE PROBLEM WE'VE HAD IN THE PAST. ASSUMPTIONS ARE MADE ABOUT
13 SAVINGS WE'RE GOING TO GET, WE DON'T GET THEM, THERE'S NO WAY
14 YOU'RE GOING TO GET THEM, NOBODY EVER QUESTIONS IT. WELL, WE
15 DO QUESTION IT BUT WE NEVER DO ANYTHING ABOUT IT. AND I'M JUST
16 SAYING, IF YOU CAN'T GET THE 20 MILLION, WHY ARE YOU SAYING--
17 WHY ARE YOU ASSUMING IT? YOU CAN'T SAY YOU'RE GOING TO GET THE
18 20 MILLION IN SAVINGS AND, AT THE SAME TIME, SAY WE DON'T HAVE
19 A PLAN YET, WE'RE NOT GOING TO FOCUS ON THE PLAN UNTIL WE'RE
20 DONE WITH C.M.S. C.M.S. IS NOT GOING TO BE IN THERE FOR AT
21 LEAST A MONTH AND MAYBE LONGER, SO YOU'RE REALLY TALKING AT
22 THE EARLIEST THE 1ST OF JULY BEFORE YOU CAN FREE YOUR PEOPLE
23 UP TO START LOOKING AT OTHER THINGS, IF THEN, AND YOU CAN'T
24 GET AN ANNUAL-- A FULL YEAR'S WORTH OF SAVINGS IF YOU'RE GOING
25 TO START ON THE FIRST YEAR OF THE FISCAL YEAR, SO IT'S



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1 POPPYCOCK. ALL I'M SAYING IS, IF YOU'RE GOING TO SAY YOU'RE--
2 IF YOU SAY YOU'RE GOING TO HAVE \$20 MILLION IN SAVINGS, WHICH
3 WE'VE BEEN FORECASTING NOW FOR FOUR YEARS, NOT A COUPLE OF
4 YEARS, THEN DO IT. IF YOU CAN'T DO IT, DON'T SAY YOU'RE GOING
5 TO GET IT. AND THEN WE'LL HAVE TO DEAL WITH THAT IN ITS OWN
6 WAY. BUT I DON'T-- I JUST DON'T BELIEVE THAT YOU CAN'T DO
7 SOMETHING, THAT NOT ONE PENNY OF SAVINGS IN A HOSPITAL THAT WE
8 ARE SPENDING 20% MORE PER PATIENT THAN WE ARE AT ANY OTHER ONE
9 OF OUR OTHER FACILITIES, THAT NOT ONE PENNY OF THAT DISPARITY
10 CAN BE REDUCED BECAUSE WE'RE ALL FOCUSED ON ONE OTHER THING. I
11 JUST DON'T BUY IT. IT JUST DOESN'T MAKE SENSE. IF THIS WHOLE
12 COUNTY OPERATED ON THE BASIS THAT WE CAN ONLY WALK OR CHEW GUM
13 BUT WE CAN'T DO IT AT THE SAME TIME, WE WOULDN'T HAVE MUCH OF
14 AN ORGANIZATION. I'M GOING TO BE ON YOUR CASE ON THIS. I
15 REALLY-- I THINK IT'S OUTRAGEOUS THAT YOU HAVE PROPOSED TO
16 TAKE A MILLION DOLLARS OUT OF THE PRIVATE/PUBLIC PARTNERSHIP
17 ACCOUNT FOR PREVENTIVE HEALTH COUNTYWIDE TO PAY FOR
18 CONSULTANTS BUT YOU'RE NOT READY TO GET OUT OF THE STARTING
19 BLOCKS ON SOME OF THESE THINGS THAT WOULD SAVE YOU 20 TIMES
20 THAT AMOUNT OF MONEY. AND I COULD GO DOWN A WHOLE HOST OF
21 EXAMPLES. WE ARE NOT MAKING THE TOUGH DECISIONS AND I DON'T
22 THINK IT'S BECAUSE ANTOINETTE EPPS IS NOT CAPABLE. I THINK
23 SHE'S EMINENTLY CAPABLE OF WALKING AND CHEWING GUM AT THE SAME
24 TIME. I THINK SHE'S GOT ALL THE WEAPONRY AND ALL THE
25 INTELLIGENCE AND ALL OF THE EXPERIENCE THAT WE HAVE SOUGHT IN



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1 A HOSPITAL ADMINISTRATOR, SHE'S GOT IT, I THINK SHE CAN DO IT
2 AND I THINK THE ONLY REASON THAT THIS IS BEING HELD BACK IS
3 BECAUSE-- BECAUSE OF OTHER REASONS. I THINK IT'S JUST A
4 DISCOMFORT AND, YOU KNOW, AND THIS IS-- I'M GOING TO BE ON
5 YOUR CASE BECAUSE THIS IS WHY WE GOT INTO THIS SITUATION IN
6 THE FIRST PLACE AT THAT HOSPITAL, BECAUSE THERE IS JUST ONE
7 REASON OR ANOTHER, ONE EXCUSE OR ANOTHER, ONE DEFERENCE OR
8 ANOTHER THAT CAUSED US JUST NOT TO MOVE AND THEN THE
9 CUMULATIVE IMPACT OF ALL OF THAT IS WHAT WE NOW HAVE AND
10 THAT'S WHY WE'RE IN THE MESS WE'RE IN. BRUCE, I THINK YOU'RE
11 SMART ENOUGH TO DO MORE THAN WALK AND CHEW GUM AT THE SAME
12 TIME. I KNOW GARY IS. I KNOW YOU'VE GOT PEOPLE AT KING/DREW
13 AND I KNOW YOU'VE GOT PEOPLE IN YOUR DEPARTMENT WHO ARE
14 CAPABLE OF DOING IT. I DON'T THINK IT'S ACCEPTABLE THAT WE
15 HAVE TO WAIT SIX MONTHS NOW SINCE THE LAST TIME THIS GOT
16 SURFACED-- FIVE MONTHS, SINCE JANUARY, WE HAVE TO WAIT THAT
17 LONG ONLY TO FIND OUT, WELL, THIS REMINDS ME OF MY EXCUSES
18 WHEN I WAS GROWING UP WHY I DIDN'T DO HOMEWORK. THERE WAS
19 ALWAYS AN EXCUSE. I HAD TO DO SOMETHING ELSE. MY DAD-- YOU
20 ASKED ME TO TAKE OUT THE GARBAGE. I COULDN'T DO IT. YOU ASKED
21 ME TO MOW THE LAWN. I COULDN'T DO THE HOMEWORK. AND BY THE
22 TIME WE GOT AROUND TO 11:00, IF I HADN'T DONE MY HOMEWORK, IT
23 WAS A FAIT ACCOMPLI, THE ISSUE WAS MOOT BECAUSE IT WASN'T
24 GOING TO GET DONE. AND THAT'S EXACTLY WHAT'S HAPPENED HERE.
25 WE'RE DELAYING THE-- DEFERRING AND DEFERRING. I WANT YOU TO



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1 FOCUS ON THIS. AND IT'S NOT TO SAY THAT IT'S-- THAT GETTING
2 C.M.S. ACCREDITATION IS NOT OUR NUMBER ONE PRIORITY. OF COURSE
3 IT'S OUR NUMBER ONE PRIORITY. BUT IT'S TO SAY THAT WE CAN DO
4 MORE THAN JUST FOCUS ON ONE THING AT A TIME IN THIS HEALTH
5 DEPARTMENT. WE'VE GOT TO.

6

7 **SUP. ANTONOVICH, MAYOR:** OKAY. MISS TAYLOR. THANK YOU.

8

9 **GRACIE TAYLOR:** THANK YOU, ALL. IT'S AN HONOR TO ADDRESS THIS
10 ISSUE. MY NAME IS GRACIE AND...

11

12 **SUP. ANTONOVICH, MAYOR:** TALK INTO THE MICROPHONE.

13

14 **GRACIE TAYLOR:** AND I THANK GOD THAT I'M HERE THIS EVENING
15 WHILE YOU SPOKE. I HAPPEN TO HAVE AN ISSUE CONCERNING DREW
16 HOSPITAL AND IT'S SO THAT ONE OF MY SONS HAD GOT OPERATED ON
17 THERE IN THE HARLEM HOSPITAL IN NEW YORK CITY AND, WHEN THEY
18 OPENED HIM UP, THEY SAW THAT HE HAD A HOLE IN HIS HEART THAT
19 PUSHED OXYGEN TO THE BRAIN. I WAS TOLD THAT DREW WAS ONE OF
20 THE BEST HOSPITALS TO TAKE HIM TO AND I TOOK HIM THERE AND I
21 MET A NICE STAFF OF DOCTORS THERE AND THEY STARTED TREATING
22 HIM AND, ONE TIME I TOOK HIM IN AND THERE WAS ONE IN THE AIDS
23 STANDING THERE WITH A NEEDLE AND MY SON GOT SCARED. SO THE
24 DOCTOR SAID, "WHAT ARE YOU DOING WITH THIS NEEDLE?" AND HE
25 SAID, "OH, I THOUGHT THAT HE WAS SUPPOSED TO HAVE A SHOT", BUT



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1 NEVERTHELESS, MY SON GOT SCARED AND I FIXED IT UP WHERE HE
2 COULD GO INTO DREW BY HIMSELF BECAUSE HE IS AN ADULT. AND,
3 DURING THIS TIME, I AM A SINGLE PARENT, HIS FATHER ALSO, WHICH
4 HE IS A DISABLED-- WAS A DISABLED VETERAN AND I HAD WENT UP
5 NORTH AND GOT HIM. HE WAS IN A COMA BUT HE CAME OUT OF THAT
6 COMA AND HE WANTED TO TRAVEL AROUND WITH MAXINE WATERS AND
7 ALSO KING'S SISTER ON THAT SAME ISSUE, WHICH WAS DREW AND I
8 THOUGHT IT WAS VERY INTERESTING BECAUSE THE CONDITION THAT HE
9 HAD BEEN IN AND HE WAS DOING PRETTY GOOD IN A WHEELCHAIR AND
10 RUNNING AROUND AND I WOULD GET HIM DRESSED AND HELP HIM TO GET
11 TO DREW. AT ONE OF THE MEETINGS, IT WAS AT A CHURCH AND I WAS
12 SURPRISED WHEN I GOT THERE, HE HAD BEEN THERE ALL DAY IN
13 EVENING TIME HE HAD NOT ATE ANYTHING, SO I BUYING FOOD FOR HIM
14 AND THE DOCTOR THAT HE WAS WITH. I WAS UNDER THE IMPRESSION
15 THAT DREW HAD CLOSED DOWN BECAUSE I KEPT CALLING FOR AN
16 APPOINTMENT FOR _____ AND I THINK IT'S THE
17 ENTEROLOGY CLINIC OR SOMETHING LIKE THAT BUT I'M-- I'M GOING
18 TO SAY THAT THE HOSPITAL IS IN A VERY SERIOUS SHAPE,
19 UNSTAFFED, OVERSTAFFED OR SOMETIMES SOME PEOPLE IS NOT
20 EDUCATED FOR THE JOBS THAT THEY HAVE AND WITH ME RUNNING--
21 BEING A SINGLE PARENT AND RUNNING AROUND WITH EVEN THIS CHILD
22 HERE, WHICH WAS TEACHING BEFORE HE GOT OUT OF HIGH SCHOOL ON
23 MEDICAL PROBLEMS, I HAVE BEEN HIT BY BUSES AND THINGS LIKE
24 THAT, SO I'M HAVING PROBLEMS. SO, YOU KNOW, WHEN YOU GET HIT,
25 AND-- I'M 73, YOU HAVE TO HAVE A GOOD DOCTOR, BONE DOCTOR AND



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1 TIME TO GET TO THESE PLACES, AND IF YOU'RE RUNNING WITH OTHER
2 SICK FAMILY, IT'S KIND OF HARD FOR YOU AND THIS IS THE REASON
3 THAT I WAS-- WANTED TO ADDRESS THE ISSUE AND MEET THAT DOCTOR
4 BECAUSE I, AS I HAVE SAID, I THOUGHT THAT DREW WAS CLOSING
5 DOWN. CAN YOU BRING ME UP TO DATE ON THAT, PLEASE, SIR?

6

7 **C.A.O. JANSSEN:** FULL OPERATION.

8

9 **GRACIE TAYLOR:** IT IS IN FULL OPERATION? BECAUSE I WAS TOLD
10 THAT IT WAS CLOSING DOWN. OKAY. THANK YOU VERY MUCH. I MUST
11 COMMEND THEM, THE DOCTORS THAT I MET, BECAUSE THEY HAVE
12 DOCTORS LIKE THAT AT THE HARLEM HOSPITAL AND, WHEN YOU COME
13 INTO THERE, EVERYTHING IS WRONG WITH PEOPLE AND NOW WE NEED--
14 WE NEED GOOD DOCTORS BECAUSE PEOPLE ON THE STREETS, LAYING ON
15 THE STREETS AND EVERYTHING IS GOING ON. YOU KNOW? SO I'M
16 THANKFUL TO GOD THAT I COULD ADDRESS THIS ISSUE.

17

18 **SUP. ANTONOVICH, MAYOR:** THANK YOU. WHY DON'T YOU STAY THERE
19 FOR A MINUTE BECAUSE YOU SIGNED UP ON PUBLIC COMMENT. LET ME
20 ALSO CALL UP ERNEST HAMILTON AND HUGH D. SHORTY.

21

22 **SUP. KNABE:** EARNEST LEFT.

23

24 **SUP. ANTONOVICH, MAYOR:** OKAY. IS HUGH HERE? OKAY, GRACIE, ON
25 PUBLIC COMMENT?



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1

2 **GRACIE TAYLOR:** YES. ANTONOVICH, I'M...

3

4 **SUP. ANTONOVICH, MAYOR:** ONE MOMENT. THE BOARD WILL MOVE TO,
5 WITHOUT OBJECTION, TO RECEIVE THE REPORT FROM THE HEALTH
6 DEPARTMENT. OKAY.

7

8 **GRACIE TAYLOR:** EXCUSE ME. I ALSO WANTED TO COMMEND ANTONOVICH,
9 THE SERVICE THAT HE GIVES TO THE MENTALLY ILL. I DIDN'T KNOW
10 THAT HE WAS INVOLVED IN THAT. I HAPPENED TO GO TO A MEETING
11 AND IT WAS EXCELLENT HOW THE PEOPLE THERE GAVE TALKS ON WHERE
12 THEY HAD TRAVELED AT AND WHAT THEY HAD DONE AND HOW ACTIVE HE
13 WAS, SO I JUST COMMEND YOU ON THAT. AND MY ISSUE IS NOW ON THE
14 HOMELESS. I HAVE A SON HERE AND, AS YOU SEE, HE HAS A NECK
15 BRACE ON THERE. AND THE PROBLEM IS ALL THESE EVICTIONS THAT I
16 HAVE, HE WAS THROWN OUT. MY SON'S FATHER WAS ON A LIFE SUPPORT
17 MACHINE AND THE PIPES BROKE UPSTAIRS AND IT FINALLY CAME OUT
18 AND IT WAS WET BECAUSE IT WAS COMING OUT FROM UPSTAIRS SO FAST
19 AND I KEPT CALLING THE LANDLORD AND ASKING HIM IF HE COULD
20 COME OUT AND ASKED HIM WHICH ONE WAS THE MAIN LINE. HE NEVER
21 SHOWED. SO WHEN THEY WROTE HIM UP, HE GAVE ME AN EVICTION AND
22 WITH ALL THE SICKNESS IN THE FAMILY AND WITH MY PROBLEMS, BUS
23 ACCIDENTS, WHEN I GOT TO COURT, THEY TOLD ME THEY IT HAD BEEN
24 HEARD BUT, AT SOME OF THESE PLACES, THEY STILL HAVE ME LIVING
25 THERE AND WHAT I HAD, EVERYTHING I HAD WAS TAKEN: THE VAN, THE



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1 CLOTHING. I LOST EVERYTHING AND WE ALSO HAVE LOST A LOT OF
2 IDENTIFICATION IS FLOATING AROUND AND I DON'T WANT TO GET IT
3 IN THE HAND OF THE GREEN CARD. SO THAT'S THE REASON I'M
4 ADDRESSING THE ISSUE THAT I AM STILL HOMELESS AND ONE OF THE
5 JUDGES IN THE 9TH CIRCUIT-- I THINK-- WELL, ACTUALLY, HE IS
6 EITHER PICKED BY THE PRESIDENT OR THE GOVERNOR, GAVE THEM 20
7 DAYS TO HAVE US IN DECENT HOUSING AND THAT'S A LONG TIME AGO
8 AND WE'RE STILL HOMELESS, AND I WOULD LIKE FOR YOU TO LOOK
9 INTO THAT, SIR.

10

11 **SUP. ANTONOVICH, MAYOR:** MY DEPUTY WILL TALK TO YOU OVER IN THE
12 CORNER ON THAT. YES, SIR. PULL THE MICROPHONE OVER.

13

14 **HUGH DEE SCHURTZC:** THIS ONE? I APOLOGIZE FOR COMING AGAIN.
15 LAST MONTH WHEN I CAME REGARDING VICTIMS OF CRIME, I DID NOT
16 HAVE EVERYTHING PREPARED PROPERLY, I DID NOT HAVE ALL OF THE
17 DOCUMENTS. I HAVE PUT TOGETHER SPECIFICALLY WHY THE
18 RESTITUTION HAS NOT BEEN PAID. THERE ARE CERTAIN PENAL CODES
19 THAT HAVE NOT BEEN FOLLOWED BY THE COUNTY, SPECIFICALLY
20 SUBSECTION 1191.1 AND PENAL CODE 1192.7 IN THE CALIFORNIA
21 STATE CONSTITUTION ARTICLE 1 SUBSECTION 28-B. AND PART OF THE
22 FAILURE OF THIS IS NOT BECAUSE-- TOTALLY BECAUSE THE COUNTY
23 DOESN'T WANT TO DO ANYTHING, IT'S BECAUSE THE COUNTY DOESN'T
24 KNOW HOW THE LAW WORKS. THEY DON'T UNDERSTAND THESE LAWS.
25 COUNTY PROBATION IS REQUIRED BY LAW TO IDENTIFY CRIMINALS'



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1 ASSETS AND TO GET THOSE ASSETS BY LAW FROM THE CRIMINALS. THE
2 VICTIM IS NOT ALLOWED TO. IT IS THE STATE VERSUS THE CRIMINAL.
3 FOR SOME REASON, PROBATION CAN'T SEEM TO GET THAT DONE
4 CORRECTLY. THE COUNTY HAS 10 YEARS AFTER THE CRIMINAL IS
5 DISCHARGED FROM PROBATION TO COLLECT DAMAGES AND RESTITUTION
6 PER CALIFORNIA CIVIL PROCEDURE SUBSECTION 340.3, WHICH IN MY
7 CASE IS 2008, YET THE COUNTY, JUDGES, OFFICIALS, PROBATION AND
8 THE DISTRICT ATTORNEY'S OFFICE ARE UNAWARE OF THIS
9 LEGISLATION. I DON'T UNDERSTAND THAT. GOVERNOR SCHWARZENEGGER,
10 LAST WEEK IN A NEWS CONFERENCE, STATED THAT CALIFORNIA LEADS
11 ALL STATES IN GETTING RESTITUTION FOR VICTIMS OF CRIME. I HAVE
12 MY SERIOUS DOUBTS. MY RESTITUTION ORDER IS 12 YEARS OLD. IT IS
13 NOT-- IT IS STILL WITHIN THE TIMEFRAME BECAUSE IT WOULD NOT GO
14 UNTIL 2008. YET THE CRIMINAL THAT DID THIS HAS THE ASSETS.
15 I'VE IDENTIFIED THEM. I PULLED THE ASSETS. I DIDN'T HAVE THE
16 COUNTY DO IT BECAUSE THEY WOULDN'T DO IT. NOW, I BELIEVE THAT
17 THIS COUNTY IS TOO GREAT, OUR SUPERVISORS ARE TOO INTELLIGENT,
18 TOO DEDICATED TO THE CITIZENS, TO THE VICTIMS OF CRIMES TO LET
19 THIS INACTION BY COUNTY DEPARTMENTS CONTINUE FOR VICTIMS OF
20 CRIME. IT IS A CONFUSION IN THE COUNTY AND WE ALL-- THEY
21 ALWAYS REFER IT TO THE STATE, VICTIMS OF CRIME PROGRAM BUT IT
22 IS THE COUNTY. IF IT GOES THROUGH COUNTY COURT, IF THE PERSON
23 DOESN'T GO TO STATE PRISON, EVEN THOUGH IN MY CASE IT WAS
24 PREMEDITATED, ATTEMPTED MURDER WITH A HANDGUN ENHANCEMENT, I
25 WAS SHOT, IT-- AND IF THEY GO TO COUNTY JAIL, UNFORTUNATELY,



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1 IT DOES NOT GO THROUGH THE STATE, IT STAYS WITH THE COUNTY AND
2 THE LEGISLATION GOES THERE. I HAVE GIVEN THIS-- IT'S A WEIRD
3 THING WHERE THEY DO A CLAIM FOR DAMAGES. I DON'T UNDERSTAND
4 WHY THEY GIVE YOU THIS FORM AND I APOLOGIZE, THIS IS A LITTLE
5 BIT OVER TIME BUT I DON'T UNDERSTAND WHY THEY DO IT BUT I'VE
6 GONE THROUGH IT, I'VE GONE THROUGH THE LAWS.

7

8 **SUP. ANTONOVICH, MAYOR:** LET'S AND-- CAN WE AND COUNTY COUNSEL
9 TO...

10

11 **HUGH DEE SCHURTZC:** THAT'S WHAT I WOULD APPRECIATE.

12

13 **SUP. ANTONOVICH, MAYOR:** TO LOOK AT IT AND SHARE IT WITH THE
14 GENTLEMAN.

15

16 **HUGH DEE SCHURTZC:** AND I HAVE ANOTHER COPY FOR YOU SINCE
17 YOU'RE THE ADMINISTRATOR AND I APPRECIATE IT.

18

19 **SUP. ANTONOVICH, MAYOR:** LET US ASK COUNSEL TO REVIEW THAT.
20 OKAY?

21

22 **HUGH DEE SCHURTZC:** I APPRECIATE THAT.

23

24 **SUP. ANTONOVICH, MAYOR:** THANK YOU VERY MUCH.

25



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1 **HUGH DEE SCHURTZC:** SOMETHING NEEDS TO BE DONE, NOT JUST FOR ME
2 BUT FOR EVERYONE.

3

4 **SUP. ANTONOVICH, MAYOR:** NO, I UNDERSTAND.

5

6 **HUGH DEE SCHURTZC:** BUT FOR EVERYONE, BECAUSE IT'S NOT
7 HAPPENING.

8

9 **SUP. ANTONOVICH, MAYOR:** THANK YOU FOR BRINGING THAT TO OUR
10 ATTENTION.

11

12 **HUGH DEE SCHURTZC:** AND THANK YOU SO MUCH AND YOU HAVE A
13 WONDERFUL DAY.

14

15 **SUP. ANTONOVICH, MAYOR:** THANK YOU. YOU, TOO. OKAY MOTION TO
16 ADJOURN. WITHOUT OBJECTION, SO ORDERED.

17

18

19

20

21

22

23

24

25



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1 I, JENNIFER A. HINES, Certified Shorthand Reporter
2 Number 6029/RPR/CRR qualified in and for the State of
3 California, do hereby certify:

4 That the transcripts of proceedings recorded by the
5 Los Angeles County Board of Supervisors May 2, 2006,
6 were thereafter transcribed into typewriting under my
7 direction and supervision;

8 That the transcript of recorded proceedings as
9 archived in the office of the reporter and which
10 have been provided to the Los Angeles County Board of
11 Supervisors as certified by me.

12 I further certify that I am neither counsel for, nor
13 related to any party to the said action; nor
14 in anyway interested in the outcome thereof.

15 IN WITNESS WHEREOF, I have hereunto set my hand this 5th
16 day of May 2006 for the County records to be used only for
17 authentication purposes of duly certified transcripts
18 as on file of the office of the reporter.

19

20 JENNIFER A. HINES

21 CSR No. 6029/RPR/CRR

22

23

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